

BREEDE VALLEY

Municipality Munisipaliteit U Masipala wase



WORCESTER ▽ RAWSONVILLE ▽ DE DOORNS ▽ TOUWS RIVER

Service Delivery Budget Implementation Plan

2018-19


Municipal Finance Management Act:

Section 53(1)(c)(ii) - Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name DAVID McTHOMAS

MUNICIPAL MANAGER OF BREEDE VALLEY MUNICIPALITY

Signature 

Date 12/06/18

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Antoinette Steyn

MAYOR OF BREEDE VALLEY MUNICIPALITY

Signature 

Date 20/06/18

Toplayer Service Delivery Budget Implementation Plan for 2018/19

Item No	Department	Service	Function	Sub-Function	Activity	Opportunity	Impact	Start Date	End Date	Project Budget (R'000)	Director: Community Services	Key Performance Indicators	Annual Budget	2018/19	2019/20		
1	Community Services	Basic Service Delivery	Community and Social Services (Core function) - Police, Fire, Traffic and Street Parking Control, Libraries and Archives		To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Opportunity	Spend 95% of the project budget approved for the upgrade of the Worcester Library by 30 June 2019 (R'600000 programme) (Total project budget: R'100)	14 of the project budget spent June 2019	12	12	Director: Community Services	Monthly Capital Expenditure Report (includes exact)	95	15	35	60	
2	Community Services	Basic Service Delivery	Public Safety (Core function) - Police, Fire, Traffic and Street Parking Control		To ensure a safe, healthy, clean and sustainable general environment for all Breede Valley's people	Safety	800 screenings conducted at the Shadow Centre by 30 June 2019	Number of screenings conducted by 30 June 2019	All	All	Director: Community Services	Screening reports	900	0	0	0	000
3	Community Services	Basic Service Delivery	Housing (Core function) - Housing		To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Opportunity	Start implementation of new housing pipeline approved by the Provincial Department of Human Settlements during the 2018/19 financial year	Number of projects started for implementation per date allocation letter	All	All	Director: Community Services	New key performance indicators for 2018/19	3	0	0	0	3
4	Community Services	Basic Service Delivery	Housing (Core function) - Housing		To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Opportunity	Complete Worcester New Mandela Square by 30 June 2019	Number of units completed	16, 18	16, 18	Director: Community Services	Completion certificate	50	0	0	0	50
5	Community Services	Basic Service Delivery	Housing (Core function) - Housing		To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Opportunity	Complete serviced sites for the Transkei Human Settlements Project by 30 June 2019	Number of serviced sites completed by 30 June 2019	10, 15	10, 15	Director: Community Services	Completion certificate	900	0	0	0	900
6	Community Services	Basic Service Delivery	Housing (Core function) - Housing		To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Opportunity	Complete Phase 1 Top Structures for the Transkei Human Settlements Project by 30 June 2019	Number of top structures completed by 30 June 2019	10, 15	10, 15	Director: Community Services	Completion certificate	100	0	0	0	100
7	Community Services	Basic Service Delivery	Public Safety (Core function) - Fire Fighting and Fire Prevention		To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Safety	Purchase of a fire engine chassis by 30 June 2019	Chassis purchased by 30 June 2019	All	All	Director: Community Services	Registration paper	1	0	0	0	1
8	Community Services	Basic Service Delivery	Public Safety (Core function) - Fire Fighting and Fire Prevention		To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Inclusive	Complete the new security fence at the Ravensville sport grounds by 30 June 2019	Project completed by 30 June 2019	19-20	19-20	Director: Community Services	Completion certificate	1	0	0	0	1
9	Community Services	Basic Service Delivery	Public Safety (Core function) - Fire Fighting and Fire Prevention		To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Inclusive	Completed last phase of perimeter fence at Esolenpark sport grounds by 30 June 2019	Project completed by 30 June 2019	10	10	Director: Community Services	Completion certificate	1	0	0	0	1
10	Community Services	Basic Service Delivery	Public Safety (Core function) - Fire Fighting and Fire Prevention		To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Inclusive	Upgrade the boundary fence at the Doornes East sport grounds by 30 June 2019	Project completed by 30 June 2019	3/4	3/4	Director: Community Services	Completion certificate	1	0	0	0	1
11	Community Services	Basic Service Delivery	Spurs and Recreation (Non-core function) - Swimming Pools		To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Inclusive	Complete phase 1 of the new Swartkops swimming pool by 30 June 2019	Project completed by 30 June 2019	8/16/17/18	8/16/17/18	Director: Community Services	Completion certificate	1	0	0	0	1
12	Financial Services	Basic Service Delivery	Water Management (Core function) - Water Distribution		To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Opportunity	Number of formal residential properties that are billed for water as at 30 June 2019	Number of residential properties that are billed for residential consumption water meters charged residential domestic tariffs or residential flat rate tariffs using smart meters as at 30 June 2019	All	All	CFO	SAMRMS report (Stats for INTER/MATH/GR/2019)	26 680	0	0	0	26680
13	Financial Services	Basic Service Delivery	Electricity (Core function) - Electricity		To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Opportunity	Number of residential properties which are billed for electricity or have pre-paid meters (excluding Eskom Electricity supplied properties) as at 30 June 2019	Number of residential properties that are billed for electricity or have pre-paid meters, charged on the residential tariffs for consumption and residential prepaid tariffs	All	All	CFO	SAMRMS report (Stats for INTER/MATH/GR/2019)	22 690	0	0	0	22690

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Item	Department	Municipal (M)	Opportunity (O)	Well-run (W)	Financial (F)	Number of formal residential properties that are billed for sanitation/sewerage services as at 30 June 2019	Number of residential properties that are billed for residential sewerage tariffs using the erf as property	CEO	13450	13450	Number	13450	13450	13450	13450
14	Financial Services	Waste Water Management (Core function) - Sewerage	Basic Service Delivery	To provide and maintain basic services and ensure good upliftment of the Breede Valley community	Opportunity	Number of formal residential properties that are billed for sanitation/sewerage services as at 30 June 2019	Number of residential properties that are billed for residential sewerage tariffs using the erf as property	All	CFO	13450	Number	13450	13450	13450	13450
15	Financial Services	Waste Management (Core function) - Solid Waste removal	Basic Service Delivery	To provide and maintain basic services and ensure good upliftment of the Breede Valley community	Opportunity	Number of formal residential properties that are billed for refuse removal as at 30 June 2019	Number of residential properties that are billed for refuse removal residential tariffs using the erf as a property	All	CFO	13 550	Number	13 550	13 550	13 550	13 550
16	Financial Services	Finance and Administration (Core function) - Finance	Municipal Financial Viability and Management	Assure a sustainable future through sound financial management, continuous revenue growth, corporate governance and risk management practices	Well-run municipality	Provide free basic water to indigent households earning less than R4500 as at 30 June 2019	Number of indigent households receiving free basic water	All	CFO	8 020	Number	8 020	8 020	8 020	8 020
17	Financial Services	Finance and Administration (Core function) - Finance	Municipal Financial Viability and Management	Assure a sustainable future through sound financial management, continuous revenue growth, corporate governance and risk management practices	Well-run municipality	Provide free basic electricity to indigent households earning less than R4500 as at 30 June 2019	Number of indigent households receiving free basic electricity	All	CFO	8 020	Number	8 020	8 020	8 020	8 020
18	Financial Services	Finance and Administration (Core function) - Finance	Municipal Financial Viability and Management	Assure a sustainable future through sound financial management, continuous revenue growth, corporate governance and risk management practices	Well-run municipality	Provide free basic sanitation to indigent households earning less than R4500 as at 30 June 2019	Number of indigent households receiving free basic sanitation	All	CFO	8 020	Number	8 020	8 020	8 020	8 020
19	Financial Services	Finance and Administration (Core function) - Finance	Municipal Financial Viability and Management	Assure a sustainable future through sound financial management, continuous revenue growth, corporate governance and risk management practices	Well-run municipality	Provide free basic refuse removal to indigent households earning less than R4500 as at 30 June 2019	Number of indigent households receiving free basic refuse removal	All	CFO	8 020	Number	8 020	8 020	8 020	8 020
20	Financial Services	Finance and Administration (Core function) - Budget and Treasury Office	Financial Viability and Management	Assure a sustainable future through sound financial management, continuous revenue growth, corporate governance and risk management practices	Well-run municipality	Financial viability measured in terms of the municipality's ability to meet its 2019 short term borrowing + Long Term borrowing / Total Operating Revenue - Operating Conditional Grants	% of debt coverage	All	CFO	45.00%	Percentage	45	45	45	45
21	Financial Services	Finance and Administration (Core function) - Budget and Treasury Office	Financial Viability and Management	Assure a sustainable future through sound financial management, continuous revenue growth, corporate governance and risk management practices	Well-run municipality	Financial viability measured in terms of the outstanding service debtors as at 30 June 2019 (Total outstanding service debtors / revenue received for services)(X100)	% of outstanding service debtors	All	CFO	15.9%	Percentage	15.9	15.9	15.9	15.9
22	Financial Services	Finance and Administration (Core function) - Budget and Treasury Office	Financial Viability and Management	Assure a sustainable future through sound financial management, continuous revenue growth, corporate governance and risk management practices	Well-run municipality	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2019 (Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment / Monthly Fixed Operational Expenditure excluding Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Number of months it takes to cover fixed operating expenditure with available cash	All	CFO	2.4	Number	2.4	2.4	2.4	2.4
23	Financial Services	Electricity (Core function) - Electricity	Basic Service Delivery	To provide and maintain basic services and ensure good upliftment of the Breede Valley community	Opportunity	Limit unaccounted electricity losses to less than 10% by 30 June 2019 (Number of Electricity Units Purchased - Number of Electricity Units Sold) / (Number of Electricity Units Purchased)(X100)	% unaccounted for electricity	All	CFO	6%	Percentage	6	6	6	6

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Activity	Strategic Objective	Strategic Outcome	Strategic Priority	Strategic Initiative	Strategic Action	Strategic Measure	Strategic Indicator	Strategic Target	Strategic Milestone	Strategic Responsibility	Strategic Resource	Strategic Budget	Strategic Risk
24 Financial Services	Water Management (Core function) - Water Distribution	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breeds Valley community	Opportunity	Limit unaccounted water losses to less than 21% by 30 June 2019 (Number of kilolitres water available from reservoirs - number of kilolitres water sold) / (number of kilolitres water purchased or pumped) x 100	% unaccounted for water	18%	21	Final AFS and SAMBAS report W/C 2018/19, Monthly water Balance report, Spreadsheet Water losses	CFO	0	0	0
25 Financial Services	Finance and Administration (Core function) - Budget and Treasury Office	Municipal Financial Viability and Management	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Well-run municipality	Submit site approved financial statements for 2017/18 to the Auditor General by 31 August 2018	Approved financial statements for 2017/18 submitted to the AG	1	1	Proof of submission of approved financial statements to Auditor General	CFO	0	0	0
26 Financial Services	Finance and Administration (Core function) - Budget and Treasury Office	Municipal Financial Viability and Management	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Well-run municipality	Achieve a payment percentage of above 95% as at 30 June 2019 (Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue) x 100	% Payment achieved	95%	95	Final ODF Annual Financial Statements	CFO	0	0	0
27 Financial Services	Finance and Administration (Core function) - Finance	Municipal Financial Viability and Management	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Well-run municipality	Review the MGRD Clean Audit Plan and submit to the Municipal Manager by 31 January 2019	Letter signed off by the Municipal Manager that MGRD Clean Audit Plan was reviewed and submitted	1	0	Proof of submission of MGRD Plan to the Municipal Manager	CFO	0	0	0
28 Financial Services	Finance and Administration (Core function) - Finance	Municipal Financial Viability and Management	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Well-run municipality	Achieve a clean audit for the 2017/18 financial year by 31 December 2018	Audit report signed by the Auditor General for 2017/2018	1	0	Audit report received	CFO	0	0	0
29 Municipal Manager	Internal Audit (Core function) - Governance Function	Good Governance and Public Participation	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Well-run municipality	Compile a Risk Based Audit Plan and submit to the Audit Committee by 30 June 2019	RBAF submitted to the Audit Committee	1	0	Agenda of AC meeting	Municipal Manager	0	0	0
30 Municipal Manager	Finance and Administration (Core function) - Risk Management	Good Governance and Public Participation	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Well-run municipality	Compile a strategic risk report and submit to Council by 31 May 2019	Strategic risk report submitted to Council	1	0	Council Resolution	Municipal Manager	0	0	0
31 Municipal Manager	Community and Social Services (Core function) - Community Hubs and Facilities	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breeds Valley community	Costing	Spend 90% of the budget allocated for the Regional Social Economic Programme by 30 June 2019 (Actual expenditure divided by the total approved capital budget) x 100	% of budget spent	90%	90	Monthly Capital Expenditure Report (SAMRAS extract)	Municipal Manager	0	0	0
32 Municipal Manager	Finance and Administration (Core function) - Budget and Treasury Office	Municipal Financial Viability and Management	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Well-run municipality	The percentage of the municipal capital budget spent on projects as at 30 June 2019 (Actual amount spent on capital projects / total amount budgeted for capital projects) x 100	% of the municipal capital budget spent	95%	95	Annual Financial Statements	Municipal Manager	0	0	0
33 Municipal Manager	Health and Recreation (Core function) - Roads	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breeds Valley community	Well-run municipality	Complete the construction of the pedestrian bridge in Touwsriver by 30 June 2019	Project completed	New key performance indicator for 2018/19	1	0	Completion certificate	Municipal Manager	0	0
34 Municipal Manager	Sport and Recreation (Core function) - Sports Grounds and Stadiums	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breeds Valley community	Inclusive	Complete tar surfaced playing areas in Touwsriver by 30 June 2019	Project completed	New key performance indicator for 2018/19	1	0	Completion certificate	Municipal Manager	0	0

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Item	Department	Function	Service	Provision of	Municipality	Output	Project completed	Director/Technical Services	Continuation of a program from 2017/18	Key performance indicator for 2018/19	Number	Start/End	Cost	CR	DR
47	Technical Services	Waste Water Management (Core function) - Sewerage	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Wellrun municipality	Complete the project for the replacement of sewerage pipes by 30 June 2019	Project completed	All	Continuation of a program from 2017/18	Practical completion certificate	Number	1	0	0	0
48	Technical Services	Water Management (Core function) - Water Storage	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Wellrun municipality	Complete Langebaan 20 ML reservoir to replace development by 30 June 2019	Project completed	10; 13	Now key performance indicator for 2018/19	Practical completion certificate	Number	1	0	0	0
49	Technical Services	Waste Water Management (Core function) - Wastewater Treatment	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Wellrun municipality	Complete the construction of the Trenches sewer pump station and ring main by 30 June 2019	Project completed	10; 13	Roll-over project of 2017/18	Practical completion certificate	Number	1	0	0	0
50	Technical Services	Waste Water Management (Core function) - Sewerage	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Wellrun municipality	Achieve 90% of capital budget spent on the replacement of sewerage pipes by 30 June 2019	% of capital budget spent	All	Roll-over project from 2016/17	Practical completion certificate	Number	1	0	0	0
51	Technical Services	Waste Water Management (Core function) - Wastewater Treatment	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Wellrun municipality	90% of sewerage samples comply with SANS 10400 standard during the 2018/19 financial year (Number of sewerage samples that comply with SANS/Number of sewerage samples tested x 100)	% of sewerage samples compliant	All	80%	Lab results	Percentage	30	30	30	30
52	Technical Services	Electricity (Core function) - Electricity	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Wellrun municipality	Spent 90% of the electricity capital budget by 30 June 2019 (Total annual capital project expenditure/total capital project budget) x 100	% of the electricity capital project budget spent	All	90%	Monthly Capital Expenditure Report (SAMRAS extract)	Percentage	90	10	30	50
53	Technical Services	Electricity (Core function) - Electricity	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Wellrun municipality	Spent 90% of the electricity maintenance budget by 30 June 2019 (Total annual maintenance expenditure/total maintenance budget) x 100	% of the electricity maintenance budget spent	All	90%	Monthly Operational Expenditure Report (SAMRAS extract)	Percentage	90	10	30	60
54	Technical Services	Road Transport (Core function) - Roads	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Wellrun municipality	Achieve 90% of capital budget spent on the resurfacing of roads by 30 June 2019	% of capital budget spent	All	Now key performance indicator for 2018/19	Monthly Capital Expenditure Report (SAMRAS extract)	Percentage	90	0	30	50
55	Technical Services	Finance and Administration (Core function) - Fleet Management	Basic Service Delivery	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Wellrun municipality	Achieve 90% of capital budget spent on the municipal fleet by 30 June 2019	% of capital budget spent	All	Now key performance indicator for 2018/19	Monthly Capital Expenditure Report (SAMRAS extract)	Percentage	90	0	30	50

Monthly Cashflow for the 2018/19 financial year

	July			August			September		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Governance and administration									
Executive and council	R 26 941 258.34	R 33 737 938.75	R 40 000.00	R 22 527 225.06	R 33 750 958.60	R 40 000.00	R 12 450 127.75	R 34 396 402.47	R 4 590 000.00
Finance and administration	R 1 424.86	R 5 130 105.16	R 0.00	R 13 550.11	R 2 745 217.05	R 0.00	R 1 437.45	R 2 893 507.58	R 0.00
Internal audit	R 26 939 833.49	R 28 352 217.20	R 40 000.00	R 22 513 674.95	R 30 002 279.19	R 40 000.00	R 12 448 690.30	R 31 302 503.59	R 4 590 000.00
Community and public safety									
Community and social services	R 13 789 309.67	R 5 268 975.88	R 0.00	R 539 885.07	R 6 771 301.08	R 500 000.00	R 923 834.74	R 7 505 288.72	R 2 963 000.00
Sport and recreation	R 8 064 430.02	R 1 550 059.22	R 0.00	R 11 053.69	R 1 866 409.67	R 0.00	R 70 008.97	R 1 990 379.76	R 250 000.00
Public safety	R 708 874.59	R 1 399 329.80	R 0.00	R 653 889.01	R 1 959 085.37	R 500 000.00	R 1 116 444.96	R 2 327 582.37	R 650 000.00
Housing	R 50 454.99	R 1 223 408.57	R 0.00	R 66 666.81	R 1 799 511.82	R 0.00	R 65 296.80	R 1 698 062.48	R 2 063 000.00
Health	R 4 963 550.07	R 1 091 017.21	R 0.00	-R 191 724.45	R 1 138 869.31	R 0.00	-R 327 915.98	R 1 474 659.42	R 0.00
Economic and environmental services									
Planning and development	R 0.00	R 6 161.08	R 0.00	R 0.00	R 7 424.91	R 0.00	R 0.00	R 14 604.70	R 0.00
Road transport	R 2 959 130.18	R 9 595 972.38	R 1 000 000.00	R 9 431 152.79	R 10 570 134.66	R 1 000 000.00	R 8 508 552.22	R 13 492 221.04	R 2 450 000.00
Environmental protection	R 346 354.12	R 1 046 536.52	R 0.00	R 420 117.98	R 1 135 607.12	R 0.00	R 370 525.66	R 1 671 722.27	R 200 000.00
Tracing services	R 2 749 418.90	R 8 438 504.91	R 1 000 000.00	R 9 268 175.79	R 9 253 385.27	R 1 000 000.00	R 8 359 650.06	R 11 561 393.01	R 2 250 000.00
Energy sources	-R 136 642.84	R 110 910.95	R 0.00	-R 257 140.98	R 181 142.26	R 0.00	-R 221 623.50	R 259 105.76	R 0.00
Water management	R 88 856 520.90	R 15 601 075.27	R 11 265 496.00	R 59 616 688.83	R 55 568 654.01	R 4 869 200.00	R 58 144 407.94	R 52 000 192.48	R 7 425 000.00
Waste water management	R 38 047 332.68	R 5 392 873.18	R 1 110 000.00	R 40 706 953.38	R 43 416 297.98	R 119 200.00	R 41 434 291.30	R 38 220 025.77	R 945 000.00
Waste management	R 15 298 960.45	R 3 670 071.58	R 8 155 496.00	R 8 319 915.54	R 4 389 873.88	R 2 500 000.00	R 4 838 150.70	R 4 395 556.64	R 3 550 000.00
Other	R 26 126 686.46	R 3 831 523.24	R 2 000 000.00	R 7 744 689.82	R 4 585 243.07	R 2 250 000.00	R 8 627 269.26	R 5 467 781.89	R 2 330 000.00
	R 9 383 541.32	R 2 706 607.27	R 0.00	R 2 845 140.09	R 3 177 239.08	R 0.00	R 3 244 696.68	R 3 916 828.17	R 600 000.00
	R 0.00	R 26 975.49	R 0.00	R 92 114 961.75	R 33 601.18	R 0.00	R 0.00	R 45 223.78	R 0.00
	R 132 546 219.10	R 64 230 937.78	R 12 305 496.00	R 92 114 961.75	R 106 694 649.53	R 6 409 200.00	R 80 026 922.65	R 107 439 328.49	R 17 428 000.00

Monthly Cashflow for the 2018/19 financial year

	October			November			December			January		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Governance and administration												
Executive and council	R 14 163 625.90	R 38 184 165.93	R 3 790 000.00	R 24 637 870.05	R 38 110 327.62	R 3 826 000.00	R 13 157 513.25	R 35 098 067.17	R 5 896 800.00	R 66 144.98	R 2 680 138.17	R 0.00
Finance and administration	R 14 097 480.92	R 34 938 118.67	R 3 790 000.00	R 24 636 495.22	R 35 184 602.94	R 3 826 000.00	R 13 172 356.52	R 32 025 860.86	R 5 896 800.00	R 0.00	R 0.00	R 0.00
Internal audit	R 0.00	R 565 909.09	R 0.00	R 0.00	R 199 052.21	R 0.00	R 0.00	R 296 026.28	R 0.00	R 0.00	R 0.00	R 0.00
Community and public safety												
Community and social services	R 222 609.47	R 7 739 220.01	R 300 000.00	R 6 261 407.24	R 7 239 491.42	R 300 000.00	R 4 297 694.98	R 17 218 925.19	R 7 315 515.00	R 136 662.66	R 2 114 263.40	R 0.00
Sport and recreation	R 428 069.66	R 6 634 492.21	R 50 000.00	R 539 162.97	R 2 136 816.19	R 300 000.00	R 436 156.78	R 4 258 631.90	R 900 000.00	R 53 377.45	R 1 562 487.60	R 0.00
Public safety	R 395 500.30	R 1 413 672.35	R 0.00	R 5 774 265.49	R 1 499 696.58	R 0.00	R 3 931 614.23	R 3 134 375.70	R 3 570 515.00	R 0.00	R 0.00	R 0.00
Housing	R 0.00	R 8 304.45	R 0.00	R 0.00	R 6 221.10	R 0.00	R 0.00	R 6 956.33	R 0.00	R 0.00	R 0.00	R 0.00
Health	R 9 518 012.39	R 11 265 029.36	R 1 700 000.00	R 10 594 290.78	R 12 527 027.53	R 2 200 000.00	R 7 701 644.71	R 12 020 718.61	R 5 575 000.00	R 460 096.82	R 1 534 597.15	R 0.00
Economic and environmental services												
Planning and development	R 8 608 123.59	R 9 507 196.14	R 1 500 000.00	R 10 390 851.87	R 10 897 585.48	R 2 000 000.00	R 7 571 096.06	R 10 415 226.20	R 4 750 000.00	R 0.00	R 0.00	R 0.00
Road transport	R 449 791.98	R 223 236.08	R 0.00	R 180 657.30	R 201 471.90	R 0.00	R 138 590.52	R 239 298.50	R 0.00	R 0.00	R 0.00	R 0.00
Environmental protection	R 49 480 559.90	R 35 591 366.53	R 5 870 000.00	R 81 736 099.49	R 40 358 240.17	R 6 720 000.00	R 53 649 681.97	R 35 213 232.79	R 13 927 276.00	R 33 778 882.18	R 24 383 488.53	R 1 195 000.00
Trading services	R 5 920 716.74	R 4 042 803.62	R 2 500 000.00	R 15 694 227.11	R 4 313 972.43	R 2 500 000.00	R 8 080 545.96	R 4 275 683.66	R 8 562 276.00	R 0.00	R 0.00	R 0.00
Energy sources	R 7 112 668.96	R 4 798 666.27	R 2 000 000.00	R 21 174 774.89	R 5 468 432.15	R 2 500 000.00	R 10 479 491.83	R 5 354 791.70	R 2 370 000.00	R 2 668 292.02	R 3 366 408.11	R 0.00
Water management	R 2 668 292.02	R 3 366 408.11	R 0.00	R 8 244 305.73	R 3 879 855.47	R 1 000 000.00	R 3 865 306.62	R 4 331 649.90	R 1 800 000.00	R 0.00	R 0.00	R 0.00
Waste management	R 0.00	R 37 742.75	R 0.00	R 0.00	R 173 413.76	R 0.00	R 0.00	R 33 750.88	R 0.00	R 73 384 807.65	R 93 811 524.58	R 32 714 591.00
Other	R 73 384 807.65	R 93 811 524.58	R 11 660 000.00	R 123 229 667.56	R 98 408 500.51	R 13 046 000.00	R 78 806 474.92	R 99 584 674.64	R 32 714 591.00			

Monthly Cashflow for the 2018/19 financial year

	January			February			March		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Governance and administration	R 14 683 687.36	R 32 075 224.63	R 1 380 000.00	R 15 433 000.78	R 32 240 600.30	R 80 000.00	R 21 115 376.88	R 29 461 862.05	R 4 680 000.00
Executive and council	R 39 738.48	R 3 299 319.13	R 0.00	R 19 846.78	R 3 356 783.94	R 0.00	R 4 645.85	R 2 953 627.06	R 0.00
Finance and administration	R 14 643 948.89	R 28 470 433.64	R 1 380 000.00	R 15 413 154.00	R 29 187 326.82	R 80 000.00	R 21 110 731.03	R 26 183 849.78	R 4 680 000.00
Internal audit	R 0.00	R 305 471.85	R 0.00	R 0.00	-R 303 510.46	R 0.00	R 0.00	R 324 385.21	R 0.00
Community and public safety	R 3 148 439.25	R 8 254 863.68	R 250 000.00	R 586 430.82	R 10 773 464.21	R 250 000.00	R 4 536 157.94	R 8 948 705.50	R 250 000.00
Community and social services	-R 80 884.39	R 1 910 869.85	R 0.00	R 12 920.38	R 2 025 847.26	R 0.00	R 15 798.77	R 1 835 369.90	R 0.00
Sport and recreation	R 2 896 756.59	R 2 298 407.92	R 250 000.00	R 854 709.05	R 3 799 182.80	R 250 000.00	R 671 946.19	R 3 000 889.70	R 250 000.00
Public safety	R 70 145.20	R 2 620 933.74	R 0.00	R 39 741.25	R 1 657 873.10	R 0.00	R 67 069.47	R 1 663 261.39	R 0.00
Housing	R 262 421.85	R 1 417 346.12	R 0.00	-R 320 939.85	R 3 279 388.46	R 0.00	R 3 781 343.51	R 2 441 628.04	R 0.00
Health	R 0.00	R 7 306.05	R 0.00	R 0.00	R 11 172.58	R 0.00	R 0.00	R 7 556.48	R 0.00
Economic and environmental services	R 9 401 021.43	R 10 484 919.33	R 2 200 000.00	R 11 296 494.18	R 12 801 322.87	R 1 200 000.00	R 8 985 573.03	R 11 178 152.95	R 5 950 000.00
Planning and development	R 500 696.78	R 1 350 178.83	R 200 000.00	R 437 600.22	R 1 580 117.40	R 200 000.00	R 361 104.10	R 923 183.71	R 200 000.00
Road transport	R 7 961 054.89	R 9 968 075.02	R 2 000 000.00	R 10 971 119.35	R 10 962 629.93	R 1 000 000.00	R 8 123 010.44	R 9 910 317.95	R 5 750 000.00
Environmental protection	R 939 269.77	R 166 665.48	R 0.00	-R 112 225.39	R 258 575.94	R 0.00	R 501 458.49	R 344 651.29	R 0.00
Trading services	R 62 818 374.47	R 40 808 116.28	R 6 120 000.00	R 57 367 295.42	R 48 541 578.29	R 6 120 000.00	R 74 694 646.92	R 43 348 964.10	R 14 314 461.00
Energy sources	R 38 088 808.50	R 27 132 100.74	R 2 120 000.00	R 33 751 788.11	R 32 735 766.47	R 1 620 000.00	R 32 333 630.28	R 28 553 625.87	R 2 595 000.00
Water management	R 10 476 119.61	R 4 409 527.48	R 2 000 000.00	R 10 556 753.54	R 5 976 577.38	R 2 500 000.00	R 17 252 666.01	R 5 238 203.41	R 8 389 461.00
Waste water management	R 10 366 622.46	R 5 024 413.10	R 2 000 000.00	R 9 514 107.54	R 5 266 206.71	R 2 000 000.00	R 18 288 728.94	R 4 943 784.30	R 3 030 000.00
Waste management	R 3 886 823.90	R 4 242 074.96	R 0.00	R 3 564 646.23	R 4 563 027.74	R 0.00	R 6 819 611.69	R 4 632 750.52	R 200 000.00
Other	R 0.00	R 75 667.42	R 0.00	R 0.00	R 58 940.04	R 0.00	R 0.00	R 0.00	R 0.00
	R 90 051 522.52	R 91 698 791.34	R 9 950 000.00	R 84 703 221.20	R 104 415 905.72	R 7 650 000.00	R 109 331 754.78	R 92 972 274.28	R 25 394 461.00

Monthly Cashflow for the 2018/19 financial year

	April			May			Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.								
Governance and administration	R 12 772 703.12	R 32 456 144.89	R 80 000.00	R 13 658 170.77	R 32 363 384.82	R 80 000.00	R 11 135 982.73	-R 153 613 978.23	R 11 135 982.73	-R 153 613 978.23	R 80 000.00	R 11 135 982.73	-R 153 613 978.23	R 80 000.00
Executive and council	R 1 492.75	R 3 011 998.50	R 0.00	R 1 405.12	R 2 609 126.32	R 0.00	R 2 582.07	R 3 376 996.59	R 2 582.07	R 3 376 996.59	R 0.00	R 2 582.07	R 3 376 996.59	R 0.00
Finance and administration	R 12 771 210.37	R 29 213 317.28	R 80 000.00	R 13 656 765.65	R 29 457 430.41	R 80 000.00	R 11 133 400.67	-R 157 407 860.37	R 11 133 400.67	-R 157 407 860.37	R 80 000.00	R 11 133 400.67	-R 157 407 860.37	R 80 000.00
Internal audit	R 0.00	R 230 829.11	R 0.00	R 0.00	R 296 828.09	R 0.00	R 0.00	R 416 885.55	R 0.00	R 416 885.55	R 0.00	R 0.00	R 416 885.55	R 0.00
Community and public safety	R 3 190 052.40	R 26 321 925.60	R 250 000.00	-R 137 074.08	R 7 719 722.54	R 0.00	R 25 909 748.49	R 11 143 670.17	R 25 909 748.49	R 11 143 670.17	R 0.00	R 25 909 748.49	R 11 143 670.17	R 0.00
Community and social services	R 95 671.47	R 1 763 567.94	R 0.00	-R 11 569.19	R 1 714 371.73	R 0.00	R 3 276 632.60	R 2 310 004.82	R 3 276 632.60	R 2 310 004.82	R 0.00	R 3 276 632.60	R 2 310 004.82	R 0.00
Short and recreation	R 574 067.68	R 3 078 297.77	R 250 000.00	R 112 116.56	R 2 775 433.12	R 0.00	R 2 258 010.96	R 3 028 604.83	R 2 258 010.96	R 3 028 604.83	R 0.00	R 2 258 010.96	R 3 028 604.83	R 0.00
Public safety	R 67 494.12	R 1 577 348.87	R 0.00	R 76 775.97	R 1 560 581.70	R 0.00	R 824 448.14	R 6 484 381.40	R 824 448.14	R 6 484 381.40	R 0.00	R 824 448.14	R 6 484 381.40	R 0.00
Housing	R 2 644 162.07	R 19 892 978.12	R 0.00	-R 314 397.42	R 1 861 437.39	R 0.00	R 19 550 656.79	-R 686 660.70	R 19 550 656.79	-R 686 660.70	R 0.00	R 19 550 656.79	-R 686 660.70	R 0.00
Health	R 0.00	R 9 737.90	R 0.00	R 0.00	R 7 898.60	R 0.00	R 0.00	R 7 339.82	R 0.00	R 7 339.82	R 0.00	R 0.00	R 7 339.82	R 0.00
Economic and environmental services	R 9 285 378.79	R 11 417 245.02	R 1 200 000.00	R 9 455 486.01	R 11 134 788.32	R 5 200 000.00	R 14 761 315.49	R 12 326 439.93	R 14 761 315.49	R 12 326 439.93	R 5 200 000.00	R 14 761 315.49	R 12 326 439.93	R 5 200 000.00
Planning and development	R 405 580.86	R 1 114 681.83	R 200 000.00	R 419 514.30	R 1 161 382.72	R 200 000.00	R 457 458.78	R 1 356 858.39	R 457 458.78	R 1 356 858.39	R 200 000.00	R 457 458.78	R 1 356 858.39	R 200 000.00
Road transport	R 9 097 274.76	R 10 100 778.75	R 1 000 000.00	R 7 742 325.53	R 9 712 173.62	R 5 000 000.00	R 13 961 418.76	R 10 651 630.70	R 13 961 418.76	R 10 651 630.70	R 5 000 000.00	R 13 961 418.76	R 10 651 630.70	R 5 000 000.00
Environmental protection	-R 217 476.84	R 201 784.44	R 0.00	R 1 293 646.17	R 261 231.98	R 0.00	R 342 437.95	R 317 950.83	R 342 437.95	R 317 950.83	R 0.00	R 342 437.95	R 317 950.83	R 0.00
Trading services	R 54 223 269.29	R 38 078 858.26	R 6 120 000.00	R 52 708 016.87	R 38 975 919.85	R 6 120 000.00	R 64 060 445.00	R 83 376 980.96	R 64 060 445.00	R 83 376 980.96	R 6 120 000.00	R 64 060 445.00	R 83 376 980.96	R 6 120 000.00
Energy sources	R 31 738 208.08	R 24 154 120.29	R 1 620 000.00	R 30 668 262.27	R 25 495 494.00	R 1 620 000.00	R 32 734 767.90	R 63 327 556.50	R 32 734 767.90	R 63 327 556.50	R 1 620 000.00	R 32 734 767.90	R 63 327 556.50	R 1 620 000.00
Water management	R 8 869 499.16	R 5 562 578.23	R 2 500 000.00	R 8 854 814.08	R 5 408 318.16	R 2 500 000.00	R 23 348 361.09	R 8 145 036.54	R 23 348 361.09	R 8 145 036.54	R 2 500 000.00	R 23 348 361.09	R 8 145 036.54	R 2 500 000.00
Waste water management	R 9 965 348.41	R 4 663 075.98	R 2 000 000.00	R 9 654 262.08	R 4 758 759.59	R 2 000 000.00	R 6 004 219.34	R 7 015 752.99	R 6 004 219.34	R 7 015 752.99	R 2 000 000.00	R 6 004 219.34	R 7 015 752.99	R 2 000 000.00
Waste management	R 3 650 213.63	R 3 697 083.76	R 0.00	R 3 550 678.44	R 3 313 348.11	R 0.00	R 1 973 096.67	R 4 888 634.93	R 1 973 096.67	R 4 888 634.93	R 0.00	R 1 973 096.67	R 4 888 634.93	R 0.00
Other	R 0.00	R 54 114.47	R 0.00	R 0.00	R 67 068.22	R 0.00	R 0.00	R 268 646.32	R 0.00	R 268 646.32	R 0.00	R 0.00	R 268 646.32	R 0.00
	R 79 471 403.59	R 108 328 288.24	R 7 650 000.00	R 75 684 599.57	R 90 260 883.75	R 11 400 000.00	R 115 867 491.72	-R 46 498 240.85	R 115 867 491.72	-R 46 498 240.85	R 11 400 000.00	R 115 867 491.72	-R 46 498 240.85	R 11 400 000.00

Monthly Cashflow for the 2018/19 financial year

	TOTAL		
	Revenue	Operational Exp.	Capital Exp.
Revenue			
Expenditure			
Balance forward			
Balance carried forward			
Balance at end of year			
Government and administration	R 202 676 542.00	R 218 261 099.00	R 14 932 800.00
Executive and council	R 138 800.00	R 37 559 672.00	R 10 000.00
Finance and administration	R 202 537 742.00	R 176 910 080.00	R 14 922 800.00
Internal audit	R 0.00	R 3 791 347.00	R 0.00
Community and public safety	R 63 268 436.00	R 124 899 554.00	R 19 799 405.00
Community and social services	R 11 157 300.00	R 22 882 194.00	R 11 856 405.00
Sport and recreation	R 11 250 205.00	R 32 696 754.00	R 4 740 000.00
Public safety	R 1 501 395.00	R 31 261 519.00	R 3 203 000.00
Housing	R 39 359 536.00	R 37 958 403.00	R 0.00
Health	R 0.00	R 100 684.00	R 0.00
Economic and environmental services	R 111 898 052.00	R 138 813 972.00	R 30 352 000.00
Planning and development	R 4 832 285.00	R 15 669 050.00	R 3 632 000.00
Road transport	R 104 803 520.00	R 120 378 897.00	R 26 720 000.00
Environmental protection	R 2 262 247.00	R 2 766 025.00	R 0.00
Tracing services	R 757 376 017.00	R 528 462 579.00	R 161 432 972.00
Energy sources	R 421 140 054.00	R 360 738 437.00	R 39 780 700.00
Water management	R 137 500 730.00	R 59 828 203.00	R 55 770 688.00
Waste water management	R 145 058 880.00	R 61 180 431.00	R 59 931 584.00
Waste management	R 53 676 353.00	R 46 715 508.00	R 5 950 000.00
Other	R 0.00	R 910 314.00	R 0.00
	R 1 135 219 047.00	R 1 011 347 518.00	R 226 517 177.00

Revenue by Source for the 2018/19 financial year

	January	February	March	April	May	June	July	August	September	October	November	December	January	February	March	April	May	June	July	August	September	October	November	December	TOTAL
Property rates	R 11 684 059	R 20 522 521	R 10 857 855	R 11 596 543	R 12 123 280	R 12 123 280	R 12 123 961	R 12 142 916	R 12 089 459	R 11 122 974	R 11 143 767	R 11 122 546	R 11 122 546	R 9 277 920	R 145 752 800										
Service charges - electricity revenue	R 34 316 812	R 38 835 972	R 39 421 942	R 31 978 970	R 33 030 345	R 33 030 345	R 29 648 659	R 36 100 029	R 32 241 421	R 29 747 995	R 30 296 690	R 29 249 153	R 30 976 942	R 30 976 942	R 395 844 900										
Service charges - water revenue	R 4 864 410	R 6 469 377	R 3 579 461	R 4 499 227	R 6 588 845	R 6 588 845	R 6 288 256	R 8 257 427	R 8 304 038	R 9 465 067	R 6 930 754	R 6 914 149	R 4 936 090	R 4 936 090	R 77 097 100										
Service charges - sanitation revenue	R 7 637 251	R 4 467 097	R 5 223 968	R 4 007 851	R 6 035 552	R 6 035 552	R 6 550 173	R 6 594 229	R 3 922 353	R 6 111 865	R 6 240 559	R 5 947 763	R 3 107 619	R 3 107 619	R 67 984 300										
Service charges - refuse revenue	R 3 751 552	R 2 587 112	R 3 017 138	R 2 411 997	R 3 693 135	R 3 693 135	R 3 669 244	R 3 695 073	R 3 347 420	R 3 373 726	R 3 448 974	R 3 322 177	R 1 664 172	R 1 664 172	R 37 961 700										
Rental of facilities and equipment	R 771 326	R 815 900	R 847 579	R 709 227	R 720 648	R 720 648	R 659 552	R 765 730	R 723 065	R 716 168	R 696 258	R 678 602	R 737 645	R 737 645	R 8 841 700										
Interest earned - external investments	R 997 800	R 1 285 864	R 996 623	R 843 005	R 975 744	R 975 744	R 402 153	R 1 746 542	R 1 191 425	R 1 188 940	R 688 602	R 1 729 677	R 1 028 524	R 1 028 524	R 13 073 900										
Interest earned - outstanding debtors	R 232 175	R 246 618	R 234 322	R 353 983	R 252 237	R 252 237	R 258 943	R 274 127	R 240 311	R 265 949	R 273 873	R 281 465	R 267 598	R 267 598	R 3 181 200										
Fines, penalties and forfeits	R 2 640 116	R 3 022 861	R 3 453 938	R 2 740 912	R 4 495 798	R 4 495 798	R 1 436 891	R 3 637 622	R 1 704 393	R 3 293 248	R 3 396 411	R 3 882 463	R 41 548 757	R 41 548 757	R 75 258 400										
Licences and permits	R 267 510	R 271 636	R 278 247	R 328 303	R 318 082	R 318 082	R 118 730	R 398 327	R 247 583	R 318 707	R 253 841	R 264 185	R 358 548	R 358 548	R 3 423 800										
Agency services	R -	R 652 827	R 641 449	R 643 554	R 773 397	R 773 397	R 698 495	R 510 915	R 884 595	R 563 656	R 577 390	R 595 860	R 1 230 769	R 1 230 769	R 7 793 100										
Transfers and subsidies - operational	R 48 419 944	R 923 898	R 350 980	R 1 384 693	R 34 906 417	R 34 906 417	R 4 652 694	R 2 233 666	R 976 750	R 25 835 880	R 3 431 580	R 1 652 394	R 21 686 961	R 21 686 961	R 146 455 247										
Other revenue	R 604 619	R 266 511	R 230 754	R 1 307 069	R 750 851	R 750 851	R 274 229	R 1 234 283	R 1 728 206	R 477 773	R 452 308	R 369 636	R 2 574 759	R 2 574 759	R 10 271 000										
Gains on disposal of PPE	R -	R -	R -	R -	R -	R -	R -	R -	R -	R 1 189 900	R -	R -	R -	R -	R 1 189 900										
TOTAL	R 116 187 554	R 80 369 195	R 69 138 856	R 62 745 314	R 104 660 320	R 104 660 320	R 66 926 981	R 77 590 887	R 69 601 008	R 93 691 390	R 67 831 049	R 66 010 089	R 119 376 404	R 119 376 404	R 994 129 047										