IDP, BUDGET AND PMS PROCESS PLAN

2014-2015



		1
1.	SECTION ONE: INTRODUCTION AND BACKGROUND	3
2.	LEGAL CONTEXT	4
2.1.	The Annual Budget	5
2.2.	The Service Delivery and Budget Implementation Plan (SDBIP)	6
3.	ALIGNMENT OF THE IDP, BUDGET AND PERFORMANCE MANAGEMENT PROCESSES	6
4.	RATIONALE FOR IDP REVIEW	7
5.	FRAMEWORK FOR INTEGRATED DEVELOPMENT PLANNING	8
5.1.	Sector Departments	9
6.	SECTION TWO: ORGANISATIONAL ARRANGEMENTS	10
6.1	Internal Stakeholders	10
6.1.1	IDP Steering Committee	11
6.1.2	Ward/PR Councillors and Ward Committees	11
6.1.3	Budget Steering Committee	12
6.1.4	Inter-Governmental Relations	13
6.1.5	IDP Representative Forum	13
7.	SECTION THREE: 2014-2015 IDP CYCLE INCLUDING THE PMS AND BUDGET LINKAGES	14
7.1	Key Activities in the IDP, Budget and PMS Process	14
8	SECTION FOUR: MECHANISMS AND PROCEDURES FOR PUBLIC PARTICIPATION	20
8.1	Functions and Context of Public Participation	20
8.2	Mechanisms for IDP Public Participation	20
8.2.1	Ward Committee Meetings	20
8.2.2	Community Road Shows	20
8.2.3	Municipal Services Outreach Programme	21
8.2.4	Media	21
8.2.5	Information Sheets	21
8.2.6	The Municipality's Website	21
0	COUNCIL ADDROVAL	24
9.	COUNCIL APPROVAL	21
10	AMENDMENT OF FRAMEWORK	22
10.	AMENDMENT OF FRAMEWORK	22
11	IDP/BUDGET ACTIVITY LIST	23
11.	IDF/DUDGET ACTIVITIEST	23
		+

SECTION ONE: INTRODUCTION AND BACKGROUND

1. INTRODUCTION

The IDP is developed in accordance with requirements set out in the Municipal Systems Act (32 of 2000) and Local Government Municipal Planning and Performance Management Regulations (2001). The MSA further mandates municipalities to review its IDP annually in accordance with an assessment of its performance measurements. On 27 May 2014, Breede Valley municipality adopted its third reviewed Integrated Development Plan in the current 5-year IDP cycle (2012/13-2016/17) for the municipality. The Process Plan for 2014-2015 will enable the municipality to review its IDP for 2015/16 financial year.

The IDP Process Plan ensures proper coordination between all relevant stakeholders, including the Council, administration, different spheres of government, institutional structures, ward committees and various community-based organisations, and outlines review processes, roles and responsibilities of stakeholders and timeframes, which is required for a Systematic review process.

This IDP review process is a continuous cycle of planning, implementation and review in order to prevent strategic drift, as can be seen in the figure below. During the year under review new information may become available and unexpected events may occur. This may necessitate immediate changes to the planning and the implementation of the IDP. After the reviewed IDP has been adopted, implementation as well as situational changes will continue to occur, which is again monitored throughout the year and evaluated for consideration in the next IDP review.

Planning phase	Methods for Participation
Analysis	Community meetings/ward committee meetings organised by ward councillor
	Stakeholder meetings
	Inputs and comments (getting views on how citizens feel about a particular issue)
Strategies	IDP Steering Committee
	Budget Steering Committee

	 Public debates on what can work best to solve a problem Meetings with affected communities and stakeholders
Projects	 Identification of projects for possible inclusion in IDP Representation of stakeholders on project subcommittees
Integration	 IDP Steering Committee/IDP Representative Forum Ward Committees
Approval	Public Discussion and consultation with communities and stakeholders
Monitoring and Evaluation	 IDP/PMS Unit monitors and evaluates performance against KPIs IDP Representative Forum

Diagram 1: IDP planning phases

Each of these steps is reflected in the Process Plan which outlines the time frames and activities within which these steps should take. Since the roll out of the PMS is part of the review process, it is also included in the IDP Process Plan.

2. LEGAL CONTEXT

The adoption of the IDP Process Plan is regulated in terms of Section 28 (1) of the Municipal Systems Act (32 of 2000) which stipulates that:

- "Each municipal council, within a prescribed period after the start of its elected term, must adopt a process set out in writing to guide the planning, drafting, adoption and review of its integrated development plan;
- The municipality must through appropriate mechanisms, processes and procedures established in terms of Chapter 4 of the Municipal Systems Act (32 of 2000), consult the community before the adopting the process; and
- A municipality must give notice to the local community of particulars of the process it intends to follow".

Furthermore, Section 29 of the MSA stipulates that the process followed by a municipality to draft its integrated development plan, including its consideration and adoption of the draft plan, must-

(a) be in accordance with a predetermined programme specifying timeframes for the different steps;

- (b) through appropriate mechanisms, processes and procedures allow for -
 - (i) the local community to be consulted on its development needs and priorities;
 - (ii) the local community to participate in the drafting of the integrated development plan;
 - (iii) organs of state and other role-players to be identified and consulted on the drafting of the integrated development plan

Section 34 of the MSA requires a municipal council to review its integrated development plan annually in accordance with an assessment of its performance measurements in terms of Section 4 (i) and to the extent that changing circumstances demand, in accordance with a prescribed process.

The Municipal Planning and Performance Management Regulations 2001 provides further guidelines on IDP review processes in line with Section 27 of the MSA.

2.1 The Annual Budget

The review of the IDP is done based on past financial and budgetary performance, but also taking into account future financial implications. The link between the Annual Budget and the IDP has been established through Section 21 of the Municipal Finance Management Act (56 of 2003) that stipulates that:

"The Mayor of a municipality must:

- At least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for
- The preparation, tabling and approval of the annual budget;
- The annual review of
 - a. The integrated development plan in terms of Section 34 of the Municipal Systems Act; and
 - b. The budget related policies.
- The tabling and adoption of any amendment to the integrated development plan and the budget related policies; and
- The consultative processes forming part of the processes referred to subparagraph (i), (ii) and (iii)".

The budgetary requirements, processes and mechanisms are integrated in the IDP Process Plan 2014-2015, as required by the MFMA.

2.2 The Service Delivery Budget Implementation Plan (SDBIP)

The *Service Delivery and Budget Implementation Plan* (SDBIP) is an implementation plan of the approved *Integrated Development Plan* (IDP) and *Medium Term Revenue and Expenditure Framework* (MTEF). Therefore, only projects that are budgeted for are implemented. The SDBIP serves to address the development objectives as derived from the approved IDP.

Section 1 of the MFMA defines the SDBIP as "a detailed plan approved by the mayor of a municipality in terms of Section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:

- (a) projections for each month of-
 - (i) revenue to be collected, by source; and
 - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter

3. ALIGNMENT OF THE IDP, BUDGET AND PERFORMANCE MANAGEMENT PROCESSES

The IDP Process Plan 2014-2015 aligns the IDP review, Budget process and the review of the Performance Management System (PMS) to adhere to the legislative requirements highlighted in Section 2. The Key Performance Indicators flow from the IDP and forms the basis of the Performance Management System. The linkages of the three processes are summarised in the following diagram:

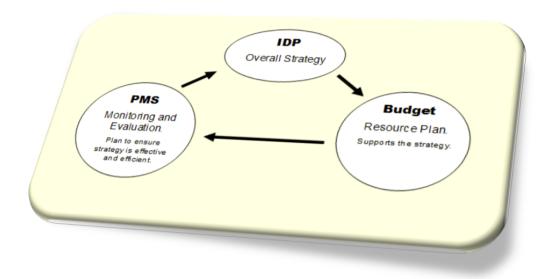


Diagram 2: Breede Valley municipality IDP Process Plan: IDP, Budget and PMS Linkages

4. RATIONALE FOR IDP REVIEW

Notwithstanding the statutory imperatives, it is necessary for Breede Valley Municipality to review its IDP in order to:

- Ensure the IDPs relevance as the municipality's strategic plan;
- Review strategic elements to ensure the implementation of Council priorities;
- Inform other components of the municipal business processes, including institutional and financial planning and budgeting;
- Update of the Financial Plan, the list of projects (both internal and external funded), and the capital investment framework;
- Revise the Performance Management System to ensure closer alignment between the IDP, Budget and Service Delivery and Budget Implementation Plan (IDP/BUDGET/SDBIP Alignment); and
- Inform the cyclical inter-governmental planning and budget processes.

In the IDP review cycle, changes to the IDP may be required from these main sources:

• Comments from the MEC for Local Government (DLG), if any;

- Comments from LGMTEC 3 Report by Provincial Treasury and the Provincial Department of Local Government;
- New information regarding sector plans and the implementation thereof;
- Incorporate comments from the Auditor-General in respect of the previous audit report, if any;
- Incorporate comments from the Internal Audit Committee, if there are any;
- Alignment of the IDP with both the provincial and national policies and programmes (i.e. NDP, PGDS, etc);
- Incorporation of the most recent descriptive data;
- Review and refinement of the objectives and strategies;
- Review and refinement of projects;
- Shortcomings and weaknesses identified through self-assessment;
- Joint intergovernmental planning platforms (IDP Indaba 1 and 2);
- Updates of the Socio-Economic Profile, as provided by Provincial Treasury;
- New Ward Plans;
- Amendments in response to changing circumstances; and
- Improving the IDP process and content.

5. FRAMEWORK FOR INTEGRATED DEVELOPMENT PLANNING

In terms of Section 27 of the Municipal Systems Act (32 of 2000), each local municipality is obligated to integrate plans and planning requirements from national and provincial legislation and to identify matters for alignment between the district and the local municipality. The MSA also requires the local municipality and district municipality to determine procedures on how consultation between the District and a local municipality will occur.

The Cape Winelands District Municipality has established district IDP/PMS Managers' Forums, which are also attended by the Department of Local Government and COGTA, to support municipalities in charting their strategic direction. The current IDP review process of Breede Valley municipality will utilise these forums to align its strategic planning with other municipalities.

The Breede Valley municipality is committed to the improvement of integrated district development planning and closer collaboration with neighbouring municipalities, particularly in the context of the *National Development Plan* (NDP) and Provincial and Regional economic growth initiatives.

5.1 Sector Departments

The Breede Valley municipality actively participates in provincial and national joint planning initiatives, which will be intensified and deepened as we venture towards finding synergy with provincial and national plans and programmes.

Vertical alignment with sector departments currently takes place through:

- Annual LG-MTEC Assessments, as initiated by the Department of Local Government;
- Provincial IDP Indaba 1 and 2;
- District and local IGR forums;
- One-on-one meetings with government departments, where necessary, and improved coordination of such engagements.

Alignment with Sector Departments is essential for vertical integration in order for sectoral plans to be incorporated in municipal planning and ultimately reflected in the IDP document.

SECTION TWO: ORGANISATIONAL ARRANGEM ENTS

6. ORGANISATIONAL ARRANGEMENTS

6.1 Internal stakeholders

Internal stakeholders include Councillors and Officials. Councillors will participate through the statutory meetings of the Section 79 and 80 Committees, Mayoral Committee and Council.

All directorates will be required to conduct Strategic Planning sessions in preparation for the IDP Revision, Budget compilation and Service Delivery and Budget Implementation Plan (SDBIP). Training and capacity building of Directors and Managers will be conducted and efforts to keep the general staff informed of the IDP and Budgeting Process will be made. The two representative unions will be consulted on these programmes.

The following internal stakeholders will play an active role in IDP review processes:

Internal stakeholders

- Council and the Executive Committee
- Nominated Councillors
- Executive Mayor
- Municipal officials (including directors);
- Municipal Manager
- Manager: IDP/SDBIP
- Budget Steering Committee
- IDP Representative Forum

- Relevant Government Departments
- Planning professionals/facilitators
- Ward Committee Members

Internal stakeholders will be involved in five structures, which will guide the IDP Review Process within the Breede Valley municipality:

- IDP Steering Committee
- Ward/PR Councillors and Ward Committees
- Budget Steering Committee
- Inter-Governmental Relations
- IDP Representative Forum

6.1.1 IDP Steering Committee

An IDP Steering Committee functions as a technical working team and comprises the following members:

- Municipal Manager (Chairperson);
- Heads of Departments; and
- Designated representatives from Departments;
- IDP & PMS Unit.

The terms of reference for the Steering Committee are primarily to enable involvement of all Departments in the formulation and implementation of the IDP. The steering committee provides technical support to the IDP & PMS Unit to guide the IDP review process and ensure a smooth planning process. The main brief of the IDP Steering Committee is to refine projects agreed upon and lift out the details to be captured in project templates that are earmarked for inclusion in the IDP. The IDP Steering Committee must undertake pre-scooping work on projects that are due for implementation in the forthcoming planning cycle. The steering committee will identify the key issues arising from the technical analysis in order to finalise a list of priorities. The steering committee considers comments and recommendations from the IDP Representative Forum, provincial departments, district council and the broad public.

6.1.2 Ward/PR Councillors and Ward Committees

Councillors are the link between the Breede valley municipality and the communities. They are therefore responsible for informing communities of the IDP process and encouraging them to participate.

All 21 Ward committees will be engaged in the IDP review process. Ward/PR Councillors and Ward Committees must ensure that their mandates in the IDP Review process come from communities which they represent, particularly on issues affecting them. Ward/PR Councillors and Ward Committees are further expected to communicate back to communities on deliberations during the IDP Review Process.

6.1.3 Budget Steering Committee

The Mayor of the municipality must establish a Budget Steering Committee as required by Section 4 of the Municipal Budget and Reporting Regulations. The function of the Budget Steering Committee is to provide technical assistance to the Mayor in discharging the responsibilities set out in Section 53 of the Municipal Finance Management Act 2003 (Act 56 of 2003).

The Committee is constituted as follows:

- Executive Mayor (Chairperson);
- MMC: IDP/PMS/Finance;
- Speaker;
- Municipal Manager;
- Chief Financial Officer;
- Director: Technical Services;
- Director: Community Services;
- Director: Strategic Support Services;
- · Senior Manager: Financial Planning;
- Manager: IDP/PMS;
- any technical expert that may be required.

The primary aim of the Budget Steering Committee is to ensure that:

- o the process followed to compile the budget complies with legislation and good budget practices;
- there is proper alignment between the policy and the service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of the municipality;
- the municipality's revenue and tariff setting strategies meet cash resource requirements to deliver services; and
- o the various spending priorities of the different municipal departments are properly evaluated and prioritised during resource allocation.

6.1.4 Inter-Governmental Relations

Chapter 3 of the Constitution of the Republic of South Africa (1996) provides for the principles that underlie the relations between the spheres of government. IGR meetings will take place on a quarterly basis and are an information-sharing mechanism where government departments and the municipality share their experiences and challenges with regards to service delivery.

The IGR forum is regarded as a strategic planning body on current financial year programmes and projects. It serves to provide information on government programmes at a localised and district-wide level. Heads of government departments and parastatals such as ESKOM and TELKOM attend these meetings, failing which representatives are sent. From the municipality's side, IGR meetings are attended by the Municipal Manager, Communications Officer, Director: Strategic Support Services, and IDP/PMS Manager. Representatives for local tertiary institutions can also be invited to support various project initiatives.

6.1.5 IDP Representative Forum

The IDP Representative Forum provides a vehicle for discussion and communication between all municipal stakeholders. The IDP Representative Forum is part of the IDP process mechanism, who will meet in accordance with the schedule of activities as outlined in the IDP/Budget Process Plan. Other functions of the IDP Representative Forum include:

- o Monitoring the development of the IDP/Budget process plan;
- o Providing advice on the proposed IDP/Budget process plan;
- o Providing advice on project identification and prioritisation;
- o Providing advice on the Draft IDP prepared for council's consideration;
- o Monitoring IDP implementation.

SECTION THREE: 2014-2015 IDP CYCLE INCLUDING THE PMS AND BUDGET LINKAGES

7.1 Key Activities in the IDP, Budget and PMS Process

Below are a summary of key activities that will take place in terms of the IDP, Budget and PMS for the 2014-2015 IDP Process:

MONTH ACTIVITIES		DUE DATE	LEGISLATION	RESPONSIBLE PERSON/STRUCTURE
	ANA	LYSIS PHASE		
JULY 2014	Preparation of the Draft IDP /Budget and PMS Process Plan			PMS/IDP Manager
	Senior Management to discuss the draft IDP/Budget and PMS Process Plan			EXECMAN
	Engagement with Budget Office and PMS for alignment purposes			C.F.O./IDP/PMS Manager
	Provincial IDP Assessment		MSA S31	DLG/IDP/PMS Manager
	Mayor begins planning for next three-year budget cycle in accordance with co-ordination role of budget process and review of previous year's budgeting process		MFMA S53	C.F.O./MM/E.M.
	Accounting officer and senior managers of municipality commence planning for next three-year budget		MFMA S68, 77	MM/EXECMAN
	Accounting officer and senior managers of municipality review options and contracts for service delivery		MSA S76-81	MM/EXECMAN
	Approve and announce new budget schedule and set up committees and forums after consultation on performance and changing needs			MM/EXECMAN
	Signing of new performance agreements for Section 57 Managers and submission to Mayor and Municipal Manager on 31 July 2014		MFMA S69 MSA S57	E.M./MM/IDP/PMS Manager
Prepare Sector Plans for the 2014-2015 financial year.				HODs
	Conduct final 2013/14 S57 Managers' Performance Assessments.			MM/PMS Unit
	Preparation of S46 Reports		MSA S46	HODs
	Collate inputs to Annual Report		MSA S46	PMS/IDP Manager
AUGUST	Tabling of IDP Process Plan to MAYCO for			IDP/PMS Manager
2014	comments	25 4 2244	167164	0.D.O. D.I.
	Roll-Over Budget tabled to Council	25 Aug 2014	MFMA S28(2)(e), Budget Reg. 23(5)	C.F.O./Manager Budgets
	IDP Process Plan tabled to Council for approval			IDP/PMS /Council
	Advertisement of the IDP Process Plan in order to meet AG audit requirements			IDP/PMS Manager
	Review of comments received from DLG on the			IDP Steering

	2014-2015 IDP Review document.			Committee
	Self-assessment to identify gaps in the IDP			IDP Steering
	process.			Committee
	Review situational analysis to identify			IDP Steering
	changing community needs and challenges			Committee
	Review of Municipal Strategies, Objectives,			IDP Steering
	KPAs, KPIs and targets			Committee
	Send approved IDP/Budget Process Plan to			IDP/PMS Manager
	DLG/ MEC for Local Govt.			151 / 1 Mo Manager
	Mayor tables in Council a time schedule	31 Aug 2014	MFMA	E.M.
	outlining key deadlines for preparing, tabling		S21,22, 23	
	and approving the budget.		MSA S34	
	Mayor establishes committees and			E.M.
	consultation forums for the budget process.			
	Accounting Officer submits AFS to Auditor-	31 Aug 2014	MFMA	C.F.O./MM
	General by 31 August 2014	_	S126(1)(a)	·
	Submission of Q4 SDBIP Report (for last		MPPR Reg. 14	HOD's/IDP/PMS Unit
	quarter of 2013/2014)			
	Submission of the Annual Performance Report		MSA S46	IDP/PMS Manager
	to Council.			
	Submission of S46 Report to AG by 31 August		MSA S46	IDP/PMS Manager
	2014			
SEPTE.M.BE	Integration of new information from adopted			IDP/PMS Manager
R 2014	Sector Plans into the IDP Review document.			
	Conduct public participation sessions in wards			Senior ManagE.M.ent/ IDP
	Committee and broad allows to identify and			IDP/PMS Manager
Compile ward-based plans to identify ward				IDF/FMS Manager
	priorities Proving and undate IDP Vision Mission and			IDP/PMS Manager
	Review and update IDP Vision, Mission and Objectives.			ibi / i Mo Managei
	Council determines strategic objectives for			IDP/PMS/Council
	service delivery and development for next			121/1110/00411011
	three-year budgets			
	Review of provincial and national government			IDP/PMS/Council
	sector and strategic plans			, ,
	Align IDP with provincial and national sector			IDP/PMS Manager
	specific programmes (schools, libraries, clinics,			
	water, electricity, roads, etc.)			
	Audit of performance measures.			AG
	Send reminder to HODs to submit their Q1	t their Q1 MSA S41 IDP/PMS Manager		IDP/PMS Manager
	SDBIP Reports.			
0.5=	STRATEGIES			VD D / D V C
OCTOBER	Integration of information from reviewed			IDP/PMS Manager
2014	Sector Plans into the IDP Review document.			IDD /DMC M
	Integration of Spatial Development Framework			IDP /PMS Manager
	Update and review the strategic elements of the IDP			IDP /PMS Manager
				IDD/DMC Managan
	IDP Steering Committee Meeting		MEMA COE	IDP/PMS Manager
	Initial review of national policies and budget plans is conducted and potential		MFMA S35, 36, 42;	MM/C.F.O.
	pians is conducted and potential		MTBPS	
	Discuss potential price increases of bulk		MFMA S35,	MM/C.F.O.
	resources with sector departments.		36, 42;	minj dirioi
	1000 acparaments.		MTBPS	
	I	ı	15.5	

		0.0 . 004.4		CEO/D 1 (C)
	Determine revenue projections and proposed	3 Oct 2014		C.F.O./ Budget Steering
	rates and service charges			Committee/ Manager:
				Budgets
	Drafts initial allocations to functions and	15 Oct 2014		C.F.O./Manager:
	departments for the next financial year based			Budgets
	on strategic objectives			2 augoto
	Engagement with sector departments, share			C.F.O.
				C.F.O.
	and evaluate plans, national policies, MTBPS.			155 (516 616
	Incorporate initial changes into IDP.			IDP /P.M.S .Manager
	Submission of Q1 Reports by HODs			HODs
	Q1 Reports tabled to Council (for first quarter		MPPR	
	of 2014-2015)		Reg. 14	
	S57 Managers' quarterly informal		- J	IDP/PMS Manager
	assessments (for first quarter of 2014-2015)			121/11/21/2014
	PROJECTS PHASE			
NOVEMBER	·			DMC /IDD /MM
NOVEMBER	Review of Municipal Strategies, Objectives,			PMS/IDP/MM
2014	KPAs, KPIs and targets.			
	Identification of priority IDP projects based			IDP /PMS Manager
	on ward committee inputs.			
	Convene IDP Representative Forum.			IDP/PMS Manager
	Reviews and initial changes are drafted into		MSA S34	IDP/PMS Manager
	IDP		1.0.1.00 1	
		28 Nov 2014		Budget Steering
	Accounting officer and senior officials	20 NOV 2014		
	consolidate and prepare proposed budget			Comm./C.F.O.
	and plans for next financial year taking into			
	account previous year's performance as per			
	audited financial statements.			
	Identify new CAPEX/OPEX projects and	28 Nov 2014		C.F.O./IDP Steering
	programmes emanating from IDP projects			Committee
	Auditor-General returns audit report by 30		MFMA	AG/MM
	November 2014.		S126(4)	'
	Review performance of service providers as		()	
	per the approved policy			
DECEMBER	Departments to comment on the reviewed			E.M.
				E.IVI.
2014	Municipal Strategies, Objectives, KPAs, KPIs			
	and targets.			
	Project alignment between CWDM and BVM			E.M.
	Identification of priority IDP projects.			IDP/PMS Manager
	Council finalises tariff policies for next		MSA S74, 75	C.F.O./ Executive Mayor
	financial year.			
	Inputs from Departments for Adjustment	10 Dec 2014		MM/Directors/Budget
	Budget	10 200 2011		Steering Comm/
	Budget			Manager:Budgets
	Start propagation for Mid was a serious and			
	Start preparation for Mid-year review and			IDP/PMS Manager
	performance assessment			10 D (0.15)
	Compile Annual Report for 2013/2014.		MFMA S121	IDP/PMS Manager
	Send reminder to HODs to submit their Q2		MSA S41	IDP/PMS Manager
	SDBIP Reports.			
JANUARY	Review of Municipal Strategies, Objectives,			IDP/PMS Manager
2015	KPAs, KPIs and targets in strategic planning			,
				IDD /DMC Managan
	<u> </u>			
	Submission of Q2 Reports by HODs.			E.M./IDP/PMS
	session with senior management Identification of priority IDP projects. IDP Steering Committee Meeting. Submission of Q2 Reports by HODs.			IDP /PMS Manager IDP/PMS Manager E.M./IDP/PMS

plans and changes to IDP. Quarterly Project Implementation Report (for second quarter of 2014-2015) Submit draft annual report to AG and DLG S57 Manager's formal quarterly assessments (for second quarter of 2014-2015) MPPR Reg. 14 MFMA S127 PMS/IDP Manager MM/IDP/PMS Manager		Q2 Reports tabled to Council (for second		MPPR Reg. 14	IDP/PMS Unit
2015. Make public annual report and invite community inputs into report. Municipal Manager submits Midterm/Midyear Report to the Mayor. Midterm/Midyear Report to the Mayor. Midterm/Midyear Report is published in the Local Newspaper. FEBRUARY 2015 IDP/PMS manager IDP/PMS Manager IDP/PMS Manager IDP/PMS Manager IDP/PMS Manager G.F.O./MM FERRUARY 2015 FEBRUARY 2015 FEBRUARY 2015 IDP/PMS Manager IDP/PMS Manager G.F.O./MM FERRUARY 2015 FEBRUARY 2015 FEBRUARY 2015 IDP/PMS Manager G.F.O./MM FERRUARY 2015 FEBRUARY 2015 FEBRUARY 2015 FEBRUARY 2015 IDP/PMS Manager G.F.O./MM FERRUARY 2015 FEBRUARY 2015 FEBRUA					
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Municipal Manager submits Midterm/Midyear Report to the Mayor. Midterm/Midyear Report is published in the Local Newspaper. FEBRUARY 2015 FEBRUARY 2015 FEBRUARY 2015 FEBRUARY 2015 FEBRUARY 2015 FEBRUARY 2016 FEBRUARY 2016 IDP Continuous Review of Municipal Strategies, Objectives, KPAs, KPIs and targets. Identification of priority IDP projects. IDP Steering Committee Meeting Accounting officer finalises and submits to Mayor proposed budgets and plans for next three-years, taking into account the recent mid-year review and any corrective measures proposed as part of the oversight report for the previous years audited financial statements and annual report. Prepare detailed budgets and plans for the next three years. Prepare Adjustment Budget Table Adjustment Budget Executive Management adopts budget and plans and changes to IDP. Quarterly Project Implementation Report (for second quarter of 2014-2015) Submit draft annual report to AG and DLG S57 Manager's formal quarterly assessments (for second quarter of 2014-2015) MFMA S127 MMM MMM MFMA S72 MM MFMA S127 PMS/IDP Manager MM/IDP/PMS Manager MM/IDP/PMS Manager					IDP/PMS Manager
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S57 Manager's formal quarterly assessments (for second quarter of 2014-2015)				MPPR Reg. 14	
(for second quarter of 2014-2015)		Submit draft annual report to AG and DLG		MFMA S127	PMS/IDP Manager
Draft SDBIP's for 2015/16 developed and for IDP/PMS Manager					MM/IDP/PMS Manager
incorporation into draft IDP 2015/16 FY.		Draft SDBIP's for 2015/16 developed and for incorporation into draft IDP 2015/16 FY.			IDP/PMS Manager
Accounting officer reviews proposed national and provincial allocations to municipality for incorporation into the draft budget for		and provincial allocations to municipality for incorporation into the draft budget for	28 Feb 2015	MFMA S36	
tabling.					
INTEGRATION/REFINEMENT PHASE MARCH Submit approved Adjustment Budget to NT, PT 10 Working Manager:Budgets	MADCII		10 Monleine	1	Manager Dudgets
MARCHSubmit approved Adjustment Budget to NT, PT10 Working days after approvalManager:Budgets		, ,	days after		manager: budgets
Finalisation of Municipal Strategies, Objectives, KPAs, KPIs and targets. IDP/PMS Manager					IDP/PMS Manager
IDP Steering Committee Meeting IDP /PMS Manager					IDP /PMS Manager
Convene IDP Representative Forum IDP /PMS Manager					
Adoption of draft IDP and Budget 2015/16 10 March 2015 MFMA S16(2) C.F.O./IDP/ PMS Manager				MFMA S16(2)	C.F.O./IDP/ PMS
Mayor tables municipality budget and 31 March MFMA S16, Executive Mayor		Mayor tables municipality budget and		MFMA S16	
proposed revisions to IDP at least 90 days 2015 22, 23, 87;					•
before start of budget year. MSA S 34					
Council to consider and adopt an oversight MFMA	e de la companya de	Council to consider and adopt an oversight		MFMA	

	report due by 31 March 2015		S129(1)	
	Council Adopts draft Annual Report for the			E.M./IDP/PMS
	year ending June 2015.			
	Publicise Annual Report and MPAC Report.			PMS/IDP Manager
	Submit Draft SDBIPs for 2015/16 to Council.			IDP/PMS Manager
	Reminder to be sent to HODs to submit their Q3 SDBIP Reports		MSA S41	PMS/IDP Manager
	Set performance objectives for revenue for each budget vote		MFMA S 17	C.F.O./Manager: Revenue
APRIL 2015	Publicise Draft IDP and Budget and invite local	Immediately	MFMA S22	C.F.O./ IDP/PMS
	community to make written comments in respect of the IDP and Budget	after Tabling before Council	& MSA S21A	Manager
	Accounting officer publishes tabled budget,	Immediately	MFMA S22	C.F.O./ IDP/PMS
	plans, and proposed revisions to IDP and	after Tabling	& MSA S21A	Manager
	submits to NT, PT and others as prescribed.	before Council		
	Review written comments in respect of the Budget and IDP	20 April 2015	Best Practice	C.F.O./ IDP/PMS Manager
	Conclusion of Sector Plans initiated for the			IDP /PMS Manager
	2014-2015 financial year and integration into			
	the IDP Review report. IDP Steering Committee Meeting			IDP /PMS Manager
	Public participation process launched through			IDP/PMS Manager
	series of public hearings on the IDP and Budget.			IDI / I MS Manager
	Prepare departmental business plans linked to the IDP strategies, objectives, KPIs and targets.			IDP/PMS Manager
	Accounting officer assists the Mayor in revising budget documentation in accordance with consultative processes and taking into account the results from the third quarterly review of the current year.	30 April 2015	MFMA S21	C.F.O.
	Public hearings on the Budget, Council Debate on Budget and Plans.			MM/IDP/C.F.O.
	Q3 Reports tabled to Council (for third quarter of 2014-2015).		MPPR Reg. 14	PMS/IDP /MM/C.F.O.
	Refinement of Municipal Strategies, Objectives, KPAs, KPIs and targets and inclusion into 2014-2015 IDP Review report.			IDP/PMS Manager
	S57 Managers' informal quarterly assessments (for third quarter of 14/15).			IDP/PMS Manager
	Publicise Annual Report due by April 2015.		MFMA S129(3)	IDP/PMS
	Submit Annual Report to DLG/MEC Local Government		MFMA S132(2)	IDP/PMS Manager
	Review annual organisational performance targets.		MPPR Reg. 11	MM/IDP/PMS Manager
	APPROVAL PHASE			
MAY 2015	EXCO recommends adoption of the IDP to Council.			IDP/PMS Manager
	Accounting officer assists the Mayor in preparing the final budget documentation for consideration for approval at least 30 days before the start of the budget year taking into	12 May 2015		C.F.O./E.M.

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	account consultative processes and any other new information.			
	Adoption of the IDP by Council.	31 May 2015	MFMA S24	IDP/PMS Manager
	Convene IDP Representative Forum.	31 May 2013	1411411021	IDP/PMS Manager
	Council to consider approval of budget and plans at least 30 days before start of budget year.	31 May 2015	MFMA S23, 24; MSA Ch 4	C.F.O.
	Council must approve annual budget by resolution, setting taxes and tariffs, approving changes to IDP and budget related policies, approving measurable performance objectives for revenue by source and expenditure by vote before start of budget year.	31 May 2015	MFMA S16, 24, 26, 53	C.F.O./Council
	Community input into municipality's KPIs and targets.			PMS/IDP Manager
JUNE 2015	Submission of the Final IDP to DLG			IDP/PMS Manager
	Accounting officer publishes approved budget, plans, and proposed revisions to IDP as prescribed.	Within 10 working days after Approval by Council	Budget Reg. 18 & MSA S21A	C.F.O./ IDP/PMS Manager
	Accounting officer submits approved budget, plans, and proposed revisions to IDP and submits to NT, PT and others as prescribed.	Within 10 working days after Approval by Council	Budget Reg. 20	C.F.O./ IDP/PMS Manager
	Mayor must approve SDBIP within 28 days after approval of the budget and ensure that annual performance contracts are concluded in accordance with S57 (2) of the MSA.		MFMA S 53; MSA S 38-45, 57(2)	PMS/Manager/Execut ive Mayor
	Mayor to ensure that the annual performance agreements are linked to the measurable performance objectives approved with the budget and SDBIP. The mayor submits the approved SDBIP and performance agreements to council, MEC for local government and makes public within 14 days after approval.			PMS/IDP Manager
	Council must finalise a system of delegations.		MFMA S 59, 79, 82; MSA S 59-65	Council
	Accounting officer submits to the mayor no later than 14 days after approval of the budget a draft of the SDBIP and annual performance agreements within one month		MSA S57(1)(b) MFMA S69; MSA S57	PMS/IDP Manager
	Finalise performance contracts.			PMS/IDP Manager/MM
	Council adopts budget, resolutions, capital implementation plans, objectives and changes in IDP.			C.F.O./IDP Manager
	Reminder to be sent to HODs to submit their Q3 SDBIP Reports.		MSA S 41	PMS/IDP Manager

SECTION FOUR: MECHANISMS AND PROCEDURES FOR PUBLIC PARTICIPATION

The Public Participation Policy of Breede Valley municipality outlines the IDP public participation mechanisms and procedures as well as communication strategies that will be followed.

8.1 Functions and Context of Public Participation

Four major functions can be aligned with the public participation process namely:

- Needs identification;
- o Identification of appropriateness of proposed solutions;
- o Community ownership and buy-in; and
- Empowerment.

8.2 Mechanisms for IDP public Participation

The following mechanisms for participation, which will be aligned to the envisaged Public Participation Policy of the municipality, will be utilised:

8.2.1 Ward Committee Meetings

These meetings happen within the framework of Ward-based Planning and is closely linked to the public meetings that are held in the municipality. Ward Committee members are meant to assist the municipality in prioritizing the ward specific needs in preparation for the Budget Committee's interrogation of the public participation inputs.

The Ward Committee Meetings will take place during September 2014 as part of the Ward-based Planning Activities in the ANALYSIS PHASE. These meetings will be followed with consultative meetings in April 2015 after the draft IDP and Budget had been approved in March 2015 as part of the APPROVAL PHASE.

8.2.2 Community Road Shows

The first broad public representative and consultation meetings to take place during the APPROVAL PHASE to publicise the draft IDP and Budget in mid-April 2015. The venues for these meetings will be publicised at municipal buildings as well as through the media.

These meetings can take place in the Council chambers, the locality of each Ward or the structure and layout of the meeting can allow for ward specific input to be made during the course of the meeting, making sure that issues unique to a particular ward are listed. This can be achieved through the clustering of wards with similar socio-economic, geographical or other contexts in one meeting, but still structure and manage the meeting in such a manner that community members from the different wards are given an opportunity to raise their issues.

8.2.3 Municipal Services Outreach Programme

This campaign is aimed at introducing municipal services to residents through the hosting of an exhibition and scheduled information sessions. At these events exhibitions of the different departments will be on display and helpdesks will be staffed with appropriate officials and resources to respond to queries and complaints of the public.

The municipal services outreach programme will be executed during October and November as part of the ANALYSIS PHASE of the IDP Process.

8.2.4 Media

Local Media and the municipality's external newsletter will be used to inform the community of the progress of the IDP.

8.2.5 Information sheets

This will be prepared in Afrikaans and isiXhosa and be distributed via the IDP Unit and other civil society structures where a need for this has been identified.

8.2.6 The municipality's Website

The official website will also be utilized to communicate and inform the community. Copies of the IDP and Budget will be placed on the website for people and service providers to download.

9. COUNCIL APPROVAL

Once the Budget Steering Committee has recommended to Council for the adoption of the IDP and Budget in May 2015, the IDP will be tabled at MAYCO for consideration by mid-May 2015. Council will then adopt the IDP and Budget by the end of May 2015.

10. AMENDMENT OF FRAMEWORK

The following procedures and principles will apply to addressing any departure/amendment to the Framework and/or the planning process as such:-

- The Budget Steering Committee meets after each phase in the IDP process to evaluate progress and to identify where changes, amendments or departures to/from both the Framework and the planning process are required.
- The Budget Steering Committee must request the Municipal Manager's permission to depart from the Action Plan, particularly if the request may delay the implementation of the IDP/Budget Process Plan.
- Requests to amend the Framework must include:-
 - The wording of the proposed amendment;
 - Motivation for the amendment;
 - o Expected implications of the amendment.
- The Manager: IDP/PMS deals with the process and ensures that all proposals for departure/amendment are reported to role-players and that their comment is invited.
- Where deemed necessary by the Municipal Manager, the Manager: IDP/PMS submit a formal request to Council to approve the amendment.
- The Budget Office must work closely with the Department: IDP/PMS/Public Participation of the municipality in planning and executing any technical and public participation tasks related to the compilation of the IDP, Budget and Service Delivery and Budget Implementation Plan.

11. PROPOSED IDP & PUBLIC MEETINGS

FIRST ROUND: SEPTEMBER-OCTOBER 2014

DATE	WYK NO.	COUNCILLOR	VENUE	TIME
15-Sep-2014	1	Smith	Steenvliet Hall	19:00
16-Sep-2014	2	Lubisi	De Doorns MPC	19:00
17-Sep-2014	3	Januarie	De Doorns MPC	19:00
18-Sep-2014	4	Marran	De Doorns MPC	19:00
18-Sep-2014	7	Meiring	Worcester-East NG Church	19:00
22-Sep-2014	5	Kriegler	De Doorns MPC	19:00
23-Sep-2014	6	Steyn	Tuindorp Hall	19:00
25-Sep-2014	10	Stalmeester	Kibutz	19:00
29-Sep-2014	8	Steto	Zwelethemba Civic Hall	19:00
29-Sep-2014	12	Sheldon	Worcester Civic Hall	19:00
30-Sep-2014	16	Jali	Zwelethemba Civic Hall	19:00
01-Oct-2014	17	Tyira	Zwelethemba Civic Hall	19:00
01-Oct-2014	14	Ismail	Victoria Park Primary	19:00
02-Oct-2014	18	Dyonta	Zwelethemba Civic Hall	19:00
02-Oct-2014	15	Boshoff	Worcester-West NG Church	19:00
07-Oct-2014	19	Goedeman	Goudini High School	19:00
07-Oct-2014	11	Sampson	Worcester Civic Hall	19:00
08-Oct-2014	20	Blom	Goudini High School	19:00
08-Oct-2014	13	Farao	Maranatha Church Hall	19:00
09-Oct-2014	21	Wehr	Breerivier School Hall	19:00
09-Oct-2014	9	Matjan	Worcester Civic Hall	19:00
11-Oct-2014		Speaker	Ward Committee Summit	

SECOND ROUND: APRIL-MAY 2015

DATE	WYK NO.	COUNCILLOR	VENUE	TIME
01-April-2015	4	Marran	De Doorns MPC	19:00
01-April-2015	17	Tyira	Zwelethemba Civic Hall	19:00
02-April-2015	5	Kriegler	De Doorns MPC	19:00
06-April-2015	1	Smith	Steenvliet Hall	19:00
07-April-2015	2	Lubisi	De Doorns MPC	19:00
08-April-2015	3	Januarie	De Doorns MPC	19:00
08-April-2015	6	Steyn	Tuindorp Hall	19:00
09-April-2015	7	Meiring	Worcester-East NG Church	19:00
13-April-2015	8	Steto	Zwelethemba Civic Hall	19:00
14-April-2015	9	Matjan	Worcester Civil Hall	19:00

15-April-2015	10	Stalmeester	Kibbutz El-Shammah	19:00
16-April-2015	12	Sheldon	Worcester Civil Hall	19:00
21-April-2015	16	Jali	Zwelethemba Civic Hall	19:00
21-April-2015	11	Sampson	Worcester Civil Hall	19:00
22-April-2015	17	Tyira	Zwelethemba Civic Hall	19:00
22-April-2015	13	Farao	Maranatha Church Hall	19:00
23-April-2015	18	Dyonta	Zwelethemba Civic Hall	19:00
23-April-2015	14	Ismail	Victoria Park Primary	19:00
28-April-2015	19	Goedeman	Goudini High School	19:00
29-April-2015	20	Blom	Goudini High School	19:00
30-April-2015	21	Wehr	Breerivier High School	19:00

12. PROPOSED MUNICIPAL SERVICES OUTREACH PROGRAMME (from 09:00 - 14:00)

Dates	AREA	Venues (need to be confirmed)
Saturday, 18 Oct 2014	Touws River	Steenvliet Hall
Saturday, 18 Oct 2014	De Doorns	De Doorns MPC
Saturday, 18 Oct 2014	Worcester West	Town Hall
Saturday, 18 Oct 2014	Worcester South	Indoor Sport Centre
Saturday, 18 Oct 2014	Worcester South	Avian Park Primary School
Saturday, 18 Oct 2014	Rawsonville	Goudini High School
Saturday, 18 Oct 2014	Zwelethemba	Town Hall