



2022/23

Service Delivery Budget Implementation Plan

Municipal Financial Management Act Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name	DAVID McTHOMAS	_
Munic	ipal Manager of Breede Valley	Municipality
Signature		_
Date	_24 - June - 2022_	
Аррго	val	
, ,	Service Delivery Budget Implementation Plan the Municipal Finance Management Act (MFI	
Print Name	ANTOINETTE STEYN	_
Mayo	r of Breede Valley Municipality	
Signature	<u>Heyn</u>	_
Date	24 - June - 2022	

Indicator Code	Responsible Directorate	National KPA	Municipal KPA	Strategic Objective	КРІ	Unit of Measurement	Baseline	Responsible Owner	Ward	Target Type	Q1 Target	Q2 Target	Q3 Target	Q4 Target	Annual Target
1	Community Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Plan & conduct 24 roadblocks by 30 June 2023	Number of roadblocks conducted	12	Director: Community Services	All	Number	6	6	6	6	24.00
2	Community Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Develop an Implementation Plan for the upgrade of the municipal rental units and submit to Council by 30 September 2022	Implementation Plan developed and submitted to Council for approval	1	Director: Community Services	10; 14; 16; 18; 6; 8; 12; 17	Number	1	0	0	0	1.00
3	Community Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Spend 90% of the budget allocated for the upgrade and maintenance of the municipal rental units by 30 June 2023 {(total actual expenditure/total budget) x 100}	% of the budget spent	New kpi	Director: Community Services	1; 6; 7; 8; 14; 16; 18; 10; 12; 17	Percentage	10	30	50	90	90.00
4	Community Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Spend 90% of the budget allocated for the relocation of outside toilets of all properties that were previously owned by government by 30 June 2023 {(total actual expenditure/total budget) x 100}	% of the budget spent	New kpi	Director: Community Services	1; 2; 3; 4; 6; 7; 8; 14; 16; 18; 10; 12; 17	Percentage	0	30	50	90	90.00
5	Community Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Complete the construction of the fence of Esslen Park Sport Facility by 30 June 2023	Project completed	New kpi	Director: Community Services	13	Number	0	0	0	1	1.00
6	Community Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Complete the upgrade of the Traffic Department Cash Office by 30 June 2023	Project completed	New kpi	Director: Community Services	All	Number	0	0	0	1	1.00
7	Community Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Purchase a fire engine and equipment by 30 June 2023	Fire engine and equipment purchased	New kpi	Director: Community Services	All	Number	0	0	0	1	1.00
8	Community Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Submit a bi-annual report to Council on the progress of title deed registration	Number of reports submitted	New kpi	Director: Community Services	1; 2; 3; 4; 6; 7; 8; 14; 16; 18; 10; 12; 17	Number	0	1	0	1	2.00
9	Community Services	Municipal Transformation and Institutional Development	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Submit a bi-annual report to Council on the implementation of the Municipal Court	Number of reports submitted	1	Director: Community Services	All	Number	0	1	0	1	2.00
10	Community Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Develop an implementation plan for the Safety Plan and submit to Council for approval by 31 December 2022	Implementation Plan developed and submitted to Council for approval	1	Director: Community Services	All	Number	0	1	0	0	1.00

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11	Community Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Review the Sport Facilities Infrastructure Master Plan and submit to Council for approval by 31 May 2023 (Final)	Final reviewed Sport Facilities Infrastructure Master Plan submitted to Council for approval	1	Director: Community Services	All	Number	0	0	0	1	1.00
12	Community Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Complete the upgrade of the De Wet and Rawsonville Sport Fields by 30 June 2023	Number of sport fields upgraded	1	Director: Community Services	5; 19	Number	0	0	0	2	2.00
13	Community Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Implement 8 community development programs at youth centres by 30 June 2023	Number of community development programs implemented	8	Director: Community Services	All	Number	2	2	2	2	8.00
14	Community Services	Basic Service Delivery	Inclusive	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Implement 90% of the approved projects linked to the Sustainable Social Development Plan by 30 June 2023	% of approved projects implemented by 30 June 2023	New kpi	Director: Community Services	All	Percentage	0	0	0	90	90.00
15	Community Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Conduct 500 planned inspections in accordance with the Fire Protection Regulations and Fire Safety Bylaw during the 2022/23 financial year	Number of planned inspections conducted	500	Director: Community Services	All	Number	125	125	125	125	500.00
16	Community Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Spend 95% of the Library Grant in accordance with the transfer payment agreement by 30 June 2023	% of grant funding spent	95.00%	Director: Community Services	All	Percentage	20.00	50.00	75.00	95.00	95.00
17	Engineering Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Spend 90% of the electricity capital budget by 30 June 2023 {(total actual capital project expenditure/total capital project budget) x 100}	% of the budget spent	89.41%	Director: Engineering Services	All	Percentage	0.00	30.00	60.00	90.00	90.00
18	Engineering Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Spend 90% of the electricity maintenance budget by 30 June 2023 {(total actual maintenance expenditure/total maintenance budget) x 100}	% of the budget spent	79.62%	Director: Engineering Services	All	Percentage	10.00	30.00	60.00	90.00	90.00
19	Engineering Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Spend 90% of the capital budget allocated for the resurfacing of roads by 30 June 2023 {(total actual capital project expenditure/total capital project budget) x 100}	% of the budget spent	99.37%	Director: Engineering Services	All	Percentage	0.00	30.00	60.00	90.00	90.00

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20	Engineering Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Spend 90% of the capital budget allocated for the construction of speedhumps in the municipal area by 30 June 2023 {(total actual capital project expenditure/total capital project budget) x 100}	% of the budget spent	100.00%	Director: Engineering Services	All	Percentage	0.00	0.00	60.00	90.00	90.00
21	Engineering Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Spend 90% of the budget allocated for the upgrade of gravel roads by 30 June 2023 {(total actual capital project expenditure/total capital project budget) x 100}	% of the budget spent	90.00%	Director: Engineering Services	8; 21	Percentage	0.00	30.00	60.00	90.00	90.00
22	Engineering Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Develop an Infrastructure Electrical Master Plan and submit to Council for approval by 31 March 2023	Master Plan developed and submitted to Council for approval	New kpi	Director: Engineering Services	All	Number	0.00	0.00	1.00	0.00	1.00
23	Engineering Services	Basic Service Delivery	Inclusive	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Appoint a service provider to conduct an environmental impact assessment (EIA) for Industrial Park development (adjacent to Avian Park) by 31 December 2022	Service provider appointed	New kpi	Director: Engineering Services	All (excl 1; 2; 3; 4; 19; 20)	Number	0.00	1.00	0.00	0.00	1.00
24	Engineering Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Construct a 20ML service reservoir at pre-load reservoirs by 30 June 2023	Project completed	New kpi	Director: Engineering Services	All (excl 1; 2; 3; 4; 19; 20)	Number	0.00	0.00	0.00	1.00	1.00
25	Engineering Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Review the Local Integrated Transport Plan (LITP) and submit to Council for approval by 31 December 2022	Plan reviewed and submitted to Council for approval	1	Director: Engineering Services	All	Number	0.00	1.00	0.00	0.00	1.00
26	Financial Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Number of formal residential properties that are billed for water as at 30 June 2023	Number of residential properties that are billed for residential consumption water meters charged residential domestic tariffs or residential flat rate tariffs using an erf as a household except municipal rental flats which will be measured by using the number of rental units.	21 380	CFO	All	Number	21 380	21 380	21 380	21 380	21380.00

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27	Financial Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Number of residential properties which are billed for electricity or have pre-paid meters (excluding Eskom Electricity supplied properties) as at 30 June 2023	Number of residential properties that are billed for electricity or have pre-paid meters, charged on the residential tariffs for consumption and residential prepaid tariffs	23 250	CFO	All	Number	23 250	23 250	23 250	23 250	23250.00
28	Financial Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Number of formal residential properties that are billed for sanitation/sewerage services as at 30 June 2023	Number of residential properties that are billed for residential sewerage tariffs using the erf as property	19 160	CFO	All	Number	19 160	19 160	19 160	19 160	19160.00
29	Financial Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Number of formal residential properties that are billed for refuse removal as at 30 June 2023	Number of residential properties that are billed for refuse removal residential tariffs using the erf as a property	19 200	CFO	All	Number	19 200	19 200	19 200	19 200	19200.00
30	Financial Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Provide free basic water to indigent households earning less than R4500 as at 30 June 2023	Number of indigent households receiving free basic water	9 660	CFO	All	Number	9 660	9 660	9 660	9 660	9660.00
31	Financial Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Provide free basic electricity to indigent households earning less than R4500 as at 30 June 2023	Number of indigent households receiving free basic electricity	9 660	CFO	All	Number	9 660	9 660	9 660	9 660	9660.00
32	Financial Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Provide free basic sanitation to indigent households earning less than R4500 as at 30 June 2023	Number of indigent households receiving free basic sanitation	9 660	CFO	All	Number	9 660	9 660	9 660	9 660	9660.00
33	Financial Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Provide free basic refuse removal to indigent households earning less than R4500 as at 30 June 2023	Number of indigent households receiving free basic refuse removal	9 660	CFO	All	Number	9 660	9 660	9 660	9 660	9660.00
34	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2023 (Short Term Borrowing + Long Term Borrowing) / (Total Operating Revenue - Operating Conditional Grant) x 100	% of debt coverage	18.28%	CFO	All	Percentage	0.00	0.00	0.00	45.00	45.00

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35	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Financial viability measured in terms of the outstanding service debtors as at 30 June 2023 ((Total outstanding service debtors/ revenue received for services)X100)	% of outstanding service debtors	14.48%	CFO	All	Percentage	0.00	0.00	0.00	16.50	16.50
36	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2023 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excl Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash	2.58	CFO	All	Number	0	0	0	1.5	1.50
37	Financial Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Limit unaccounted electricity losses to less than 10% by 30 June 2023 {(Number of Electricity Units Purchased - Number of Electricity Units Sold) / (Number of Electricity Units Purchased) x100}	% unaccounted for electricity	7.05%	CFO	All	Percentage	0.00	0.00	0.00	10.00	10.00
38	Financial Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Limit unaccounted water losses to less than 25% by 30 June 2023 {(Number of kilolitres water available from reservoirs - number of kilolitres water sold) / (number of kilolitres water purchased or purified) x 100}	% unaccounted for water	24.28%	CFO	All	Percentage	0.00	0.00	0.00	25.00	25.00
39	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Submit the approved financial statements for 2021/22 to the Auditor-General by 31 August 2022	Approved financial statements for 2021/22 submitted to the AG	1	CFO	All	Number	1	0	0	0	1.00
40	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Achieve a payment percentage of above 95% as at 30 June 2023 (Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue) x 100	% Payment achieved	95.00%	CFO	All	Percentage	75.00	90.00	95.00	95.00	95.00

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41	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Review the MGRO Clean Audit Plan and submit to the Municipal Manager by 31 January 2023	Letter signed off by the Municipal Manager that MGRO Clean Audit Plan was reviewed and submitted	1	CFO	All	Number	0	0	1	0	1.00
42	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Achieve an unqualified audit for the 2021/22 financial year by 31 January 2023	Audit report signed by the Auditor-General for 2021/22	1	CFO	All	Number	0	0	1	0	1.00
43	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Review the Revenue Enhancement Strategy and submit to Council for approval by 31 March 2023	Reviewed Revenue Enhancement Strategy submitted to Council	New kpi	CFO	All	Number	0	0	1	0	1.00
44	Municipal Manager	Good Governance and Public Participation	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Compile a Risk Based Audit Plan and submit to the Audit Committee by 30 June 2023	RBAP submitted to the Audit Committee	1	Municipal Manager	All	Number	0	0	0	1	1.00
45	Municipal Manager	Good Governance and Public Participation	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Compile a strategic risk report and submit to Council by 31 May 2023	Strategic risk report submitted to Council	1	Municipal Manager	All	Number	0	0	0	1	1.00
46	Municipal Manager	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	The percentage of the municipal capital budget spent on capital projects as at 30 June 2023 (Actual amount spent on capital projects/Total amount budgeted for capital projects/X100	% of the municipal capital	0.9214	Municipal Manager	All	Percentage	0	30	60	90	90.00
47	Public Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Achieve 95% average water quality level as measured per SANS 241 criteria during the 2022/23 financial year	% water quality level per quarter	95.13%	Director: Public Services	All	Percentage	95.00	95.00	95.00	95.00	95.00
48	Public Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Review the 5 year Water Service Development Plan IDP Water Sector Input Report and submit to Council for consideration by 31 March 2023	Water Service Development Plan IDP Water Sector Input Report submitted to Council for consideration	1	Director: Public Services	All	Number	0	0	1	0	1.00

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49	Public Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Complete 90% of pipe cracking projects/works by 30 June 2023	% of pipe cracking projects/works completed by 30 June 2023	New kpi	Director: Public Services	All	Percentage	0.00	40	0.00	90	90.00
50	Public Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	80% of sewage samples comply with effluent standard during the 2022/23 financial year {(Number of sewage samples that comply with General Authorisation/Number of sewage samples tested)x100}	% of sewage samples compliant	87.66%	Director: Public Services	All	Percentage	80.00	80.00	80.00	80.00	80.00
51	Public Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Complete the investigation for sewerage blockages in Worcester and Rawsonville by the end of September 2022	Investigation completed	New kpi	Director: Public Services	8; 16; 17; 18; 10; 9; 11; 14; 12; 21; 19; 20; 13	Number	1.00	0.00	0.00	0.00	1.00
52	Public Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Spend 90% of the budget allocated towards the improvement of the sewerage system by 30 June 2023 {(Actual expenditure divided by the total approved budget) x 100}	% of budget spent	New kpi	Director: Public Services	8; 16; 17; 18; 10; 9; 11; 14; 12; 21; 19; 20; 13	Percentage	0.00	0.00	30.00	90.00	90.00
53	Public Services	Basic Service Delivery	Well-run municipality	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Installation of recycling awareness boards in all towns by 30 June 2023	Number of recycling awareness boards installed	New kpi	Director: Public Services	All	Number	1.00	1.00	1.00	1.00	4.00
54	Public Services	Basic Service Delivery	Well-run municipality	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Recycle 80 tonnage of waste by 30 June 2023	Tonnage of waste recycle	New kpi	Director: Public Services	All	Number	20.00	20.00	20.00	20.00	80.00
55	Public Services	Basic Service Delivery	Well-run municipality	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Plan and host a Waste Minimisation Summit by 31 December 2022	Waste Minimisation Summit planned and hosted	New kpi	Director: Public Services	All	Number	0.00	1.00	0.00	0.00	1.00
56	Public Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Spend 90% of the budget allocated for the Regional Socio Economic Programme by 30 June 2023 {(Actual expenditure divided by the total approved capital budget) x 100}	% of budget spent	New kpi	Director: Public Services	All	Percentage	0.00	0.00	60.00	90.00	90.00
57	Public Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Complete the construction of the cemetery fence by 30 June 2023	Project completed	New kpi	Director: Public Services	7	Number	0.00	0.00	0.00	1.00	1.00

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58	Strategic Support Services	Local Economic Development	Opportunity	To create an enabling environment for employment and poverty and poverty eradication through proactive economic development and tourism	The number of FTE's created through the EPWP programme by 30 June 2023	Number of FTE's created through the EPWP programme	310.11	Director: Strategic Support Services	All	Number	81.25	81.25	81.25	81.25	325.00
59	Strategic Support Services	Municipal Transformation and Institutional Development	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	Number of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan and organisational structure during the 2022/23 financial year	Number of people employed in the three highest levels of management	3	Director: Strategic Support Services	All	Number	0	0	0	1	1.00
60	Strategic Support Services	Municipal Transformation and Institutional Development	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	The percentage of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2023	% of the budget spent	0.90%	Director: Strategic Support Services	All	Percentage	0.00	0.00	0.00	1.00	1.00
61	Strategic Support Services	Municipal Transformation and Institutional Development	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	Limit vacancy rate to 15% of budgeted posts by 30 June 2023 [(Number of funded posts vacant divided by budgeted funded posts)x100)	% vacancy rate	15.63%	Director: Strategic Support Services	All	Percentage	0.00	15.00	0.00	15.00	15.00
62	Strategic Support Services	Local Economic Development	Opportunity	To create an enabling environment for employment and poverty and poverty eradication through proactive economic development and tourism	Sign service level agreements (SLA's) with 4 Local Tourism Associations (LTA's) for their annual tourism operational expenditure by 30 September 2022	Number of SLA's signed by 30 September 2022	4	Director: Strategic Support Services	All	Number	4	0	0	0	4.00
63	Strategic Support Services	Local Economic Development	Opportunity	To create an enabling environment for employment and poverty and poverty eradication through proactive economic development and tourism	Review the Local Economic Development Strategy and submit to Council for approval by 30 September 2022 (Final)	Final reviewed LED Strategy submitted to Council for approval	1	Director: Strategic Support Services	All	Number	1	0	0	0	1.00

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64	Strategic Support Services	Good Governance and Public Participation	Inclusive	Provide democratic, accountable government for local communities and encourage involvement of communities and community organizations in the matters of local government	Review the Communication Strategy including the Language Policy and submit to Council for approval by 31 March 2023 (Final)	Final reviewed Communication Strategy including the Language Policy submitted to Council for approval	1	Director: Strategic Support Services	All	Number	0	0	1	0	1.00
65	Strategic Support Services	Municipal Transformation and Institutional Development	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	Obtain approval in writing no later than 30 June from Provincial Archives in terms of Archives legislation and regulations for the annual disposal of official documents	Approval obtained in writing by 30 June from Provincial Archives	1	Director: Strategic Support Services	All	Number	0	0	0	1	1.00
66	Strategic Support Services	Good Governance and Public Participation	Well-run municipality	Provide democratic, accountable government for local communities and encourage involvement of communities and community organizations in the matters of local government	Review the 5th Generation IDP and submit to Council for approval by 31 May 2023	5th Generation IDP reviewed and submitted to Council for approval	1	Director: Strategic Support Services	All	Number	0	0	0	1	1.00
67	Strategic Support Services	Local Economic Development	Opportunity	To create an enabling environment for employment and poverty and poverty eradication through proactive economic development and tourism	Develop a Precinct Plan for informal trade and submit to Council for approval by 31 March 2023	Precinct Plan developed and submitted to Council for approval	New kpi	Director: Strategic Support Services	All	Number	0.00	0.00	1.00	0.00	1.00
68	Strategic Support Services	Municipal Transformation and Institutional Development	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	Review the Organisational Structure and submit to Council for approval by the end of May 2023	Organisational Structure reviewed and submitted to Council for approval	New kpi	Director: Strategic Support Services	All	Number	0.00	0.00	0.00	1.00	1.00
69	Strategic Support Services	Municipal Transformation and Institutional Development	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	Develop an HR Strategy and submit to Council for approval by 31 March 2023	HR Strategy developed and submitted to Council for approval	New kpi	Director: Strategic Support Services	All	Number	0.00	0.00	1.00	0.00	1.00
70	Strategic Support Services	Good Governance and Public Participation	Well-run municipality	Provide democratic, accountable government for local communities and encourage involvement of community organizations in the matters of local government	Develop a Service Charter and submit to Council for approval by 31 December 2022	Service Charter developed and submitted to Council for approval	New kpi	Director: Strategic Support Services	All	Number	0.00	1.00	0.00	0.00	1.00

Indicator Code	Responsible Directorate	National KPA	Municipal KPA	Strategic Objective	КРІ	Unit of Measurement	Baseline	Responsible Owner	Ward	Target Type	Q1 Target	Q2 Target	Q3 Target	Q4 Target	Annual Target
71	Strategic Support Services	Good Governance and Public Participation	Well-run municipality	Provide democratic, accountable government for local communities and encourage involvement of communities and community organizations in the matters of local government	Review the Performance Management Framework and submit to Council for approval	Performance Management Framework reviewed and submitted to Council for approval	New kpi	Director: Strategic Support Services	All	Number	0.00	0.00	1.00	0.00	1.00
72	Strategic Support Services	Good Governance and Public Participation	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	Spend 90% of the budget allocated for the replacement of ICT equipment by 30 June 2023 {(Total expenditure / total budget approved) X 100}	% of the budget spent	New kpi	Director: Strategic Support Services	All	Percentage	0.00	0.00	0.00	90.00	90.00
73	Strategic Support Services	Good Governance and Public Participation	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	Review the ICT Strategy and submit to Council for approval by 31 March 2023	ICT Strategy reviewed and submitted for approval	New kpi	Director: Strategic Support Services	All	Number	0.00	0.00	1.00	0.00	1.00

Sub-Directorate (R)	Project name [8]	Funding source (R)	Planned Start Date [R]	Planned Completion Date	Ward (R)	July 2022	August 2022	September 2022	October 2022 N	November 2022	December 2022	January 2023	February 2023	March 2023	April 2023	May 2023	June 2023	Total	2023	3/2024	2024/20	25
																					CRR	Other
Public Services - Water and Sanitation Services	Upgrading of Stettynskloof Supply Pipe Line - Phase 3 (MIG 164422)	MIG	2022/07/01	30/06/2023	All Wards	0.00	0.00	1000000.00	0.00	0.00	1000000.00	0.00	0.00	100000.00	0.00	0.00	421924.00	3 421 924				
Public Services - Water and Sanitation Services	Increase dam Level (Stetteynskloof Dam)	Loans	2022/07/01	30/06/2023	All Wards	0.00	0.00	500000.00	0.00	0.00	500000.00	0.00	0.00	500000.00	0.00	0.00	500000.00	2 000 000		10 000 000		20 000 000
Public Services - Water and Sanitation Services	Rawsonville WwTW: Extension of WwTW (0,24 MI/day)	Loans	2022/07/01	30/06/2023	Rawsonville	200000.00	2000000.00	2000000.00	2000000.00	2000000.00	2000000.00	2000000.00	2000000.00	3000000.00	3000000.00	3000000.00	2000000.00	27 000 000				
Public Services - Electrical Services Public Services - Water and Sanitation Services	Transhex:Electrical Reticulation Reservoirs: Pre-loads	INEP	2022/07/01 2022/07/01	30/06/2023	10 Worcester	1000000.00	1000000.00	1000000.00	1000000.00	2000000.00	2000000.00	2000000.00	1000000.00	1000000.00	1000000.00	1000000.00	1000000.00	15 000 000 18 481 271		38 000 000		39 706 000
Public Services - Water and Sanitation Services	Reservoirs: Pre-loads	Loans	2022/07/01	30/06/2023	Worcester	500000.00	500000.00	5000000.00	500000.00	5000000.00	500000.00	500000.00	5000000.00	5000000.00	500000.00	500000.00	0.00	55 000 000				
Public Services - Water and Sanitation Services	Upgrading of Sewer Network: External Loan	Loans	2022/07/01	30/06/2023	Worcester	0.00	0.00	3750000.00	0.00	0.00	3750000.00	0.00	0.00	3750000.00	0.00	0.00	3750000.00	15 000 000		3 000 000	0	
Public Services - Water and Sanitation Services	Upgrading of Sewer Network:CRR	CRR / Own Funding	2022/07/01	30/06/2023	Worcester	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	10 000 000		10 000 000	
Public Services - Water and Sanitation Services	Touws River: Waste Water Treatment Works (WwTW) Augmentation : MIG	MIG	2022/07/01	30/06/2023	1	0.00	0.00	0.00	0.00	500000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	500 000		2 000 000		26 000 000
Public Services - Water and Sanitation Services	Touws River: Waste Water Treatment Works (WwTW) Augmentation : MIG Counter Funding (CRR)	CRR / Own Funding	2022/07/01	30/06/2023	1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		0	18 000 000	
Public Services - Water and Sanitation Services	Touws River: Waste Water Treatment Works (WwTW) Augmentation : WSIG	WSIG	2022/07/01	30/06/2023	1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		17 000 000		0
Public Services - Water and Sanitation Services	Touws River: Water Treatment Works (WTW) Augmentation : MIG	MIG	2022/07/01	30/06/2023	1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		2 000 000		1 000 000
Public Services - Water and Sanitation Services	Touws River : Water Network Upgrades to Affordable Housing Project : MIG	MIG	2022/07/01	30/06/2023	1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		500 000		
Public Services - Water and Sanitation Services	Touws River : Water Network Upgrades to Affordable Housing Project : MIG Counter Funding (CRR)	CRR / Own Funding	2022/07/01	30/06/2023	1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	175 000			
Public Services - Water and Sanitation Services	Touws River : Sewer Network Upgrades to Affordable Housing Project: MIG	MIG	2022/07/01	30/06/2023	1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		500 000		
Public Services - Water and Sanitation Services Public Services - Water and Sanitation Services	Touws River : Sewer Network Upgrades to Alfordable Housing Project: MIG Touws River : Sewer Network Upgrades to Alfordable Housing Project: MIG Counter Funding (CRR)	CRR / Own Funding	2022/07/01	30/06/2023	1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	175 000	500 000		
Public Services - Roads and Stormwater	Breede Valley: Roads	CRR / Own	2022/07/01	30/06/2023	All Wards	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	1 000 000	2 000 000		2 000 000	
Public Services - Roads and Stormwater	Resealing of Municipal Roads - Rawsonville	Funding CRR / Own Funding	2022/07/01	30/06/2023	Rawsonville	0.00	0.00	500000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	500 000	500 000			
Public Services - Roads and Stormwater	Resealing of Municipal Roads - Worcester: MIG	MIG	2022/07/01	30/06/2023	Worcester	200000.00	2000000.00	2000000.00	2000000.00	2000000.00	2000000.00	1353593.00	0.00	0.00	0.00	0.00	0.00	13 353 593		26 614 000		15 346 000
Public Services - Roads and Stormwater	Resealing of Municipal Roads - Worcester: CRR	CRR / Own Funding	2022/07/01	30/06/2023	Worcester	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	1 000 000	3 000 000		3 000 000	
Public Services - Roads and Stormwater Public Services - Roads and Stormwater	Resealing of Municipal Roads - De Doorns: External Loan Resealing of Municipal Roads - De Doorns: MIG	Loans MIG	2022/07/01 2022/07/01	30/06/2023 30/06/2023	De Doorns De Doorns	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		1 500 000		
Public Services - Roads and Stormwater	Resealing of Municipal Roads - Touws River	MIG	2022/07/01	30/06/2023	1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0		500 000		
Public Services - Roads and Stormwater	Building of Roads:Municipal Roads (Ward 1, 2, 3, 4, 16, 17 and 18)	CRR / Own Funding	2022/07/01	30/06/2023	All Wards	0.00	0.00	750000.00	0.00	0.00	750000.00	0.00	0.00	750000.00	0.00	0.00	750000.00	3 000 000	3 000 000		3 000 000	
Public Services - Roads and Stormwater	Traffic Circles: (High and Louis Lange)	CRR / Own Funding	2022/07/01	30/06/2023	7	0.00	0.00	0.00	0.00	0.00	0.00	2000000.00	2000000.00	2000000.00	0.00	0.00	0.00	6 000 000				
Public Services - Roads and Stormwater	Traffic Circles: (De La Bat / Roux / Heyns Street)	CRR / Own Funding	2022/07/01	30/06/2023	7	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	5 500 000			
Public Services - Water and Sanitation Services	Pipe cracking (all wards)	CRR / Own Funding	2022/07/01	30/06/2023	All Wards	0.00	0.00	750000.00	0.00	0.00	750000.00	0.00	0.00	750000.00	0.00	0.00	750000.00	3 000 000	3 000 000		3 000 000	
Public Services - Electrical Services	Refurbishment of electrical system	CRR / Own Funding	2022/07/01	30/06/2023	All Wards	0.00	0.00	875000.00	0.00	0.00	875000.00	0.00	0.00	875000.00	0.00	0.00	875000.00	3 500 000	1 500 000		o	
Public Services - Electrical Services	Refurbishment of Touwsriver Substation and Safegaurding	Loans	2022/07/01	30/06/2023	1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		4 000 000		4 000 000
Public Services - Electrical Services	Robertson Road Substation	Loans	2022/07/01	30/06/2023	Worcester	0.00	0.00	0.00	0.00	0.00	0.00	2500000.00	2500000.00	0.00	0.00	0.00	0.00	5 000 000	0		0	
Public Services - Electrical Services	Alternative Electricity Supply Zwelethemba	Loans	2022/07/01	30/06/2023	8,16,17 & 18	0.00	0.00	0.00	0.00	0.00	0.00	2000000.00	2000000.00	2000000.00	2000000.00	2000000.00	0.00	10 000 000	0		o	
Public Services - Electrical Services	RMU/ Main Sub Switchgear Replacements De Doorns	Loans	2022/07/01	30/06/2023	De Doorns	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	0			3 000 000
Public Services - Electrical Services	RMU/Main Sub Switchgear replacements Touwsrivier	Loans	2022/07/01	30/06/2023	1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	0			3 000 000
Public Services - Electrical Services	Roux Park capacity/equipment upgrade	Loans	2022/07/01	30/06/2023	6&7	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2500000.00	2500000.00	0.00	0.00	0.00	5 000 000	0		0	
Public Services - Electrical Services	Zwelethemba removal of mid-blocks	CRR / Own Funding	2022/07/01	30/06/2023	8,16,17 & 18	0.00	0.00	0.00	0.00	0.00	0.00	0.00	500000.00	500000.00	500000.00	500000.00	0.00	2 000 000	6 000 000		0	
Public Services - Electrical Services	Office and Storage Space Upgrade	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0.00	0.00	0.00	0.00	50000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	500 000	0		o	
Public Services - Electrical Services	66KV Ripple Control	Loans	2022/07/01	30/06/2023	All Wards	0.00	0.00	0.00	0.00	0.00	0.00	0.00	300000.00	3900000.00	0.00	0.00	0.00	6 900 000	0		0	
Public Services - Electrical Services	Upgrading of High Mast Lights	EEDMG	2022/07/01	30/06/2023	All Wards	0.00	0.00	100000.00	100000.00	150000.00	150000.00	150000.00	150000.00	150000.00	150000.00	150000.00	150000.00	1 400 000		1 400 000	0	
Public Services - Electrical Services	Upgrading of Street Lights	EEDMG	2022/07/01	30/06/2023	All Wards	0.00	260000.00	260000.00	260000.00	260000.00	260000.00	260000.00	260000.00	260000.00	260000.00	260000.00	0.00	2 600 000		2 600 000	0	

Sub-Directorate (R)	Project name [R]	Funding source (R)	Planned Start Date (R) [Planned Completion D	te Ward [R]	July 2022	August 2022 S	September 2022	October 2022	November 2022	December 2022	January 2023	February 2023	March 2023	April 2023	May 2023	June 2023	Total	2023	/2024	2024/	/2025
																		CRR	Other	CRR	Other
Public Services - Electrical Services	Altona new Electrical Substation	CRR / Own Funding	2022/07/01 30/06/202	5	0.00		0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0				
Public Services - Electrical Services Public Services - Electrical Services	Altona new Electrical Substation Electricity - Machinery and Equipment	Loans CRR / Own Funding	2022/07/01 30/06/202 2022/07/01 30/06/202	All Wards	0.00		2500000.00	0.00	0.00	2500000.00	0.00	0.00	2500000.00	0.00	0.00	2500000.00	10 000 000	600 000			
Engineering Services - Director: Engineering Services	Civil Engineering: Survey Equipment	CRR / Own Funding	2022/07/01 30/06/202	All Wards	0.00	0.00	50000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50 000				
Engineering Services - Director: Engineering Services	Civil Engineering: Office Furniture	CRR / Own Funding	2022/07/01 30/06/202	BVM	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100 000				
Public Services - Solid Waste and Area cleaning	Wheeliebins	CRR / Own Funding	2022/07/01 30/06/202	All Wards	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	1 000 000	1 000 000		1 000 000	
Public Services - Solid Waste and Area cleaning	Solid Watse - Radios	CRR / Own Funding	2022/07/01 30/06/202	All Wards	0.00	0.00	0.00	0.00	150000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	150 000				
Public Services - Solid Waste and Area cleaning	Solid Waste - Furniture and Office Equipment	CRR / Own Funding	2022/07/01 30/06/202	BVM	0.00	0.00	0.00	0.00	50000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50 000				
Public Services - Roads and Stormwater	Speed Humps	CRR / Own Funding	2022/07/01 30/06/202	All Wards	0.00	0.00	75000.00	0.00	0.00	75000.00	0.00	0.00	75000.00	0.00	0.00	75000.00	300 000				
Public Services - Electrical Services	Fencing of Substations	CRR / Own Funding	2022/07/01 30/06/202	All Wards	0.00	0.00	0.00	0.00	200000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	200 000				
Public Services - Water and Sanitation Services	Rehabilitation of Bok River Pipe Line - Phase 6	MIG	2022/07/01 30/06/202	1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0		7 000 000		
Public Services - Water and Sanitation Services	Touws River: Bok River Solar System	MIG	2022/07/01 30/06/202	1	0.00	0.00	0.00	0.00	0.00	0.00	500000.00	0.00	0.00	0.00	0.00	0.00	500 000				
Public Services - Water and Sanitation Services	Augmentation of Water treament works (MIG Counter funding)	WSIG	2022/07/01 30/06/202	1	0.00	0.00	639250.00	0.00	0.00	639250.00	0.00	0.00	639250.00	0.00	0.00	639250.00	2 557 000				
Public Services - Roads and Stormwater	Speed Humps x 2 - Ward 1	CRR / Own Funding	2022/07/01 30/06/202	1	0.00	0.00	0.00	0.00	50000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50 000				
Public Services - Water and Sanitation Services	New Retention Ponds - De Doorns: South of N1 (MIG Number 202347)	MIG	2022/07/01 30/06/202	2	0.00	0.00	0.00	0.00	500000.00	0.00	456814.00	0.00	0.00	0.00	0.00	0.00	956 814				
Public Services - Water and Sanitation Services	De Doorns Water Purification Works : Augmentation of DAF Unit (MIG funding)	MIG	2022/07/01 30/06/202	2	0.00	0.00	0.00	0.00	0.00	1500000.00	1500000.00	1500000.00	1500000.00	1500000.00	273398.00	0.00	7 773 398				
Public Services - Water and Sanitation Services	De Doorns WWTW Reactor	WSIG	2022/07/01 30/06/202	2	0.00	0.00	637500.00	0.00	0.00	637500.00	0.00	0.00	637500.00	0.00	0.00	637500.00	2 550 000				
Public Services - Roads and Stormwater	Reseal of Municipal Roads - Ward 4	CRR / Own Funding	2022/07/01 30/06/202	4	0.00	0.00	0.00	0.00	0.00	1000000.00	0.00	0.00	0.00	0.00	0.00	0.00	1 000 000				
Community Services - Community Facilities (sports fields, swimming pools, community halls, maintenance of buildings, resorts)	Upgrading of Open space - Kleigat	CRR / Own Funding	2022/07/01 30/06/202	4	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100 000				
Public Services - Roads and Stormwater	Speed Hump - Voortrekker Str	CRR / Own Funding	2022/07/01 30/06/202	4	0.00	0.00	0.00	0.00	0.00	50000.00	0.00	0.00	0.00	0.00	0.00	0.00	50 000				
Public Services - Roads and Stormwater	Reseal of Municipal Roads (Nederburg, Meerhoff, Wyland and Boschheuvel)	CRR / Own Funding	2022/07/01 30/06/202	5	0.00	0.00	375000.00	0.00	0.00	375000.00	0.00	0.00	375000.00	0.00	0.00	375000.00	1 500 000				
Public Services - Roads and Stormwater	Reseal of Municipal Roads (Quellerie Rd, Haarlem and others)	CRR / Own Funding	2022/07/01 30/06/202	6	0.00	0.00	750000.00	0.00	0.00	750000.00	0.00	0.00	750000.00	0.00	0.00	750000.00	3 000 000	3 000 000		3 000 000	
Public Services - Roads and Stormwater	Speed Hump - Kuhn Str, Heyns Str and Jordan Str	CRR / Own Funding	2022/07/01 30/06/202	6	0.00	0.00	18750.00	0.00	0.00	18750.00	0.00	0.00	18750.00	0.00	0.00	18750.00	75 000				
Public Services - Electrical Services	Fencing of Substation (corner of Van der Merwe- and Lyons Street)	CRR / Own Funding	2022/07/01 30/06/202	6	0.00	0.00	0.00	0.00	0.00	50000.00	0.00	0.00	0.00	0.00	0.00	0.00	50 000				
Public Services - Roads and Stormwater	Drop off zone (Worcester-East School)	CRR / Own Funding	2022/07/01 30/06/202	7	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100 000				
Public Services - Roads and Stormwater	Reseal of Municipal Roads (De La Bat and others)	CRR / Own Funding	2022/07/01 30/06/202	7	0.00	0.00	750000.00	0.00	0.00	750000.00	0.00	0.00	750000.00	0.00	0.00	750000.00	3 000 000	3 000 000		3 000 000	
	Fencing of Cemetries - De Wet Str.	CRR / Own Funding	2022/07/01 30/06/202	7	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	100 000				
Public Services - Roads and Stormwater	Upgrading of Gravel Roads	CRR / Own Funding	2022/07/01 30/06/202	8	0.00	0.00	0.00	2000000.00	1000000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3 000 000	3 000 000			
Public Services - Roads and Stormwater	Reseal of Roads - Ward 10	CRR / Own Funding	2022/07/01 30/06/202	10	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	1 000 000	1 000 000		1 000 000	
Community Services - Community Facilities (sports fields, swimming pools, community halls, maintenance of buildings, resorts)	Playparks - Ward 10	CRR / Own Funding	2022/07/01 30/06/202	10	0.00	0.00	0.00	0.00	60000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	60 000				
Public Services - Roads and Stormwater	Reseal of Roads - Ward 11	CRR / Own Funding	2022/07/01 30/06/202	11	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	1 000 000	1 000 000		1 000 000	
Public Services - Roads and Stormwater	Upgrading of Routes (Visually Impaired)	CRR / Own Funding	2022/07/01 30/06/202	12	0.00	0.00	0.00	0.00	200000.00	200000.00	200000.00	200000.00	200000.00	0.00	0.00	0.00	1 000 000				
Public Services - Roads and Stormwater	Reseal of Municipal Roads - Ward 12	CRR / Own Funding	2022/07/01 30/06/202	12	0.00	0.00	1250000.00	0.00	0.00	1250000.00	0.00	0.00	1250000.00	0.00	0.00	1250000.00	5 000 000	5 000 000		5 000 000	
Public Services - Roads and Stormwater	Drop-off zone - Ward 13	CRR / Own Funding	2022/07/01 30/06/202	13	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100 000				
Public Services - Roads and Stormwater	Reseal of Municipal Roads - Ward 13	CRR / Own Funding	2022/07/01 30/06/202	13	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	1 000 000	1 000 000		1 000 000	
Public Services - Roads and Stormwater	Building / Upgrading of Road (Florian Park to Johnson Park)	CRR / Own Funding	2022/07/01 30/06/202	13	0.00	0.00	0.00	0.00	0.00	250000.00	0.00	0.00	0.00	0.00	0.00	0.00	250 000				
Public Services - Roads and Stormwater	Building of Roads - Ward 14	CRR / Own Funding	2022/07/01 30/06/202	14	0.00	0.00	0.00	0.00	0.00	0.00	200000.00	0.00	0.00	0.00	0.00	0.00	200 000				
Public Services - Roads and Stormwater	Drop off zone (Worcester Primary School)	CRR / Own Funding	2022/07/01 30/06/202	15	0.00	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	0.00	100 000				
Public Services - Roads and Stormwater	Reseal of Municipal Roads - Ward 15	CRR / Own Funding	2022/07/01 30/06/202	15	0.00	0.00	750000.00	0.00	0.00	750000.00	0.00	0.00	750000.00	0.00	0.00	750000.00	3 000 000	3 000 000		3 000 000	

Sub-Directorate [R]	Project name (8)	Funding source (R)	Planned Start Date (R)	Planned Completion Date [R]	Ward (R)	July 2022	August 2022	September 2022	October 2022	November 2022	December 2022	January 2023	February 2023	March 2023	April 2023	May 2023	June 2023	Total	2023	/2024	2024,	/2025
																						Other
Community Services - Community Facilities (sports fields, swimming pools, community halls, maintenance of buildings, resorts)	Playparks x 2 - Ward 15	CRR / Own Funding	2022/07/01	30/06/2023	15	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100 000				
Public Services - Roads and Stormwater	Speed Hump x 2 - Ward 16	CRR / Own Funding	2022/07/01	30/06/2023	16	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	50 000			
Public Services - Roads and Stormwater	Sidewalk - Mtwazi Road	CRR / Own Funding	2022/07/01	30/06/2023	16	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	100 000			
Public Services - Electrical Services	High Mast Light -Ward 17	CRR / Own Funding	2022/07/01	30/06/2023	17	0.00	0.00	0.00	0.00	0.00	0.00	500000.00	0.00	0.00	0.00	0.00	0.00	500 000				
Community Services - Community Facilities (sports fields, swimming pools, community halls, maintenance of buildings, resorts)	Playpark - Ward 19	CRR / Own Funding CRR / Own	2022/07/01	30/06/2023	19	0.00	0.00	0.00	60000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	60 000				
	Fencing of Rawsonville Graveyard	Funding CRR / Own	2022/07/01	30/06/2023	20	0.00	0.00	0.00	0.00	20000.00	0.00	0.00	0.00	0.00	0.00	0.00		20 000				
Public Services - Roads and Stormwater	Upgrading of gravel roads	Funding CRR / Own	2022/07/01	30/06/2023	21	0.00	0.00	0.00	0.00	0.00		1500000.00	0.00	0.00	0.00	0.00		3 000 000	3 000 000		3 000 000	
Public Services - Roads and Stormwater	Speed Humps - Ward 21	Funding CRR / Own	2022/07/01	30/06/2023	21	0.00	0.00	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00		100 000				
Public Services - Water and Sanitation Services	Sewer Connections	Funding CRR / Own	2022/07/01	30/06/2023	All Wards	0.00	0.00		300000.00	0.00		300000.00	0.00	0.00	300000.00	0.00		1 120 000	1 120 000		1 120 000	
Public Services - Electrical Services Public Services - Water and Sanitation Services	Electricity Connections Water Connections	CRR / Own	2022/07/01 2022/07/01	30/06/2023	All Wards	0.00	0.00	250000.00	0.00	0.00		0.00	0.00	250000.00	0.00	0.00		1 000 000	1 000 000		1 000 000	
	Water - Machinery and Equipment	Funding CRR / Own	2022/07/01	30/06/2023	All Wards	0.00	0.00		0.00	0.00		0.00	0.00	125000.00	0.00	0.00		500 000	500 000			
	WWTW - Mobile Generator	Funding CRR / Own Funding	2022/07/01	30/06/2023	All Wards	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0	800 000		800 000	
Public Services - Water and Sanitation Services	Fencing and safeguarding of WWTW and pumpstations	CRR / Own Funding	2022/07/01	30/06/2023	All Wards	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	2 000 000		2 000 000	
Public Services - Water and Sanitation Services	Pump station upgrading and refurbishment	Loans	2022/07/01	30/06/2023	All Wards	0.00	0.00	0.00	0.00	0.00	0.00	1000000.00	1000000.00	0.00	0.00	0.00	0.00	2 000 000		2 000 000		2 000 000
Community Services - Community Facilities (sports fields, swimming pools, community halls,	Parks - Machinery and Equipment	CRR / Own	2022/07/01	30/06/2023	All Wards	0.00	0.00	0.00	0.00	0.00	250000.00	0.00	0.00	0.00	0.00	0.00	250000.00	500 000				
maintenance of buildings, resorts)	Fencing of Cemetries - Aan De Doorns	Funding CRR / Own Funding	2022/07/01	30/06/2023	Worcester	0.00	0.00	0.00	0.00	0.00	300000.00	300000.00	400000.00	0.00	0.00	0.00	0.00	1 000 000				
Public Services - Public Works	Upgrading of Offices (Fairbairn Street)	CRR / Own Funding	2022/07/01	30/06/2023	All Wards	0.00	0.00	0.00	0.00	0.00	200000.00	300000.00	500000.00	500000.00	0.00	0.00	0.00	1 500 000				
Public Services - Water and Sanitation Services	Water - Furniture and Office Equipment	CRR / Own Funding	2022/07/01	30/06/2023	All Wards	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	30 000			
Public Services - Roads and Stormwater	Roads - Machinery and Equipment	CRR / Own Funding	2022/07/01	30/06/2023	All Wards	0.00	0.00	125000.00	0.00	0.00	125000.00	0.00	0.00	125000.00	0.00	0.00	125000.00	500 000	200 000		200 000	
Public Services - Water and Sanitation Services	Avian Park Industrial - Water	Loans	2022/07/01	30/06/2023	12	0.00	0.00	0.00	0.00	0.00	0.00	146043.00	0.00	0.00	0.00	0.00	0.00	146 043		146 043		
Public Services - Water and Sanitation Services	Avian Park Industrial - Sewer	Loans	2022/07/01	30/06/2023	12	0.00	0.00	0.00	0.00	0.00	0.00	438005.00	0.00	0.00	0.00	0.00	0.00	438 005		438 005		
Public Services - Roads and Stormwater	Avian Park Industrial - Stormwater	Loans	2022/07/01	30/06/2023	12	0.00	0.00	0.00	0.00	0.00	0.00	94928.00	0.00	0.00	0.00	0.00	0.00	94 928		94 928		
Public Services - Electrical Services	Avian Park Industrial - Electricity	Loans	2022/07/01	30/06/2023	12	0.00	0.00	0.00	0.00	0.00	0.00	990000.00	0.00	0.00	0.00	0.00	0.00	990 000		990 000		
Public Services - Water and Sanitation Services	Avian Park Industrial - Sewer Pumpstation	Loans	2022/07/01	30/06/2023	12	0.00	0.00	1250000.00	0.00	0.00	1250000.00	0.00	0.00	1250000.00	0.00	0.00	1250000.00	5 000 000		14 000 000		
Public Services - Water and Sanitation Services	Somerset Park - Water	Loans	2022/07/01	30/06/2023	15	0.00	0.00	0.00	0.00	0.00	0.00	146043.00	0.00	0.00	0.00	0.00	0.00	146 043				
Public Services - Water and Sanitation Services	Somerset Park - Sewer	Loans	2022/07/01	30/06/2023	15	0.00	0.00		0.00	0.00		438005.00	0.00	0.00	0.00	0.00		438 005				
Public Services - Roads and Stormwater Public Services - Electrical Services	Somerset Park - Stormwater Somerset Park - Electricity	Loans	2022/07/01 2022/07/01	30/06/2023 30/06/2023	15	0.00	0.00	0.00	0.00	0.00	0.00	94928.00	0.00	0.00	0.00	0.00	0.00	94 928 990 000				
Municipal Manager - Municipal Manager	MM: Furniture and Equipment	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	5000	0	0	0	0	0	0	0	5 000	5 000		5 000	
Municipal Manager - Enterprise Risk Management (ERM)	Risk Management - Furniture and Office Equipment	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	30000	0	0	0	0	0	o	0	0	0	30 000				
Community Services - Director: Community Services	Comm Services: Furniture and Equipment	CRR / Own	2022/07/01	30/06/2023	BVM	0	0	0	0	5000	0	0	0	0	0	0	0	5 000	5 000		5 000	
Community Services - Director: Community Services	Youth Café - Furniture and Office Equipment	Funding CRR / Own Funding	2022/07/01	30/06/2023	Worcester	0	0	0	0	200000	0	0	0	0	0	0	0	200 000				
Community Services - Community Facilities (sports fields, swimming pools, community halls, maintenance of buildines, resorts) Community Services - Community Facilities (sports	SWIMMING Pool: De Doorns: New Swimming Pool	CRR / Own Funding	2022/07/01	30/06/2023	De Doorns	0	0	0	0	0	0	0	0	0	O	0	0	0			500 000	
Community Services - Community Facilities (sports fields, swimming pools, community halls, maintenance of huildings, resorts) Community Services - Community Facilities (sports)	SPORT: Boland Park: Replacement of fence perimeter	CRR / Own Funding	2022/07/01	30/06/2023	7	0	0	0	0	0	D	0	0	0	0	0	D	0	3 000 000		3 000 000	
	SPORT: Esselen Park: Replacement of fence perimeter	CRR / Own Funding	2022/07/01	30/06/2023	9	0	0	750000	0	0	750000	0	0	750000	0	0	750000	3 000 000	3 000 000			
fields, swimming pools, community halls,	Zweletemba Sport: Replacement of fence perimeter	CRR / Own Funding	2022/07/01	30/06/2023	8	0	0	0	0	0	0	0	0	0	0	0	0	0			3 000 000	
Community Services - Library & Information Services	Waterloo Library - Airconditioners	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	48000	0	0	0	0	0	0	0	48 000				
Community Services - Library & Information Services		Libraries Grant	2022/07/01	30/06/2023	BVM	0	0	0	0	100000	0	0	0	0	0	0	0	100 000				
Community Services - Library & Information Services	Waterloo Library - ICT Equipment	Libraries Grant CRR / Own	2022/07/01	30/06/2023	BVM	0	0	0	0	144000	0	0	0	0	0	0	0	144 000				
Community Services - Traffic, Law Enforcement and Security Services	Traffic - Machinery and Equipment	Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	358000	0	0	0	0	0	0	0	358 000				

Sub-Directorate (R)	Project name (R)	Funding source (R)	Planned Start Date (R)	Planned Completion Date [R]	Ward [R]	July 2022	August 2022	September 2022	October 2022	November 2022	December 2022	January 2023 F	ebruary 2023	March 2023	April 2023	May 2023	June 2023	Total	202: CRR	3/2024 Other	2024/2025 CBR Other
Community Services - Traffic, Law Enforcement and		CRR / Own	2022/07/01		BVM		-			89600								89 600			
Security services	Traffic - Furniture and Office Equipment	Funding CRR / Own		30/06/2023			-			400000	-			0		-					
Security Services	Traffic - Generator	Funding CRR / Own	2022/07/01 2022/07/01	30/06/2023	BVM	0	0	0	0	400000	250000	0	0	0	0	0	0	400 000 250 000			
Community Services - Traffic, Law Enforcement and	Traffic - Upgrading of Cash Office Traffic - Queuing System	Funding CRR / Own	2022/07/01	30/06/2023	BVM	0	0	0	0	150000	230000	0	0	0	0	0	0	150 000			
Community Services - Traffic, Law Enforcement and		Funding CRR / Own	2022/07/01	30/06/2023	All Wards	0	0	0	0	55000	0	0	0	0	0	0	0	55 000			
Security Services	Fire Services - Furniture and Office Equipment	Funding CRR / Own	2022/07/01	30/06/2023	BVM	-	-	-	-		150000	0	-	-	-	-	-	150 000			
Community Services - Traffic, Law Enforcement and		Funding CRR / Own	2022/07/01	30/06/2023	All Wards				0	350000		0		0				350 000			
Security Services	Fire Services - De Doorns Communication Equipment	Funding CRR / Own				0	0	0	0		U	0	0	0	0	U	0				
Security Services	Fire Services - Airconditioners	Funding CRR / Own	2022/07/01	30/06/2023	BVM	0	0	0	0	50000	0	0	0	0	0	0	0	50 000			
Security Services	Fire Services - Machinery and Equipment	Funding	2022/07/01	30/06/2023	All Wards	0	0	0	0	34000	0	0	0	0	0	0	0	34 000			
Financial Services - Director: Financial Services	FS Admin - Furniture and Equipment	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	25000	0	0	0	0	0	0	0	25 000	5 000		5 000
Financial Services - Financial Planning	FS FP - Safeguarding of Assets	Insumce Reserve	2022/07/01	30/06/2023	BVM	20000	20000	20000	20000	40000	40000	40000	40000	40000	40000	40000	40000	400 000		400 000	400 000
Financial Services - Financial Planning	FS FP - Insurance claims	Insumce Reserve	2022/07/01	30/06/2023	BVM	20000	20000	20000	20000	40000	40000	40000	40000	40000	40000	40000	40000	400 000		400 000	400 000
Financial Services - Financial Planning	Financial Planning - Upgrading of Buildings	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	0	200000	0	0	0	0	0	0	200 000			
Financial Services - Revenue	Revenue - Upgrading of Municipal Building	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	0	200000	0	0	0	0	0	0	200 000			
Financial Services - Revenue	Credit Control - Upgrading of Municipal Building -	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	0	100000	0	0	0	0	0	0	100 000			
Financial Services - Revenue	Revenue - Airconditioners	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	0	200000	0	0	0	0	0	0	200 000			
Financial Services - Revenue	Revenue - Machinery and Equipment	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	400000	0	0	0	0	0	0	0	400 000			
Financial Services - Revenue	Revenue - Furniture and Office Equipment	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	50000	0	0	0	0	0	0	0	50 000			
Financial Services - SCM	Municipal Vehicles - LDV's	CRR / Own Funding	2022/07/01	30/06/2023	All Wards	0	0	250000	0	0	250000	0	0	250000	0	0	250000	1 000 000			
Financial Services - SCM	Municipal Vehicles - Sedans	CRR / Own Funding	2022/07/01	30/06/2023	All Wards	0	0	250000	0	0	250000	0	0	250000	0	0	250000	1 000 000			
Financial Services - SCM	Municipal Vehicles - Specialized	CRR / Own Funding	2022/07/01	30/06/2023	All Wards	0	0	250000	0	0	250000	0	0	250000	0	0	250000	1 000 000			
	Mayco - Furniture and Equipment	CRR / Own Funding CRR / Own	2022/07/01	30/06/2023	BVM	0	0	5000	0	Ū	0	0	0	0	0	0	0	5 000	5 000		5 000
Strategic Support Services - Director: Strategic Support Services	SSS - Furniture and Equipment	Eundina	2022/07/01	30/06/2023	BVM	0	0	5000	0	0	0	0	0	0	0	0	0	5 000	5 000		5 000
Strategic Support Services - LED and Tourism	LED - Furniture and Office Equipment	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	0	20000	0	0	0	0	0	0	20 000			
Strategic Support Services - LED and Tourism	Zwelethemba Economic Facility	CRR / Own Funding	2022/07/01	30/06/2023	8,16,17 & 18	0	0	0	0	0	0	0	1000000	0	0	0	0	1 000 000			
Strategic Support Services - LED and Tourism	Zwelethemba Economic Facility	RSEP	2022/07/01	30/06/2023	8,16,17 & 18	0	0	0	0	0	0	0	800000	0	0	0	0	800 000			
	Supply and Installation of Load Shedding Solution and Solar PV	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	0	0	5000000	0	5000000	3420000	0	0	13 420 000	12 884 000		6 807 000
Strategic Support Services - Administration & Sunnort Services	Worc Town Hall - Airconditioner	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	1000000	2420000	0	0	0	0	0	0	3 420 000			
Strategic Support Services - ICT	ICT - Computer Equipment	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	0	12000000	0	0	0	0	0	0	12 000 000			
Strategic Support Services - ICT	ICT - Fibre Links	CRR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	1500000	0	0	0	0	0	0	0	1 500 000			
	Call Center & Telephone (PBX) System	CRR / Own Funding CRR / Own	2022/07/01	30/06/2023	BVM	0	0	0	0	150000	0	0	0	0	0	0	0	150 000			
	Biometric system	Eunding CRR / Own	2022/07/01	30/06/2023	BVM	0	0	0	0	150000	0	0	0	0	0	0	0	150 000			
Strategic Support Services - ICT	ICT - Airconditioner (DR Site)	ERR / Own Funding	2022/07/01	30/06/2023	BVM	0	0	0	0	50000	0	0	0	0	0	0	0	50 000			
						R 11 540 000.00	R 12 019 200.00	R 32 610 500.00	R 14 760 000.00	R 22 633 600.00	R 54 550 500.00	R 34 038 359.00	R 28 490 000.00	R 49 210 500.00	R 19 210 000.00	R 13 763 398.00	R 25 723 695.00	R 318 549 752.00	R 86 878 200.00	R 135 082 976.00	R 81 171 200.00 R 114 852 000.00

Function [R]		July			August			September			October	
	Revenue	Operational Exp.	Capital Exp.									
Governance and administration	R 17 028 562.00	R 18 330 430.00	R 40 000.00	R 18 915 060.00	R 20 788 330.00	R 40 000.00	R 19 197 988.00	R 20 788 330.00	R 880 000.00	R 19 360 177.00	R 20 788 330.00	R 40 000.00
Executive and council	R 8 400.00	R 2 565 300.00	R 0.00	R 9 600.00	R 2 890 800.00	R 0.00	R 9 600.00	R 2 890 800.00	R 5 000.00	R 9 600.00	R 2 890 800.00	R 0.00
Finance and administration	R 17 020 162.00	R 15 457 230.00	R 40 000.00	R 18 905 460.00	R 17 545 930.00	R 40 000.00	R 19 188 388.00	R 17 545 930.00	R 875 000.00	R 19 350 577.00	R 17 545 930.00	R 40 000.00
Internal audit	R 0.00	R 307 900.00	R 0.00	R 0.00	R 351 600.00	R 0.00	R 0.00	R 351 600.00	R 0.00	R 0.00	R 351 600.00	R 0.00
Community and public safety	R 19 746 549.00	R 22 641 999.00	R 0.00	R 22 516 749.00	R 25 328 299.00	R 0.00	R 22 516 749.00	R 25 328 299.00	R 750 000.00	R 22 516 749.00	R 25 328 299.00	R 60 000.00
Community and social services	R 874 800.00	R 2 233 500.00	R 0.00	R 999 400.00	R 2 549 000.00	R 0.00	R 999 400.00	R 2 549 000.00	R 0.00	R 999 400.00	R 2 549 000.00	R 0.00
Sport and recreation	R 670 816.00	R 1 979 791.00	R 0.00	R 746 116.00	R 2 240 891.00	R 0.00	R 746 116.00	R 2 240 891.00	R 750 000.00	R 746 116.00	R 2 240 891.00	R 60 000.00
Public safety	R 16 157 800.00	R 16 233 359.00	R 0.00	R 18 466 000.00	R 18 192 959.00	R 0.00	R 18 466 000.00	R 18 192 959.00	R 0.00	R 18 466 000.00	R 18 192 959.00	R 0.00
Housing	R 2 043 133.00	R 2 188 849.00	R 0.00	R 2 305 233.00	R 2 337 949.00	R 0.00	R 2 305 233.00	R 2 337 949.00	R 0.00	R 2 305 233.00	R 2 337 949.00	R 0.00
Health	R 0.00	R 6 500.00	R 0.00	R 0.00	R 7 500.00	R 0.00	R 0.00	R 7 500.00	R 0.00	R 0.00	R 7 500.00	R 0.00
Economic and environmental services	R 746 867.00	R 6 027 200.00	R 2 000 000.00	R 1 257 368.00	R 6 885 000.00	R 2 000 000.00	R 2 214 023.00	R 6 885 000.00	R 8 593 750.00	R 1 530 585.00	R 6 885 000.00	R 4 000 000.00
Planning and development	R 156 100.00	R 1 406 900.00	R 0.00	R 178 500.00	R 1 606 600.00	R 0.00	R 178 500.00	R 1 606 600.00	R 0.00	R 178 500.00	R 1 606 600.00	R 0.00
Road transport	R 590 767.00	R 4 592 300.00	R 2 000 000.00	R 1 078 868.00	R 5 246 600.00	R 2 000 000.00	R 2 035 523.00	R 5 246 600.00	R 8 593 750.00	R 1 352 085.00	R 5 246 600.00	R 4 000 000.00
Environmental protection	R 0.00	R 28 000.00	R 0.00	R 0.00	R 31 800.00	R 0.00	R 0.00	R 31 800.00	R 0.00	R 0.00	R 31 800.00	R 0.00
Trading services	R 67 396 416.00	R 49 008 438.00	R 9 500 000.00	R 74 471 916.00	R 55 764 138.00	R 9 979 200.00	R 74 471 916.00	R 55 764 138.00	R 22 386 750.00	R 74 471 916.00	R 55 764 138.00	R 10 660 000.00
Energy sources	R 41 728 125.00	R 35 577 349.00	R 1 000 000.00	R 45 765 025.00	R 40 545 849.00	R 1 260 000.00	R 45 765 025.00	R 40 545 849.00	R 4 985 000.00	R 45 765 025.00	R 40 545 849.00	R 1 360 000.00
Water management	R 8 763 466.00	R 5 036 323.00	R 6 500 000.00	R 10 115 266.00	R 5 650 623.00	R 6 719 200.00	R 10 115 266.00	R 5 650 623.00	R 8 750 000.00	R 10 115 266.00	R 5 650 623.00	R 7 000 000.00
Waste water management	R 11 248 100.00	R 5 188 600.00	R 2 000 000.00	R 12 854 800.00	R 5 927 900.00	R 2 000 000.00	R 12 854 800.00	R 5 927 900.00	R 8 401 750.00	R 12 854 800.00	R 5 927 900.00	R 2 300 000.00
Waste management	R 5 656 725.00	R 3 206 166.00	R 0.00	R 5 736 825.00	R 3 639 766.00	R 0.00	R 5 736 825.00	R 3 639 766.00	R 250 000.00	R 5 736 825.00	R 3 639 766.00	R 0.00
Other	R 0.00	R 63 600.00	R 0.00	R 0.00	R 72 300.00	R 0.00	R 0.00	R 72 300.00	R 0.00	R 0.00	R 72 300.00	R 0.00
	R 104 918 394.00	R 96 071 667.00	R 11 540 000.00	R 117 161 093.00	R 108 838 067.00	R 12 019 200.00	R 118 400 676.00	R 108 838 067.00	R 32 610 500.00	R 117 879 427.00	R 108 838 067.00	R 14 760 000.00

Function [R]		November			December			January			February	
	Revenue	Operational Exp.	Capital Exp.									
Governance and administration	R 24 008 123.00	R 25 710 230.00	R 2 715 000.00	R 26 071 089.00	R 28 176 130.00	R 13 530 000.00	R 25 939 402.00	R 28 176 130.00	R 5 080 000.00	R 19 224 930.00	R 20 788 330.00	R 80 000.00
Executive and council	R 12 000.00	R 3 543 300.00	R 5 000.00	R 13 200.00	R 3 870 200.00	R 0.00	R 13 200.00	R 3 870 200.00	R 0.00	R 9 600.00	R 2 890 800.00	R 0.00
Finance and administration	R 23 996 123.00	R 21 727 730.00	R 2 710 000.00	R 26 057 889.00	R 23 822 630.00	R 13 530 000.00	R 25 926 202.00	R 23 822 630.00	R 5 080 000.00	R 19 215 330.00	R 17 545 930.00	R 80 000.00
Internal audit	R 0.00	R 439 200.00	R 0.00	R 0.00	R 483 300.00	R 0.00	R 0.00	R 483 300.00	R 0.00	R 0.00	R 351 600.00	R 0.00
Community and public safety	R 28 056 549.00	R 30 702 199.00	R 2 061 000.00	R 30 827 649.00	R 33 396 499.00	R 3 870 000.00	R 30 827 649.00	R 33 396 499.00	R 300 000.00	R 22 516 749.00	R 25 328 299.00	R 500 000.00
Community and social services	R 1 248 300.00	R 3 180 000.00	R 1 312 000.00	R 1 373 100.00	R 3 499 200.00	R 2 720 000.00	R 1 373 100.00	R 3 499 200.00	R 300 000.00	R 999 400.00	R 2 549 000.00	R 500 000.00
Sport and recreation	R 896 916.00	R 2 764 791.00	R 260 000.00	R 972 716.00	R 3 029 191.00	R 1 000 000.00	R 972 716.00	R 3 029 191.00	R 0.00	R 746 116.00	R 2 240 891.00	R 0.00
Public safety	R 23 082 400.00	R 22 113 259.00	R 489 000.00	R 25 390 700.00	R 24 073 759.00	R 150 000.00	R 25 390 700.00	R 24 073 759.00	R 0.00	R 18 466 000.00	R 18 192 959.00	R 0.00
Housing	R 2 828 933.00	R 2 634 849.00	R 0.00	R 3 091 133.00	R 2 784 149.00	R 0.00	R 3 091 133.00	R 2 784 149.00	R 0.00	R 2 305 233.00	R 2 337 949.00	R 0.00
Health	R 0.00	R 9 300.00	R 0.00	R 0.00	R 10 200.00	R 0.00	R 0.00	R 10 200.00	R 0.00	R 0.00	R 7 500.00	R 0.00
Economic and environmental services	R 1 608 794.00	R 8 602 600.00	R 4 447 600.00	R 1 379 286.00	R 9 462 600.00	R 11 463 750.00	R 1 466 268.00	R 9 462 600.00	R 5 353 593.00	R 1 498 976.00	R 6 885 000.00	R 4 000 000.00
Planning and development	R 223 000.00	R 2 006 900.00	R 0.00	R 245 300.00	R 2 207 300.00	R 20 000.00	R 245 300.00	R 2 207 300.00	R 0.00	R 178 500.00	R 1 606 600.00	R 1 800 000.00
Road transport	R 1 385 794.00	R 6 556 300.00	R 4 447 600.00	R 1 133 986.00	R 7 211 800.00	R 11 443 750.00	R 1 220 968.00	R 7 211 800.00	R 5 353 593.00	R 1 320 476.00	R 5 246 600.00	R 2 200 000.00
Environmental protection	R 0.00	R 39 400.00	R 0.00	R 0.00	R 43 500.00	R 0.00	R 0.00	R 43 500.00	R 0.00	R 0.00	R 31 800.00	R 0.00
Trading services	R 88 623 116.00	R 69 277 138.00	R 13 410 000.00	R 95 699 616.00	R 76 037 938.00	R 25 686 750.00	R 95 699 616.00	R 76 037 938.00	R 23 304 766.00	R 74 471 916.00	R 55 764 138.00	R 23 910 000.00
Energy sources	R 53 838 625.00	R 50 483 149.00	R 3 710 000.00	R 57 875 725.00	R 55 452 849.00	R 6 085 000.00	R 57 875 725.00	R 55 452 849.00	R 9 390 000.00	R 45 765 025.00	R 40 545 849.00	R 11 910 000.00
Water management	R 12 819 066.00	R 6 879 823.00	R 6 500 000.00	R 14 171 466.00	R 7 496 423.00	R 10 950 000.00	R 14 171 466.00	R 7 496 423.00	R 9 092 086.00	R 10 115 266.00	R 5 650 623.00	R 9 000 000.00
Waste water management	R 16 068 400.00	R 7 407 600.00	R 3 000 000.00	R 17 675 200.00	R 8 148 100.00	R 8 401 750.00	R 17 675 200.00	R 8 148 100.00	R 4 822 680.00	R 12 854 800.00	R 5 927 900.00	R 3 000 000.00
Waste management	R 5 897 025.00	R 4 506 566.00	R 200 000.00	R 5 977 225.00	R 4 940 566.00	R 250 000.00	R 5 977 225.00	R 4 940 566.00	R 0.00	R 5 736 825.00	R 3 639 766.00	R 0.00
Other	R 0.00	R 90 100.00	R 0.00	R 0.00	R 99 400.00	R 0.00	R 0.00	R 99 400.00	R 0.00	R 0.00	R 72 300.00	R 0.00
	R 142 296 582.00	R 134 382 267.00	R 22 633 600.00	R 153 977 640.00	R 147 172 567.00	R 54 550 500.00	R 153 932 935.00	R 147 172 567.00	R 34 038 359.00	R 117 712 571.00	R 108 838 067.00	R 28 490 000.00

Function [R]		March			April			May			June	
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Governance and administration	R 19 263 662.00	R 20 788 330.00	R 5 830 000.00	R 15 014 091.00	R 15 867 230.00	R 3 500 000.00	R 17 328 562.00	R 18 330 430.00	R 80 000.00	R 19 693 554.00	R 20 356 404.00	R 830 000.00
Executive and council	R 9 600.00	R 2 890 800.00	R 0.00	R 7 300.00	R 2 238 900.00	R 0.00	R 8 400.00	R 2 565 300.00	R 0.00	R 7 700.00	R 2 828 877.00	R 0.00
Finance and administration	R 19 254 062.00	R 17 545 930.00	R 5 830 000.00	R 15 006 791.00	R 13 364 030.00	R 3 500 000.00	R 17 320 162.00	R 15 457 230.00	R 80 000.00	R 19 685 854.00	R 17 189 027.00	R 830 000.00
Internal audit	R 0.00	R 351 600.00	R 0.00	R 0.00	R 264 300.00	R 0.00	R 0.00	R 307 900.00	R 0.00	R 0.00	R 338 500.00	R 0.00
Community and public safety	R 22 516 749.00	R 25 328 299.00	R 750 000.00	R 16 975 649.00	R 19 953 499.00	R 0.00	R 19 746 549.00	R 22 641 999.00	R 0.00	R 22 460 961.00	R 24 819 162.00	R 1 000 000.00
Community and social services	R 999 400.00	R 2 549 000.00	R 0.00	R 750 200.00	R 1 916 900.00	R 0.00	R 874 800.00	R 2 233 500.00	R 0.00	R 967 600.00	R 2 351 305.00	R 0.00
Sport and recreation	R 746 116.00	R 2 240 891.00	R 750 000.00	R 595 116.00	R 1 717 191.00	R 0.00	R 670 816.00	R 1 979 791.00	R 0.00	R 739 724.00	R 2 028 889.00	R 1 000 000.00
Public safety	R 18 466 000.00	R 18 192 959.00	R 0.00	R 13 849 500.00	R 14 273 159.00	R 0.00	R 16 157 800.00	R 16 233 359.00	R 0.00	R 18 463 100.00	R 18 150 517.00	R 0.00
Housing	R 2 305 233.00	R 2 337 949.00	R 0.00	R 1 780 833.00	R 2 040 649.00	R 0.00	R 2 043 133.00	R 2 188 849.00	R 0.00	R 2 290 537.00	R 2 283 651.00	R 0.00
Health	R 0.00	R 7 500.00	R 0.00	R 0.00	R 5 600.00	R 0.00	R 0.00	R 6 500.00	R 0.00	R 0.00	R 4 800.00	R 0.00
Economic and environmental services	R 1 186 600.00	R 6 885 000.00	R 8 293 750.00	R 1 076 600.00	R 5 167 800.00	R 0.00	R 1 160 000.00	R 6 027 200.00	R 0.00	R 1 270 033.00	R 6 712 269.00	R 6 093 750.00
Planning and development	R 178 500.00	R 1 606 600.00	R 0.00	R 134 000.00	R 1 206 400.00	R 0.00	R 156 100.00	R 1 406 900.00	R 0.00	R 173 900.00	R 1 541 757.00	R 0.00
Road transport	R 1 008 100.00	R 5 246 600.00	R 8 293 750.00	R 942 600.00	R 3 937 300.00	R 0.00	R 1 003 900.00	R 4 592 300.00	R 0.00	R 1 096 133.00	R 5 146 912.00	R 6 093 750.00
Environmental protection	R 0.00	R 31 800.00	R 0.00	R 0.00	R 24 100.00	R 0.00	R 0.00	R 28 000.00	R 0.00	R 0.00	R 23 600.00	R 0.00
Trading services	R 74 471 916.00	R 55 764 138.00	R 34 336 750.00	R 60 320 516.00	R 42 251 138.00	R 15 710 000.00	R 67 396 416.00	R 49 008 438.00	R 13 683 398.00	R 74 449 924.00	R 55 445 233.00	R 17 799 945.00
Energy sources	R 45 765 025.00	R 40 545 849.00	R 13 935 000.00	R 37 691 325.00	R 30 608 749.00	R 3 910 000.00	R 41 728 125.00	R 35 577 349.00	R 3 910 000.00	R 45 755 225.00	R 40 506 645.00	R 4 775 000.00
Water management	R 10 115 266.00	R 5 650 623.00	R 10 750 000.00	R 7 411 366.00	R 4 421 723.00	R 8 500 000.00	R 8 763 466.00	R 5 036 323.00	R 6 773 398.00	R 10 111 174.00	R 5 536 645.00	R 4 153 195.00
Waste water management	R 12 854 800.00	R 5 927 900.00	R 9 401 750.00	R 9 641 200.00	R 4 448 000.00	R 3 300 000.00	R 11 248 100.00	R 5 188 600.00	R 3 000 000.00	R 12 848 400.00	R 5 817 407.00	R 8 621 750.00
Waste management	R 5 736 825.00	R 3 639 766.00	R 250 000.00	R 5 576 625.00	R 2 772 666.00	R 0.00	R 5 656 725.00	R 3 206 166.00	R 0.00	R 5 735 125.00	R 3 584 536.00	R 250 000.00
Other	R 0.00	R 72 300.00	R 0.00	R 0.00	R 54 400.00	R 0.00	R 0.00	R 63 600.00	R 0.00	R 0.00	R 63 200.00	R 0.00
	R 117 438 927.00	R 108 838 067.00	R 49 210 500.00	R 93 386 856.00	R 83 294 067.00	R 19 210 000.00	R 105 631 527.00	R 96 071 667.00	R 13 763 398.00	R 117 874 472.00	R 107 396 268.00	R 25 723 695.00

Function [R]		TOTAL	
	Revenue	Operational Exp.	Capital Exp.
Governance and administration	R 241 045 200.00	R 258 888 634.00	R 32 645 000.00
Executive and council	R 118 200.00	R 35 936 077.00	R 10 000.00
Finance and administration	R 240 927 000.00	R 218 570 157.00	R 32 635 000.00
Internal audit	R 0.00	R 4 382 400.00	R 0.00
Community and public safety	R 281 225 300.00	R 314 193 351.00	R 9 291 000.00
Community and social services	R 12 458 900.00	R 31 658 605.00	R 4 832 000.00
Sport and recreation	R 9 249 400.00	R 27 733 290.00	R 3 820 000.00
Public safety	R 230 822 000.00	R 226 115 966.00	R 639 000.00
Housing	R 28 695 000.00	R 28 594 890.00	R 0.00
Health	R 0.00	R 90 600.00	R 0.00
Economic and environmental services	R 16 395 400.00	R 85 887 269.00	R 56 246 193.00
Planning and development	R 2 226 200.00	R 20 016 457.00	R 1 820 000.00
Road transport	R 14 169 200.00	R 65 481 712.00	R 54 426 193.00
Environmental protection	R 0.00	R 389 100.00	R 0.00
Trading services	R 921 945 200.00	R 695 886 951.00	R 220 367 559.00
Energy sources	R 565 318 000.00	R 506 388 184.00	R 66 230 000.00
Water management	R 126 787 800.00	R 70 156 798.00	R 94 687 879.00
Waste water management	R 160 678 600.00	R 73 985 907.00	R 58 249 680.00
Waste management	R 69 160 800.00	R 45 356 062.00	R 1 200 000.00
Other	R 0.00	R 895 200.00	R 0.00
	R 1 460 611 100.00	R 1 355 751 405.00	R 318 549 752.00

Revenue by Source for the 2022/23 financial year

			September	October	November	December								TOTAL
Property rates	R 12 265 300	R 14 017 700	R 14 017 700 R	14 017 700	R 17 522 200	R 19 274 400 R	19 274 400 R	14 017 700 R	14 017 700	R 10 513 000 F	12 265 300	R 14 019 400	R	175 222 500
Service charges - electricity revenue	R 39 713 525	R 43 462 625	R 43 462 625 R	43 462 625	R 50 960 725	R 54 710 025 R	54 710 025 R	43 462 625 R	43 462 625	R 35 964 425 F	39 713 525	R 43 456 325	R	536 541 700
Service charges - water revenue	R 6 797 266	R 7 868 166	R 7 868 166 R	7 868 166	R 10 010 266	R 11 081 666 R	11 081 666 R	7 868 166 R	7 868 166	R 5 725 966 F	6 797 266	R 7 865 274	R	98 700 200
Service charges - sanitation revenue	R 5 594 600	R 6 393 800	R 6 393 800 R	6 393 800	R 7 992 100	R 8 791 300 R	8 791 300 R	6 393 800 R	6 393 800	R 4 795 400 F	5 594 600	R 6 389 100	R	79 917 400
Service charges - refuse revenue	R 4 063 825	R 3 916 425	R 3 916 425 R	3 916 425	R 3 621 525	R 3 474 125 R	3 474 125 R	3 916 425 R	3 916 425	R 4 211 225 F	4 063 825	R 3 915 925	R	46 406 700
Rental of facilities and equipment	R 478 316	R 526 416	R 526 416 R	526 416	R 621 816	R 669 916 R	669 916 R	526 416 R	526 416	R 430 316 F	478 316	R 508 024	R	6 488 700
Interest earned - external investments	R 810 371	R 461 769	R 744 697 R	906 886	R 1 085 432	R 913 798 R	782 111 R	771 639 R	810 371	R 1 030 000 F	1 110 371	R 1 258 755	R	10 686 200
Interest earned - outstanding debtors	R 790 191	R 820 891	R 820 891 R	820 891	R 882 491	R 913 291 R	913 291 R	820 891 R	820 891	R 759 291 F	790 191	R 816 699	R	9 969 900
Fines, penalties and forfeits	R 16 136 400	R 18 441 600	R 18 441 600 R	18 441 600	R 23 051 900	R 25 357 200 R	25 357 200 R	18 441 600 R	18 441 600	R 13 831 300 F	16 136 400	R 18 434 700	R	230 513 100
Licences and permits	R 284 200	R 324 700	R 324 700 R	324 700	R 405 700	R 446 500 R	446 500 R	324 700 R	324 700	R 243 700 F	284 200	R 321 500	R	4 055 800
Agency services	R 258 867	R 699 768	R 1 656 423 R	972 985	R 912 094	R 612 786 R	699 768 R	941 376 R	629 000	R 658 000 F	672 000	R 723 033	R	9 436 100
Transfers and subsidies - operating	R 12 008 333	R 13 694 033	R 13 694 033 R	13 694 033	R 17 064 933	R 18 750 933 R	18 750 933 R	13 694 033 R	13 694 033	R 10 322 733 F	12 008 333	R 13 681 637	R	171 058 000
Other revenue	R 709 400	R 810 100	R 810 100 R	810 100	R 1011600	R 1112400 R	1 112 400 R	810 100 R	810 100	R 609 000 F	709 400	R 763 400	R	10 078 100
Gains	R 98 000	R 111 900	R 111 900 R	111 900	R 139 900	R 153 900 R	153 900 R	111 900 R	111 900	R 84 000 F	98 000	R 111 500	R	1 398 700
Transfers and subsidies - capital	R 4 909 800	R 5 611 200	R 5 611 200 R	5 611 200	R 7 013 900	R 7715400 R	7 715 400 R	5 611 200 R	5 611 200	R 4 208 500 F	4 909 800	R 5 609 200	R	70 138 000
TOTAL	R 104 918 394	R 117 161 093	R 118 400 676 R	117 879 427	R 142 296 582	R 153 977 640 R	153 932 935 R	117 712 571 R	117 438 927	R 93 386 856 F	R 105 631 527	R 117 874 472	R	1 460 611 100