



BREEDDE VALLEY
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Service Delivery Budget Implementation Plan

2021/22


Municipal Financial Management Act

Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name _____ DAVID McTHOMAS _____

Municipal Manager of Breede Valley Municipality

Signature _____ 


Date _____ 18 June 2021 _____

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name _____ ANTOINETTE STEYN _____

Mayor of Breede Valley Municipality

Signature _____ 

Date _____ 18 June 2021 _____

TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN FOR 2021/22

Internal Ref /	Responsible Directorate	National KPA	Municipal KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Ward	Responsible Owner	Target Type	Q1	Q2	Q3	Q4	Annual Target
											Target	Target	Target	Target	
1	Community Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Plan & conduct 24 roadblocks by 30 June 2022	Number of roadblocks conducted	0	All	Director: Community Services	Number	6	6	6	6	24
2	Community Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Review the Disaster Management Plan and submit to Council by 31 May 2022 (Final)	Final reviewed Disaster Management Plan submitted to Council	1	All	Director: Community Services	Number	0	0	0	1	1
3	Community Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Review the Municipal Rental Unit Maintenance Plan and submit to Council by 31 May 2022 (Final)	Final reviewed Municipal Rental Unit Maintenance Plan-submitted to Council	New performance indicator for 2021/22	All	Director: Community Services	Number	0	0	0	1	1
4	Community Services	Municipal Transformation and Institutional Development	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Compile a Municipal Court Strategic Plan and submit to Council for approval by 31 December 2021	Municipal Court Strategic Plan compiled and submitted to Council for approval	New performance indicator for 2021/22	All	Director: Community Services	Number	0	1	0	0	1
5	Community Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Review the Safety Plan and submit to Council for approval by 31 May 2022 (Final)	Final reviewed Safety Plan submitted to Council	New performance indicator for 2021/22	All	Director: Community Services	Number	0	0	0	1	1
6	Community Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Review the Sport Master Plan and submit to Council for approval by 31 May 2022 (Final)	Final reviewed Sport Master Plan-submitted to Council for approval	New performance indicator for 2021/22	All	Director: Community Services	Number	0	0	0	1	1
7	Community Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Review of the Community Development Plans and submit to Council for approval by 31 December 2021	Community Development Plans reviewed and submitted to Council for approval	New performance indicator for 2021/22	All	Director: Community Services	Number	0	1	0	0	1
8	Community Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Implement 4 community development programs at each youth centre by 30 June 2022	Number of community development programs implemented	New performance indicator for 2021/22	All	Director: Community Services	Number	2	2	2	2	8
9	Community Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Conduct 100 planned inspections in accordance with the Fire Protection Regulations and Fire Safety Bylaw during the 2021/22 financial year	Number of planned inspections conducted	100	All	Director: Community Services	Number	25	25	25	25	100
10	Community Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Spend 95% of the Library Grant in accordance with the transfer payment agreement by 30 June 2022	% of grant funding spent	New performance indicator for 2021/22	All	Director: Community Services	Percentage	20.00%	50.00%	75.00%	95.00%	95.00%
11	Community Services	Basic Service Delivery	Inclusive	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Review the Municipal Housing Strategy and submit to Council by 31 May 2021 (Final)	Final reviewed Municipal Housing Strategy submitted to Council for approval	New performance indicator for 2021/22	All	Director: Community Services	Number	0.00%	0.00%	0.00%	100.00%	100.00%
12	Engineering Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Spend 90% of the electricity capital budget by 30 June 2022 {(total actual capital project expenditure/total capital project budget) x 100}	% of the electricity capital project budget spent	56.93%	All	Director: Engineering Services	Percentage	0.00%	30.00%	60.00%	90.00%	90.00%

TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN FOR 2021/22

Internal Ref /	Responsible Directorate	National KPA	Municipal KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Ward	Responsible Owner	Target Type	Q1	Q2	Q3	Q4	Annual Target
											Target	Target	Target	Target	
13	Engineering Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Spend 90% of the electricity maintenance budget by 30 June 2022 ((total actual maintenance expenditure/total maintenance budget) x 100)	% of the electricity maintenance budget spent	46.62%	All	Director: Engineering Services	Percentage	10.00%	30.00%	60.00%	90.00%	90.00%
14	Engineering Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Achieve 90% of capital budget spent on the resurfacing of roads by 30 June 2022 ((total actual capital project expenditure/total capital project budget) x 100)	% of capital budget spent	79.97%	All	Director: Engineering Services	Percentage	0.00%	30.00%	60.00%	90.00%	90.00%
15	Engineering Services	Basic Service Delivery	Inclusive	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Complete the construction of the Zwelethemba municipal swimming pool by 31 December 2021	Construction completed	New performance indicator for 2021/22	8; 16; 17; 18	Director: Engineering Services	Number	0	1	0	0	1
16	Engineering Services	Basic Service Delivery	Safety	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Achieve 90% of capital budget spent towards the construction of speedhumps in the municipal area by 30 June 2022 ((total actual capital project expenditure/total capital project budget) x 100)	% of capital budget spent	0.00%	All	Director: Engineering Services	Percentage	0.00%	30.00%	60.00%	90.00%	90.00%
17	Engineering Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Achieve 90% of capital budget spent on the upgrading of gravel roads by 30 June 2022 ((total actual capital project expenditure/total capital project budget) x 100)	% of capital budget spent	New performance indicator for 2021/22	8; 12; 21	Director: Engineering Services	Percentage	0.00%	30.00%	60.00%	90.00%	90.00%
18	Financial Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Number of formal residential properties that are billed for water as at 30 June 2022	Number of residential properties that are billed for residential consumption water meters charged residential domestic tariffs or residential flat rate tariffs using an erf as a household except municipal rental flats which will be measured by using the number of rental units.	21 247	All	CFO	Number	21 260	21 260	21 260	21 260	21 260
19	Financial Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Number of residential properties which are billed for electricity or have pre-paid meters (excluding Eskom Electricity supplied properties) as at 30 June 2022	Number of residential properties that are billed for electricity or have pre-paid meters, charged on the residential tariffs for consumption and residential prepaid tariffs	22 532	All	CFO	Number	22 580	22 580	22 580	22 580	22 580
20	Financial Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Number of formal residential properties that are billed for sanitation/sewerage services as at 30 June 2022	Number of residential properties that are billed for residential sewerage tariffs using the erf as property	18 621	All	CFO	Number	18 650	18 650	18 650	18 650	18 650
21	Financial Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Number of formal residential properties that are billed for refuse removal as at 30 June 2022	Number of residential properties that are billed for refuse removal residential tariffs using the erf as a property	18 823	All	CFO	Number	18 900	18 900	18 900	18 900	18 900
22	Financial Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Provide free basic water to indigent households earning less than R4500 as at 30 June 2022	Number of indigent households receiving free basic water	8 891	All	CFO	Number	9 200	9 200	9 200	9 200	9 200
23	Financial Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Provide free basic electricity to indigent households earning less than R4500 as at 30 June 2022	Number of indigent households receiving free basic electricity	8 891	All	CFO	Number	9 200	9 200	9 200	9 200	9 200

TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN FOR 2021/22

Internal Ref /	Responsible Directorate	National KPA	Municipal KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Ward	Responsible Owner	Target Type	Q1	Q2	Q3	Q4	Annual Target
											Target	Target	Target	Target	
24	Financial Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Provide free basic sanitation to indigent households earning less than R4500 as at 30 June 2022	Number of indigent households receiving free basic sanitation	8 891	All	CFO	Number	9 200	9 200	9 200	9 200	9 200
25	Financial Services	Basic Service Delivery	Caring	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Provide free basic refuse removal to indigent households earning less than R4500 as at 30 June 2022	Number of indigent households receiving free basic refuse removal	8 891	All	CFO	Number	9 200	9 200	9 200	9 200	9 200
26	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2022 (Short Term Borrowing + Long Term Borrowing) / (Total Operating Revenue - Operating Conditional Grant) x 100	% of debt coverage	18.46%	All	CFO	Percentage	0.00%	0.00%	0.00%	45.00%	45.00%
27	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Financial viability measured in terms of the outstanding service debtors as at 30 June 2022 ((Total outstanding service debtors/ revenue received for services)X100)	% of outstanding service debtors	15.66%	All	CFO	Percentage	0.00%	0.00%	0.00%	16.50%	16.50%
28	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2022 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excl Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fixed operating expenditure with available cash	2.05	All	CFO	Number	0	0	0	1.5	1.5
29	Financial Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Limit unaccounted electricity losses to less than 10% by 30 June 2022 ((Number of Electricity Units Purchased - Number of Electricity Units Sold) / (Number of Electricity Units Purchased) x100)	% unaccounted for electricity	5.41%	All	CFO	Percentage	0.00%	0.00%	0.00%	10.00%	10.00%
30	Financial Services	Basic Service Delivery	Opportunity	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Limit unaccounted water losses to less than 20% by 30 June 2022 ((Number of kilolitres water available from reservoirs - number of kilolitres water sold) / (number of kilolitres water purchased or purified) x 100)	% unaccounted for water	31.12%	All	CFO	Percentage	0.00%	0.00%	0.00%	20.00%	25.00%
31	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Submit the approved financial statements for 2020/21 to the Auditor-General by 31 August 2021	Approved financial statements for 2020/21 submitted to the AG	1	All	CFO	Number	1	0	0	0	1

TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN FOR 2021/22

Internal Ref /	Responsible Directorate	National KPA	Municipal KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Ward	Responsible Owner	Target Type	Q1	Q2	Q3	Q4	Annual Target
											Target	Target	Target	Target	
32	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Achieve a payment percentage of above 95% as at 30 June 2022 (Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue) x 100	% Payment achieved	93.23%	All	CFO	Percentage	0.00%	95.00%	0.00%	95.00%	95.00%
33	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Review the MGRO Clean Audit Plan and submit to the Municipal Manager by 30 January 2022	Letter signed off by the Municipal Manager that MGRO Clean Audit Plan was reviewed and submitted	1	All	CFO	Number	0	0	1	0	1
34	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Achieve an unqualified audit for the 2020/21 financial year by 31 January 2022	Audit report signed by the Auditor-General for 2020/21	0	All	CFO	Number	0	0	1	0	1
35	Financial Services	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	Review the Long Term Financial Plan and submit to Council for approval by 31 May 2022 (Final)	Final reviewed Long Term Financial Plan submitted to Council for approval	New performance indicator for 2021/22	All	CFO	Number	0	0	0	1	1
36	Municipal Manager	Good Governance and Public Participation	Well-run municipality	Provide democratic, accountable government for local communities and encourage involvement of communities and community organizations in the matters of local government	Compile a Risk Based Audit Plan and submit to the Audit Committee by 30 June 2022	RBAP submitted to the Audit Committee	1	All	Municipal Manager	Number	0	0	0	1	1
37	Municipal Manager	Good Governance and Public Participation	Well-run municipality	Provide democratic, accountable government for local communities and encourage involvement of communities and community organizations in the matters of local government	Compile a strategic risk report and submit to Council by 30 June 2022	Strategic risk report submitted to Council	1	All	Municipal Manager	Number	0	0	0	1	1
38	Municipal Manager	Municipal Financial Viability and Management	Well-run municipality	Assure a sustainable future through sound financial management, continuous revenue growth corporate governance and risk management practices	The percentage of the municipal capital budget spent on projects as at 30 June 2022 (Actual amount spent on capital projects/Total amount budgeted for capital projects)X100	% of the municipal capital budget spent	80.55%	All	Municipal Manager	Percentage	0.00%	30.00%	60.00%	90.00%	90.00%
39	Public Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Achieve 95% average water quality level as measured per SANS 241 criteria during the 2021/22 financial year	% water quality level per quarter	96.50%	All	Director: Public Services	Percentage	95.00%	95.00%	95.00%	95.00%	95.00%
40	Public Services	Basic Service Delivery	Well-run municipality	To ensure a safe, healthy, clean and sustainable external environment for all Breede Valley's people	Review the 4th Generation Integrated Waste Management Plan and submit it to Council for approval by 31 May 2022 (Final)	Final reviewed 4th Generation IWMP submitted to Council for approval	1	All	Director: Public Services	Number	0	0	0	1	1

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											Target	Target	Target	Target	
41	Public Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	Review the 5 year Water Service Development Plan (WSDP) and submit to Council for approval by 31 May 2022 (Final)	Final reviewed WSDP submitted to Council for approval	1	All	Director: Public Services	Number	0	0	0	1	1
42	Public Services	Basic Service Delivery	Well-run municipality	To provide and maintain basic services and ensure social upliftment of the Breede Valley community	80% of sewerage samples comply with effluent standard during the 2021/22 financial year ((Number of sewerage samples that comply with General Authorisation/Number of sewerage samples tested)x100}	% of sewerage samples compliant	75.87%	All	Director: Public Services	Percentage	80.00%	80.00%	80.00%	80.00%	80.00%
43	Strategic Support Services	Local Economic Development	Opportunity	To create an enabling environment for employment and poverty eradication through proactive economic development and tourism	The number of FTE's created through the EPWP programme by 30 June 2022	Number of FTE's created through the EPWP programme	259.93	All	Director: Strategic Support Services	Number	81.25	81.25	81.25	81.25	325
44	Strategic Support Services	Municipal Transformation and Institutional Development	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	Number of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan and organisational structure during the 2021/22 financial year	Number of people employed in the three highest levels of management	2	All	Director: Strategic Support Services	Number	0	0	0	2	2
45	Strategic Support Services	Municipal Transformation and Institutional Development	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	The percentage of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2022	% of the budget spent	0.74%	All	Director: Strategic Support Services	Percentage	0.00%	0.00%	0.00%	1.00%	1.00%
46	Strategic Support Services	Municipal Transformation and Institutional Development	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	Limit vacancy rate to 15% of budgeted posts by 30 June 2022 [(Number of funded posts vacant divided by budgeted funded posts)x100]	% vacancy rate	20.62%	All	Director: Strategic Support Services	Percentage	0.00%	16.00%	0.00%	15.00%	15.00%
47	Strategic Support Services	Local Economic Development	Opportunity	To create an enabling environment for employment and poverty eradication through proactive economic development and tourism	Sign service level agreements (SLA's) with 4 Local Tourism Associations (LTA's) for their annual tourism operational expenditure by 30 September 2021	Number of SLA's signed by 30 September 2021	3	All	Director: Strategic Support Services	Number	4	0	0	0	4
48	Strategic Support Services	Local Economic Development	Opportunity	To create an enabling environment for employment and poverty eradication through proactive economic development and tourism	Review the Local Economic Development Strategy and submit to Council for approval by 31 May 2022 (Final)	Final reviewed LED Strategy submitted to Council for approval	1	All	Director: Strategic Support Services	Number	0	0	0	1	1

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Internal Ref /	Responsible Directorate	National KPA	Municipal KPA	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Ward	Responsible Owner	Target Type	Q1	Q2	Q3	Q4	Annual Target
											Target	Target	Target	Target	
49	Strategic Support Services	Good Governance and Public Participation	Inclusive	Provide democratic, accountable government for local communities and encourage involvement of communities and community organizations in the matters of local government	Review the Communication Strategy and submit to Council for approval by 31 May 2022 (Final)	Final reviewed Communication Strategy submitted to Council for approval	1	All	Director: Strategic Support Services	Number	0	0	0	1	1
50	Strategic Support Services	Municipal Transformation and Institutional Development	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	Obtain approval in writing no later than 30 June from Provincial Archives in terms of Archives legislation and regulations for the annual disposal of official documents	Approval obtained in writing by 30 June from Provincial Archives	New performance indicator for 2021/22	All	Director: Strategic Support Services	Number	0	0	0	1	1
51	Strategic Support Services	Municipal Transformation and Institutional Development	Well-run municipality	Ensure a healthy and productive workforce and an effective and efficient work environment	Review the staff establishment and submit to Council for approval by 30 June 2022	Staff establishment reviewed and submitted to Council	1	All	Director: Strategic Support Services	Number	0	0	0	1	1
52	Strategic Support Services	Good Governance and Public Participation	Well-run municipality	Provide democratic, accountable government for local communities and encourage involvement of communities and community organizations in the matters of local government	Compile the 5th generation Draft IDP and submit to Council for consideration by 31 March 2022	Draft IDP compiled and submitted to Council for consideration	1	All	Director: Strategic Support Services	Number	0	0	1	0	1

Capital projects for the 2021/22 financial year

Assist	Sub-Directorate [R]	Function [R]	Mun CP Ref	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Ward [R]	July 2021	August 2021	September 2021	October 2021	November 2021	December 2021	January 2022	February 2022	March 2022	April 2022	May 2022	June 2022	Total
1	Technical Services - Electrical Services	Energy Sources: Core Function: Street Lighting and Signal Systems	CP_0433	High Mast lights	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	0.00	0.00	1000000.00	1000000.00	1000000.00	900000.00	0.00	0.00	3 900 000.00
2	Community Services - Library & Information Services	Community and Social Services: Core Function: Libraries and Archives	CP_0057	Replace equipment	CRR	2021/07/01	2022/06/30	Ward 7	0.00	0.00	0.00	0.00	30000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	30 000.00
3	Technical Services - Electrical Services	Energy Sources: Core Function: Electricity	CP_0076	Refurbishment of electrical system	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	500000.00	500000.00	500000.00	500000.00	500000.00	500000.00	500000.00	500000.00	500000.00	0.00	4 500 000.00
4	Technical Services - Electrical Services	Energy Sources: Core Function: Electricity	CP_0166	Electricity Connections	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	1 000 000.00
5	Technical Services - Director: Technical Services	Finance and Administration: Core Function: Administrative and Corporate Support	CP_0429	LDV	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	250000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	250 000.00
6	Strategic Support Services - ICT	Finance and Administration: Core Function: Information Technology	CP_0446	Fire Alarm (DR site)	CRR	2021/07/01	2022/06/30	Administrative or Head Office (Including Satellite Offices)	0.00	0.00	0.00	0.00	150000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	150 000.00
7	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0268	Upgrading of Gravel Roads	CRR	2021/07/01	2022/06/30	Ward 8	0.00	0.00	0.00	0.00	0.00	0.00	3000000.00	0.00	0.00	0.00	0.00	0.00	3 000 000.00
8	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0436	Bus Stop / Shelter	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100 000.00
9	Community Services - Community Facilities (sports fields, swimming pools, community halls, maintenance of buildings, resorts)	Sport and Recreation: Core Function: Sports Grounds and Stadiums	CP_0326	Replacement of fence perimeter	CRR	2021/07/01	2022/06/30	Ward 7	0.00	500000.00	500000.00	1000000.00	1000000.00	1000000.00	1000000.00	1000000.00	0.00	0.00	0.00	0.00	6 000 000.00
10	Technical Services - Water and Sanitation Services	Waste Water Management: Core Function: Sewerage	CP_0284	Municipal Vehicles (LDV)	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	1500000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 500 000.00
11	Technical Services - Public Works	Community and Social Services: Core Function: Community Halls and Facilities	CP_0395	#N/A	CRR	2021/07/01	2022/06/30	Ward 15	0.00	0.00	0.00	0.00	0.00	98000.00	0.00	0.00	0.00	0.00	0.00	0.00	98 000.00
12	Technical Services - Electrical Services	Energy Sources: Core Function: Electricity	CP_0258	Cherry Picker vehicles	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	0.00	0.00	386114.00	0.00	0.00	0.00	0.00	0.00	3 861 114.00
13	Community Services - Director: Community Services	Finance and Administration: Core Function: Administrative and Corporate Support	CP_0181	Furniture & Equipment	CRR	2021/07/01	2022/06/30	Administrative or Head Office (Including Satellite Offices)	0.00	0.00	5000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5 000.00
14	Financial Services - Financial Planning	Finance and Administration: Core Function: Finance	CP_0193	Insurance claims	CRR	2021/07/01	2022/06/30	Whole of the Municipality	20000.00	20000.00	20000.00	20000.00	40000.00	40000.00	40000.00	40000.00	40000.00	40000.00	40000.00	40000.00	400 000.00
15	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0066	MIG	NG: MIG (Capital)	2021/07/01	2022/06/30	Whole of the Municipality	0.00	3000000.00	3000000.00	3000000.00	3000000.00	3000000.00	3000000.00	3000000.00	3000000.00	1776248.00	0.00	0.00	25 776 248.00
16	Technical Services - Roads and Stormwater	Waste Water Management: Core Function: Storm Water Management	CP_0392	Johnsons Park - Stormwater	CRR	2021/07/01	2022/06/30	Ward 7	0.00	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	0.00	100 000.00
17	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0439	Public Services - Vehicles	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	1500000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 500 000.00
18	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0432	Speed Humps	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	300000.00	300000.00	300000.00	300000.00	300000.00	300000.00	200000.00	0.00	0.00	2 000 000.00
19	Technical Services - Water and Sanitation Services	Waste Water Management: Core Function: Waste Water Treatment	CP_0004	Extension of WwTW (0.24 M/day)	NG: MIG (Capital)	2021/07/01	2022/06/30	Rawsonville	0.00	0.00	0.00	0.00	0.00	1296742.00	1000000.00	1000000.00	1000000.00	1000000.00	1000000.00	0.00	6 296 742.00
20	Technical Services - Water and Sanitation Services	Water Management: Core Function: Water Distribution	CP_0389	Johnsons Park - Water	CRR	2021/07/01	2022/06/30	Ward 7	0.00	0.00	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	100 000.00
21	Strategic Support Services - ICT	Finance and Administration: Core Function: Information Technology	CP_0445	Call Center & Telephone (PBX) System	CRR	2021/07/01	2022/06/30	Administrative or Head Office (Including Satellite Offices)	0.00	0.00	0.00	0.00	500000.00	1000000.00	1000000.00	0.00	0.00	0.00	0.00	0.00	2 500 000.00
22	Community Services - Traffic, Law Enforcement and Security Services	Road Transport: Non-core Function: Road and Traffic Regulation	CP_0444	Traffic - Vehicles	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	500000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	500 000.00
23	Technical Services - Public Works	Sport and Recreation: Core Function: Community Parks (Including Nurseries)	CP_0434	Development of Playparks	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	0.00	500000.00	0.00	500000.00	0.00	0.00	0.00	0.00	1 000 000.00
24	Technical Services - Water and Sanitation Services	Waste Water Management: Core Function: Sewerage	CP_0390	Johnsons Park - Sewer	CRR	2021/07/01	2022/06/30	Ward 13	0.00	0.00	0.00	0.00	0.00	0.00	876009.00	0.00	0.00	0.00	0.00	0.00	876 009.00
25	Strategic Support Services - Administration & Support Services	Community and Social Services: Core Function: Community Halls and Facilities	CP_0375	Solar pannel - conversion	CRR	2021/07/01	2022/06/30	Administrative or Head Office (Including Satellite Offices)	0.00	0.00	0.00	0.00	500000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	500 000.00
26	Technical Services - Electrical Services	Energy Sources: Core Function: Electricity	CP_0427	Electricity - Vehicles	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	750000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	750 000.00
27	Technical Services - Electrical Services	Energy Sources: Core Function: Electricity	CP_0393	Johnsons Park - Electricity	CRR	2021/07/01	2022/06/30	Ward 13	0.00	0.00	0.00	0.00	0.00	0.00	1980000.00	0.00	0.00	0.00	0.00	0.00	1 980 000.00
28	Strategic Support Services - Administration & Support Services	Executive and Council: Core Function: Mayor and Council Services	CP_0183	Furniture and Equipment	CRR	2021/07/01	2022/06/30	Administrative or Head Office (Including Satellite Offices)	0.00	0.00	5000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5 000.00
29	Technical Services - Director: Technical Services	Finance and Administration: Core Function: Administrative and Corporate Support	CP_0430	Survey Equipment	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	50000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50 000.00
30	Financial Services - Financial Planning	Finance and Administration: Core Function: Finance	CP_0115	Safeguarding of Assets	CRR	2021/07/01	2022/06/30	Whole of the Municipality	20000.00	20000.00	20000.00	20000.00	40000.00	40000.00	40000.00	40000.00	40000.00	40000.00	40000.00	40000.00	400 000.00
31	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0438	Machinery and Equipment	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	1000000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 000 000.00
32	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0065	Resealing of Municipal Roads - Rawsonville	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	500000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	500 000.00
33	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0066	MIG	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	2000000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2 000 000.00
34	Technical Services - Water and Sanitation Services	Water Management: Core Function: Water Distribution	CP_0071	Replacement of Water Network (Roll-over)	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	250000.00	0.00	1 000 000.00
35	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0398	Traffic Circles: (High and Louis Lange)	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	0.00	0.00	2000000.00	2000000.00	2000000.00	0.00	0.00	0.00	6 000 000.00
36	Technical Services - Water and Sanitation Services	Waste Water Management: Core Function: Sewerage	CP_0281	Machinery and Equipment	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	1000000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 000 000.00
37	Technical Services - Roads and Stormwater	Waste Water Management: Core Function: Storm Water Management	CP_0338	Erosion Protection of Hex River - Phase 2 (300m @ R13,333.33/m)	CRR	2021/07/01	2022/06/30	Ward 8	0.00	0.00	0.00	0.00	0.00	150000.00	1500000.00	0.00	0.00	1500000.00	0.00	0.00	3 150 000.00
38	Technical Services - Roads and Stormwater	Waste Water Management: Core Function: Storm Water Management	CP_0392	Johnsons Park - Stormwater	CRR	2021/07/01	2022/06/30	Ward 13	0.00	0.00	0.00	0.00	0.00	0.00	189856.00	0.00	0.00	0.00	0.00	0.00	189 856.00

Capital projects for the 2021/22 financial year

Assist	Sub-Directorate [R]	Function [R]	Mun CP Ref	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Ward [R]	July 2021	August 2021	September 2021	October 2021	November 2021	December 2021	January 2022	February 2022	March 2022	April 2022	May 2022	June 2022	Total
39	Technical Services - Water and Sanitation Services	Water Management: Core Function: Water Distribution	CP_0130	De Doorns Water Purification Works : Augmentation of DAF Unit (MIG funding)	NG: MIG (Capital)	2021/07/01	2022/06/30	Ward 2	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1500000.00	0.00	0.00	1046602.00	2546602.00
40	Technical Services - Electrical Services	Energy Sources: Core Function: Electricity	CP_0172	Quality of supply data loggers and monitoring equipment.	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	0.00	0.00	1000000.00	0.00	0.00	0.00	0.00	0.00	1000000.00
41	Municipal Manager - Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	CP_0021	Furniture and Equipment	CRR	2021/07/01	2022/06/30	Administrative or Head Office (Including Satellite Offices)	0.00	0.00	5000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5000.00
42	Strategic Support Services - ICT	Finance and Administration: Core Function: Information Technology	CP_0367	Airconditioner (DR Site)	CRR	2021/07/01	2022/06/30	Administrative or Head Office (Including Satellite Offices)	0.00	0.00	50000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50000.00
43	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0268	Upgrading of Gravel Roads	CRR	2021/07/01	2022/06/30	Ward 12	0.00	0.00	0.00	1000000.00	1000000.00	1000000.00	1000000.00	1000000.00	1000000.00	0.00	0.00	0.00	6000000.00
44	Community Services - Traffic, Law Enforcement and Security Services	Road Transport: Non-core Function: Road and Traffic Regulation	CP_0443	Machinery and Equipment	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100000.00
45	Community Services - Community Facilities (sports fields, swimming pools, community halls, maintenance of buildings, resorts)	Sport and Recreation: Core Function: Sports Grounds and Stadiums	CP_0442	Machinery and Equipment	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100000.00
46	Technical Services - Water and Sanitation Services	Water Management: Core Function: Water Distribution	CP_0389	Johnsons Park - Water	CRR	2021/07/01	2022/06/30	Ward 15	0.00	0.00	0.00	0.00	0.00	0.00	50000.00	0.00	0.00	0.00	0.00	0.00	50000.00
47	Technical Services - Water and Sanitation Services	Water Management: Core Function: Water Distribution	CP_0167	Water Connectons	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	219200.00	0.00	500000.00	0.00	500000.00	0.00	500000.00	0.00	500000.00	0.00	500000.00	2719200.00
48	Technical Services - Electrical Services	Energy Sources: Core Function: Electricity	CP_0435	Fencing of Substations	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	0.00	250000.00	0.00	0.00	0.00	0.00	0.00	0.00	250000.00
49	Technical Services - Electrical Services	Energy Sources: Core Function: Electricity	CP_0428	Electricity - Machinery and Equipment	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	500000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	500000.00
50	Strategic Support Services - ICT	Finance and Administration: Core Function: Information Technology	CP_0117	Biometric system	CRR	2021/07/01	2022/06/30	Administrative or Head Office (Including Satellite Offices)	0.00	0.00	0.00	0.00	150000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	150000.00
51	Strategic Support Services - ICT	Finance and Administration: Core Function: Information Technology	CP_0120	ICT - Computer Equipment	CRR	2021/07/01	2022/06/30	Administrative or Head Office (Including Satellite Offices)	0.00	0.00	300000.00	300000.00	300000.00	300000.00	300000.00	300000.00	300000.00	300000.00	300000.00	300000.00	3000000.00
52	Technical Services - Water and Sanitation Services	Waste Water Management: Core Function: Sewerage	CP_0390	Johnsons Park - Sewer	CRR	2021/07/01	2022/06/30	Ward 15	0.00	0.00	0.00	0.00	0.00	0.00	50000.00	0.00	0.00	0.00	0.00	0.00	50000.00
53	Technical Services - Water and Sanitation Services	Water Management: Core Function: Water Distribution	CP_0440	Avian Park Industrial - Sewer Pumpstation	CRR	2021/07/01	2022/06/30	Ward 7	0.00	0.00	0.00	0.00	0.00	0.00	600000.00	0.00	0.00	0.00	0.00	0.00	600000.00
54	Community Services - Director: Community Services	Finance and Administration: Core Function: Administrative and Corporate Support	CP_0183	Furniture and Equipment	CRR	2021/07/01	2022/06/30	Administrative or Head Office (Including Satellite Offices)	0.00	0.00	5000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5000.00
55	Community Services - Community Facilities (sports fields, swimming pools, community halls, maintenance of buildings, resorts)	Sport and Recreation: Core Function: Sports Grounds and Stadiums	CP_0042	Zweletheba - New Swimming Pool	CRR	2021/07/01	2022/06/30	Whole of the Municipality	2000000.00	2000000.00	2000000.00	3000000.00	4000000.00	1500000.00	1000000.00	0.00	0.00	0.00	0.00	0.00	15500000.00
56	Community Services - Library & Information Services	Community and Social Services: Non-core Function: Libraries and Archives	CP_0057	Replace equipment	PG: Libraries (Capital)	2021/07/01	2022/06/30	Ward 7	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100000.00
57	Technical Services - Solid Waste and Area cleaning	Waste Management: Core Function: Solid Waste Removal	CP_0178	Wheeliebins	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	0.00	0.00	250000.00	1000000.00
58	Technical Services - Solid Waste and Area cleaning	Waste Management: Core Function: Solid Waste Removal	CP_0122	De Doorns - Transfer Station	NG: MIG (Capital)	2021/07/01	2022/06/30	Ward 2	0.00	0.00	516145.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	516145.00
59	Technical Services - Electrical Services	Energy Sources: Core Function: Electricity	CP_0393	Johnsons Park - Electricity	CRR	2021/07/01	2022/06/30	Ward 7	0.00	0.00	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	100000.00
60	Technical Services - Electrical Services	Energy Sources: Core Function: Street Lighting and Signal Systems	CP_0433	High Mast lights	CRR	2021/07/01	2022/06/30	Ward 21	0.00	0.00	0.00	0.00	600000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	600000.00
61	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0268	Upgrading of Gravel Roads	CRR	2021/07/01	2022/06/30	Ward 21	0.00	0.00	0.00	500000.00	0.00	500000.00	0.00	0.00	0.00	0.00	0.00	0.00	1000000.00
62	Technical Services - Electrical Services	Energy Sources: Core Function: Electricity	CP_0009	Electrical Reticulation	NG: INEP (Capital)	2021/07/01	2022/06/30	Ward 18	0.00	0.00	0.00	0.00	4000000.00	0.00	4000000.00	0.00	4000000.00	0.00	4000000.00	5000000.00	21000000.00
63	Financial Services - Director: Financial Services	Finance and Administration: Core Function: Administrative and Corporate Support	CP_0182	Furniture and Equipment	CRR	2021/07/01	2022/06/30	Administrative or Head Office (Including Satellite Offices)	0.00	0.00	5000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5000.00
64	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0424	Resealing of Municipal Roads - Avian Park	NG: MIG (Capital)	2021/07/01	2022/06/30	Worcester	0.00	0.00	0.00	1124263.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1124263.00
65	Technical Services - Water and Sanitation Services	Waste Water Management: Core Function: Sewerage	CP_0390	Johnsons Park - Sewer	CRR	2021/07/01	2022/06/30	Ward 7	0.00	0.00	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	100000.00
66	Technical Services - Roads and Stormwater	Waste Water Management: Core Function: Storm Water Management	CP_0392	Johnsons Park - Stormwater	CRR	2021/07/01	2022/06/30	Ward 15	0.00	0.00	0.00	0.00	0.00	0.00	100000.00	0.00	0.00	0.00	0.00	0.00	100000.00
67	Technical Services - Electrical Services	Energy Sources: Core Function: Electricity	CP_0426	Altona new Electrical Substation	CRR	2021/07/01	2022/06/30	Worcester	0.00	0.00	0.00	0.00	0.00	0.00	1000000.00	2000000.00	3000000.00	0.00	0.00	0.00	6000000.00
68	Technical Services - Water and Sanitation Services	Waste Water Management: Core Function: Sewerage	CP_0165	Sewer Connections	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	300000.00	0.00	0.00	300000.00	0.00	0.00	300000.00	0.00	220000.00	1120000.00
69	Technical Services - Electrical Services	Energy Sources: Core Function: Electricity	CP_0393	Johnsons Park - Electricity	CRR	2021/07/01	2022/06/30	Ward 15	0.00	0.00	0.00	0.00	0.00	0.00	50000.00	0.00	0.00	0.00	0.00	0.00	50000.00
70	Technical Services - Director: Technical Services	Finance and Administration: Core Function: Administrative and Corporate Support	CP_0431	Office Furniture	CRR	2021/07/01	2022/06/30	Administrative or Head Office (Including Satellite Offices)	0.00	0.00	0.00	0.00	30000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	30000.00
71	Community Services - Fire and Disaster Management	Public Safety: Core Function: Fire Fighting and Protection	CP_0301	Machinery and Equipment	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	0.00	500000.00	0.00	0.00	0.00	0.00	0.00	0.00	500000.00

Capital projects for the 2021/22 financial year

Assist	Sub-Directorate [R]	Function [R]	Mun CP Ref	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Ward [R]	July 2021	August 2021	September 2021	October 2021	November 2021	December 2021	January 2022	February 2022	March 2022	April 2022	May 2022	June 2022	Total	
72	Technical Services - Roads and Stormwater	Road Transport: Core Function: Roads	CP_0067	CRR	CRR	2021/07/01	2022/06/30	Whole of the Municipality	0.00	0.00	0.00	0.00	1000000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1000000.00
73	Technical Services - Water and Sanitation Services	Water Management: Core Function: Water Distribution	CP_0389	Johnsons Park - Water	CRR	2021/07/01	2022/06/30	Ward 13	0.00	0.00	0.00	0.00	0.00	0.00	292085.00	0.00	0.00	0.00	0.00	0.00	0.00	292085.00
									2040000.00	5759200.00	10181145.00	11664263.00	24990000.00	12724742.00	31428064.00	13180000.00	18430000.00	7056248.00	6130000.00	7646602.00	151230264.00	

Monthly Cashflow for the 2021/22 financial year

Function [R]	July			August			September			October		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Governance and administration	R 41 697 320.00	R 13 396 333.00	R 40 000.00	R 25 800 490.00	R 16 232 893.00	R 40 000.00	R 12 240 350.00	R 22 777 073.00	R 415 000.00	R 13 197 120.00	R 31 008 093.00	R 340 000.00
Executive and council	R 8 070.00	R 2 716 350.00	R 0.00	R 13 230.00	R 2 851 780.00	R 0.00	R 9 240.00	R 3 373 050.00	R 10 000.00	R 11 360.00	R 4 651 430.00	R 0.00
Finance and administration	R 41 689 250.00	R 10 382 023.00	R 40 000.00	R 25 787 260.00	R 13 097 473.00	R 40 000.00	R 12 231 110.00	R 19 084 733.00	R 405 000.00	R 13 185 760.00	R 26 002 733.00	R 340 000.00
Internal audit	R 0.00	R 297 960.00	R 0.00	R 0.00	R 283 640.00	R 0.00	R 0.00	R 319 290.00	R 0.00	R 0.00	R 353 930.00	R 0.00
Community and public safety	R 1 879 510.00	R 8 016 210.00	R 2 000 000.00	R 12 142 780.00	R 8 731 500.00	R 2 500 000.00	R 31 380 630.00	R 38 551 000.00	R 2 500 000.00	R 15 098 910.00	R 21 606 190.00	R 4 000 000.00
Community and social services	R 80 010.00	R 1 706 640.00	R 0.00	R 3 585 360.00	R 1 744 860.00	R 0.00	R 108 750.00	R 1 991 220.00	R 0.00	R 383 800.00	R 2 453 570.00	R 0.00
Sport and recreation	R 203 600.00	R 1 776 950.00	R 2 000 000.00	R 236 930.00	R 1 781 520.00	R 2 500 000.00	R 187 300.00	R 2 130 930.00	R 2 500 000.00	R 214 440.00	R 2 527 020.00	R 4 000 000.00
Public safety	R 1 012 130.00	R 3 810 550.00	R 0.00	R 1 725 350.00	R 3 685 320.00	R 0.00	R 30 618 490.00	R 32 354 440.00	R 0.00	R 13 543 510.00	R 12 584 000.00	R 0.00
Housing	R 583 770.00	R 722 070.00	R 0.00	R 6 595 140.00	R 1 519 760.00	R 0.00	R 466 090.00	R 2 074 450.00	R 0.00	R 957 160.00	R 4 041 600.00	R 0.00
Health	R 0.00	R 0.00	R 0.00	R 0.00	R 40.00	R 0.00	R 0.00	-R 40.00	R 0.00	R 0.00	R 0.00	R 0.00
Economic and environmental services	R 1 433 080.00	R 3 717 970.00	R 0.00	R 1 874 150.00	R 3 737 260.00	R 3 000 000.00	R 1 025 520.00	R 4 560 590.00	R 5 500 000.00	R 1 954 430.00	R 5 123 980.00	R 6 024 263.00
Planning and development	R 85 130.00	R 1 309 300.00	R 0.00	R 187 260.00	R 1 307 590.00	R 0.00	R 103 440.00	R 1 442 240.00	R 0.00	R 126 010.00	R 1 697 740.00	R 0.00
Road transport	R 1 347 950.00	R 2 386 320.00	R 0.00	R 1 686 890.00	R 2 399 160.00	R 3 000 000.00	R 922 080.00	R 3 081 170.00	R 5 500 000.00	R 1 828 420.00	R 3 364 740.00	R 6 024 263.00
Environmental protection	R 0.00	R 22 350.00	R 0.00	R 0.00	R 30 510.00	R 0.00	R 0.00	R 37 180.00	R 0.00	R 0.00	R 61 500.00	R 0.00
Trading services	R 33 971 060.00	R 9 866 977.00	R 0.00	R 121 895 190.00	R 67 186 347.00	R 219 200.00	R 69 061 170.00	R 71 760 777.00	R 1 766 145.00	R 63 292 830.00	R 51 311 857.00	R 1 300 000.00
Energy sources	R 16 450 060.00	R 2 667 860.00	R 0.00	R 61 553 220.00	R 59 363 530.00	R 0.00	R 54 237 080.00	R 59 177 040.00	R 750 000.00	R 45 374 290.00	R 38 678 720.00	R 500 000.00
Water management	-R 853 880.00	R 3 328 987.00	R 0.00	R 15 333 930.00	R 3 448 817.00	R 219 200.00	R 5 230 950.00	R 4 947 477.00	R 250 000.00	R 9 464 290.00	R 5 121 787.00	R 500 000.00
Waste water management	R 8 890 480.00	R 2 060 320.00	R 0.00	R 33 696 790.00	R 2 313 720.00	R 0.00	R 6 098 070.00	R 5 093 780.00	R 0.00	R 8 079 790.00	R 4 166 070.00	R 300 000.00
Waste management	R 9 484 400.00	R 1 809 810.00	R 0.00	R 11 311 250.00	R 2 060 280.00	R 0.00	R 3 495 070.00	R 2 542 480.00	R 766 145.00	R 374 460.00	R 3 345 280.00	R 0.00
Other	R 0.00	R 14 840.00	R 0.00	R 0.00	R 28 910.00	R 0.00	R 0.00	R 56 750.00	R 0.00	R 0.00	R 147 790.00	R 0.00
	R 78 980 970.00	R 35 012 330.00	R 2 040 000.00	R 161 712 610.00	R 95 916 910.00	R 5 759 200.00	R 113 707 670.00	R 137 706 190.00	R 10 181 145.00	R 93 543 290.00	R 109 197 910.00	R 11 664 263.00

Monthly Cashflow for the 2021/22 financial year

Function [R]	November			December			January			February		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Governance and administration	R 12 594 120.00	R 21 867 983.00	R 1 510 000.00	R 22 270 030.00	R 23 143 933.00	R 1 380 000.00	R 12 714 020.00	R 23 776 483.00	R 1 380 000.00	R 14 079 090.00	R 18 228 433.00	R 380 000.00
Executive and council	R 10 110.00	R 4 012 600.00	R 0.00	R 4 630.00	R 3 419 850.00	R 0.00	R 12 170.00	R 3 221 850.00	R 0.00	R 11 300.00	R 2 012 490.00	R 0.00
Finance and administration	R 12 584 010.00	R 17 528 453.00	R 1 510 000.00	R 22 265 400.00	R 19 394 813.00	R 1 380 000.00	R 12 701 850.00	R 20 191 373.00	R 1 380 000.00	R 14 067 790.00	R 15 893 433.00	R 380 000.00
Internal audit	R 0.00	R 326 930.00	R 0.00	R 0.00	R 329 270.00	R 0.00	R 0.00	R 363 260.00	R 0.00	R 0.00	R 322 510.00	R 0.00
Community and public safety	R 14 040 070.00	R 18 625 470.00	R 6 230 000.00	R 20 978 630.00	R 18 755 020.00	R 3 098 000.00	R 2 029 050.00	R 16 394 390.00	R 2 000 000.00	R 3 002 140.00	R 9 363 110.00	R 1 500 000.00
Community and social services	R 153 930.00	R 2 061 540.00	R 630 000.00	R 2 592 670.00	R 2 139 370.00	R 98 000.00	R 142 440.00	R 3 831 740.00	R 0.00	R 480 370.00	R 2 009 190.00	R 0.00
Sport and recreation	R 194 340.00	R 2 136 930.00	R 5 100 000.00	R 126 020.00	R 2 199 970.00	R 3 000 000.00	R 225 620.00	R 3 441 080.00	R 2 000 000.00	R 215 030.00	R 2 083 230.00	R 1 500 000.00
Public safety	R 13 080 570.00	R 12 066 280.00	R 5 000 000.00	R 13 317 070.00	R 11 811 140.00	R 0.00	R 1 062 790.00	R 5 201 550.00	R 0.00	R 1 117 920.00	R 3 730 110.00	R 0.00
Housing	R 611 230.00	R 2 360 720.00	R 0.00	R 4 942 870.00	R 2 604 540.00	R 0.00	R 598 200.00	R 3 865 260.00	R 0.00	R 1 188 820.00	R 1 540 580.00	R 0.00
Health	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 54 760.00	R 0.00	R 0.00	R 0.00	R 0.00
Economic and environmental services	R 1 533 450.00	R 4 638 200.00	R 8 400 000.00	R 1 486 150.00	R 4 543 320.00	R 4 800 000.00	R 605 730.00	R 20 951 210.00	R 9 300 000.00	R 1 999 850.00	R 3 985 150.00	R 6 300 000.00
Planning and development	R 109 640.00	R 1 610 530.00	R 0.00	R 86 040.00	R 1 491 490.00	R 0.00	R 128 790.00	R 2 211 020.00	R 0.00	R 124 330.00	R 1 193 620.00	R 0.00
Road transport	R 1 423 810.00	R 2 988 410.00	R 8 400 000.00	R 1 400 110.00	R 3 007 160.00	R 4 800 000.00	R 476 940.00	R 18 697 190.00	R 9 300 000.00	R 1 875 520.00	R 2 754 070.00	R 6 300 000.00
Environmental protection	R 0.00	R 39 260.00	R 0.00	R 0.00	R 44 670.00	R 0.00	R 0.00	R 43 000.00	R 0.00	R 0.00	R 37 460.00	R 0.00
Trading services	R 62 024 540.00	R 48 191 577.00	R 8 850 000.00	R 97 961 300.00	R 47 242 937.00	R 3 446 742.00	R 64 613 290.00	R 81 894 907.00	R 18 748 064.00	R 69 654 290.00	R 47 486 387.00	R 5 000 000.00
Energy sources	R 45 298 170.00	R 37 629 240.00	R 6 350 000.00	R 49 742 620.00	R 36 193 220.00	R 1 000 000.00	R 46 844 350.00	R 44 045 240.00	R 13 490 114.00	R 46 316 480.00	R 37 499 440.00	R 3 500 000.00
Water management	R 6 192 530.00	R 4 418 727.00	R 0.00	R 12 883 590.00	R 4 506 167.00	R 750 000.00	R 8 228 520.00	R 13 284 847.00	R 1 042 085.00	R 8 877 970.00	R 4 082 237.00	R 500 000.00
Waste water management	R 6 913 170.00	R 3 620 450.00	R 2 500 000.00	R 26 183 170.00	R 3 805 670.00	R 1 446 742.00	R 5 910 190.00	R 14 145 300.00	R 4 215 865.00	R 10 108 730.00	R 3 466 630.00	R 1 000 000.00
Waste management	R 3 620 670.00	R 2 523 160.00	R 0.00	R 9 151 920.00	R 2 737 880.00	R 250 000.00	R 3 630 230.00	R 10 419 520.00	R 0.00	R 4 351 110.00	R 2 438 080.00	R 0.00
Other	R 0.00	R 110 700.00	R 0.00	R 0.00	R 59 180.00	R 0.00	R 0.00	R 46 650.00	R 0.00	R 0.00	-R 56 590.00	R 0.00
	R 90 192 180.00	R 93 433 930.00	R 24 990 000.00	R 142 696 110.00	R 93 744 390.00	R 12 724 742.00	R 79 962 090.00	R 143 063 640.00	R 31 428 064.00	R 88 735 370.00	R 79 006 490.00	R 13 180 000.00

Monthly Cashflow for the 2021/22 financial year

Function [R]	March			April			May			June		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Governance and administration	R 12 035 010.00	R 30 716 263.00	R 380 000.00	R 19 520 490.00	R 19 617 383.00	R 380 000.00	R 11 899 300.00	R 19 861 583.00	R 380 000.00	R 15 155 760.00	R 21 575 462.00	R 380 000.00
Executive and council	R 4 080.00	R 3 506 980.00	R 0.00	R 360.00	R 3 223 210.00	R 0.00	R 1 630.00	R 3 094 410.00	R 0.00	R 26 120.00	R 4 014 179.00	R 0.00
Finance and administration	R 12 030 930.00	R 26 874 833.00	R 380 000.00	R 19 520 130.00	R 16 070 963.00	R 380 000.00	R 11 897 670.00	R 16 451 723.00	R 380 000.00	R 15 129 640.00	R 17 239 883.00	R 380 000.00
Internal audit	R 0.00	R 334 450.00	R 0.00	R 0.00	R 323 210.00	R 0.00	R 0.00	R 315 450.00	R 0.00	R 0.00	R 321 400.00	R 0.00
Community and public safety	R 99 066 820.00	R 94 239 760.00	R 0.00	R 24 831 150.00	R 25 147 270.00	R 0.00	R 19 523 040.00	R 25 025 530.00	R 0.00	R 20 678 170.00	R 25 401 886.00	R 0.00
Community and social services	R 119 380.00	R 2 561 470.00	R 0.00	R 1 961 260.00	R 2 156 800.00	R 0.00	R 51 850.00	R 2 154 970.00	R 0.00	R 480 080.00	R 2 137 646.00	R 0.00
Sport and recreation	R 126 140.00	R 2 469 050.00	R 0.00	R 43 310.00	R 2 170 500.00	R 0.00	R 76 090.00	R 2 164 460.00	R 0.00	R 362 480.00	R 2 144 360.00	R 0.00
Public safety	R 98 319 670.00	R 84 435 830.00	R 0.00	R 19 072 730.00	R 18 798 540.00	R 0.00	R 18 964 140.00	R 18 652 320.00	R 0.00	R 18 972 530.00	R 18 807 040.00	R 0.00
Housing	R 501 630.00	R 4 758 110.00	R 0.00	R 3 753 850.00	R 2 013 780.00	R 0.00	R 430 960.00	R 2 045 880.00	R 0.00	R 863 080.00	R 2 307 850.00	R 0.00
Health	R 0.00	R 15 300.00	R 0.00	R 0.00	R 7 650.00	R 0.00	R 0.00	R 7 900.00	R 0.00	R 0.00	R 4 990.00	R 0.00
Economic and environmental services	R 1 319 910.00	R 9 084 520.00	R 6 300 000.00	R 263 060.00	R 6 505 540.00	R 1 976 248.00	R 84 100.00	R 6 519 930.00	R 0.00	R 1 331 470.00	R 5 938 589.00	R 0.00
Planning and development	R 62 470.00	R 1 742 720.00	R 0.00	R 33 970.00	R 1 549 530.00	R 0.00	R 21 020.00	R 1 501 340.00	R 0.00	R 284 500.00	R 1 568 980.00	R 0.00
Road transport	R 1 257 440.00	R 7 299 940.00	R 6 300 000.00	R 229 090.00	R 4 924 240.00	R 1 976 248.00	R 63 080.00	R 4 984 990.00	R 0.00	R 1 046 970.00	R 4 333 869.00	R 0.00
Environmental protection	R 0.00	R 41 860.00	R 0.00	R 0.00	R 31 770.00	R 0.00	R 0.00	R 33 600.00	R 0.00	R 0.00	R 35 740.00	R 0.00
Trading services	R 64 573 110.00	R 62 730 377.00	R 11 750 000.00	R 94 365 190.00	R 51 426 187.00	R 4 700 000.00	R 57 333 660.00	R 47 427 157.00	R 5 750 000.00	R 67 937 670.00	R 48 664 843.00	R 7 266 602.00
Energy sources	R 47 434 170.00	R 39 705 080.00	R 8 750 000.00	R 52 824 750.00	R 37 941 090.00	R 1 400 000.00	R 40 753 830.00	R 33 674 740.00	R 4 500 000.00	R 45 654 480.00	R 35 695 310.00	R 5 250 000.00
Water management	R 7 674 320.00	R 7 099 277.00	R 1 750 000.00	R 12 392 600.00	R 5 160 707.00	R 500 000.00	R 6 984 500.00	R 5 334 417.00	R 250 000.00	R 9 757 882.00	R 5 078 123.00	R 1 546 602.00
Waste water management	R 5 939 170.00	R 10 661 770.00	R 1 000 000.00	R 21 329 070.00	R 4 914 310.00	R 2 800 000.00	R 6 041 680.00	R 4 961 480.00	R 1 000 000.00	R 8 366 088.00	R 4 680 450.00	R 220 000.00
Waste management	R 3 525 450.00	R 5 264 250.00	R 250 000.00	R 7 818 770.00	R 3 410 080.00	R 0.00	R 3 553 650.00	R 3 456 520.00	R 0.00	R 4 159 220.00	R 3 210 960.00	R 250 000.00
Other	R 0.00	R 68 520.00	R 0.00	R 0.00	R 47 860.00	R 0.00	R 0.00	R 38 230.00	R 0.00	R 0.00	R 56 460.00	R 0.00
	R 176 994 850.00	R 196 839 440.00	R 18 430 000.00	R 138 979 890.00	R 102 744 240.00	R 7 056 248.00	R 88 840 100.00	R 98 872 430.00	R 6 130 000.00	R 105 103 070.00	R 101 637 240.00	R 7 646 602.00

Monthly Cashflow for the 2021/22 financial year

Function [R]	TOTAL		
	Revenue	Operational Exp.	Capital Exp.
Governance and administration	R 213 203 100.00	R 262 201 915.00	R 7 005 000.00
Executive and council	R 112 300.00	R 40 098 179.00	R 10 000.00
Finance and administration	R 213 090 800.00	R 218 212 436.00	R 6 995 000.00
Internal audit	R 0.00	R 3 891 300.00	R 0.00
Community and public safety	R 264 650 900.00	R 309 857 336.00	R 23 828 000.00
Community and social services	R 10 139 900.00	R 26 949 016.00	R 728 000.00
Sport and recreation	R 2 211 300.00	R 27 026 000.00	R 22 600 000.00
Public safety	R 230 806 900.00	R 225 937 120.00	R 500 000.00
Housing	R 21 492 800.00	R 29 854 600.00	R 0.00
Health	R 0.00	R 90 600.00	R 0.00
Economic and environmental services	R 14 910 900.00	R 79 306 259.00	R 51 600 511.00
Planning and development	R 1 352 600.00	R 18 626 100.00	R 0.00
Road transport	R 13 558 300.00	R 60 221 259.00	R 51 600 511.00
Environmental protection	R 0.00	R 458 900.00	R 0.00
Trading services	R 866 683 300.00	R 635 190 330.00	R 68 796 753.00
Energy sources	R 552 483 500.00	R 462 270 510.00	R 45 490 114.00
Water management	R 102 167 202.00	R 65 811 570.00	R 7 307 887.00
Waste water management	R 147 556 398.00	R 63 889 950.00	R 14 482 607.00
Waste management	R 64 476 200.00	R 43 218 300.00	R 1 516 145.00
Other	R 0.00	R 619 300.00	R 0.00
	R 1 359 448 200.00	R 1 287 175 140.00	R 151 230 264.00

Revenue by Source for the 2021/22 financial year

Line Item (200 chars)	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Property rates	R 40 039 510	R 9 966 110	R 10 473 330	R 10 368 180	R 10 471 690	R 10 422 340	R 10 431 340	R 10 454 240	R 10 284 860	R 10 450 980	R 10 517 830	R 10 467 790	R 154 348 200
Service charges - electricity revenue	R 16 428 770	R 50 569 820	R 54 030 110	R 44 413 730	R 45 033 020	R 41 643 470	R 46 712 130	R 45 096 350	R 46 818 340	R 46 584 090	R 40 581 160	R 44 701 610	R 522 612 600
Service charges - water revenue	R -853 880	R 6 626 070	R 5 230 950	R 8 783 710	R 6 061 170	R 6 513 990	R 8 146 960	R 7 929 820	R 7 674 320	R 7 523 260	R 6 942 950	R 9 132 980	R 79 712 300
Service charges - sanitation revenue	R 8 879 040	R 6 034 100	R 6 084 960	R 5 903 140	R 6 481 840	R 5 955 740	R 5 634 030	R 7 082 730	R 5 933 400	R 5 870 400	R 5 907 520	R 6 344 700	R 76 111 600
Service charges - refuse revenue	R 9 454 840	R 3 558 350	R 3 461 190	R -269 320	R 3 467 430	R 3 499 430	R 3 513 480	R 3 470 840	R 3 510 540	R 3 509 310	R 3 510 990	R 3 509 720	R 44 196 800
Rental of facilities and equipment	R 713 330	R 535 150	R 516 560	R 531 840	R 497 070	R 470 480	R 543 030	R 540 680	R 513 060	R 257 280	R 373 970	R 352 650	R 5 845 100
Interest earned - external investments	R 771 840	R 997 350	R 887 070	R 768 670	R 866 400	R 1 037 820	R 1 014 980	R 1 059 720	R 1 013 520	R 894 840	R 760 110	R 613 880	R 10 686 200
Interest earned - outstanding debtors	R 492 330	R 476 110	R 475 000	R 478 660	R 671 460	R 601 480	R 646 360	R 600 060	R 618 370	R 583 650	R 570 520	R 555 900	R 6 769 900
Fines, penalties and forfeits	R 953 630	R 1 154 370	R 30 799 380	R 13 495 680	R 13 119 660	R 13 000 920	R 1 040 510	R 995 230	R 98 927 520	R 18 923 620	R 19 087 030	R 19 015 550	R 230 513 100
Licences and permits	R 445 030	R 453 100	R 219 330	R 724 590	R 277 780	R 258 890	R 86 070	R 489 010	R 727 590	R -	R 68 850	R 198 560	R 3 948 800
Agency services	R 954 270	R 873 930	R 725 080	R 1 156 430	R 1 169 020	R 871 750	R 390 940	R 1 396 970	R 618 960	R -	R -	R 829 350	R 8 986 700
Transfers and subsidies - operating	R -	R 57 072 360	R -	R 4 460 690	R 861 070	R 41 747 150	R 534 650	R 6 214 390	R -	R 31 914 330	R 272 420	R 4 094 940	R 147 172 000
Other revenue	R 702 260	R 1 151 990	R 804 710	R 988 780	R 879 010	R 401 820	R 1 059 280	R 983 320	R 354 370	R 29 630	R 140 620	R 2 290 410	R 9 786 200
Gains	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R 1 398 700	R 1 398 700
Transfers and subsidies - capital	R -	R 22 243 800	R -	R 1 738 510	R 335 560	R 16 270 830	R 208 330	R 2 422 010	R -	R 12 438 500	R 106 130	R 1 596 330	R 57 360 000
TOTAL	R 78 980 970	R 161 712 610	R 113 707 670	R 93 543 290	R 90 192 180	R 142 696 110	R 79 962 090	R 88 735 370	R 176 994 850	R 138 979 890	R 88 840 100	R 105 103 070	R 1 359 448 200